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Concorde

EUROPEAN NEWS

W. German Minister shifts focus away from tax cuts

BY JONATHAN CARR

BONN, June 26.

ANY FURTHER West German Government effort to boost the economy must be in the form of a package, of which tax cuts would be only one part, according to the Finance Minister, Herr Hans Matthöfer.

Other elements must include steps to promote public investment and "social" measures—such as improved family allowances, Herr Matthöfer said in an interview with the magazine Der Spiegel published today.

By his comments Herr Matthöfer has sought to shift the focus away from tax cuts as the prime contribution to economic stimulation which Bonn may promise its partners at the world economic summit here next month.

Tax cuts and reform have come particularly to the fore because the liberal Free Democrats (FDP)—the junior partner in the Bonn coalition Government—have seen this as a useful issue to stress in public after recent serious provincial election setbacks.

Herr Matthöfer, a member of the senior coalition party, the Social Democrats (SPD), has sought to restore a balance. He will also be responsible for funding the means of financing whatever package is agreed.

A final decision is likely after three-day Governmental discussions at the end of July, in the wake of the economic summit and when data on the economy's performance in the second quarter is available.

More investment to promote research and technology, and create new, skilled opportunities

has been a particular aim of Herr Matthöfer since he took up his post earlier this year. It is also noted that improved family allowances would fit in well with 1979 as a "childless" year of the child.

Asked whether it was correct that he was thinking in terms of a programme of economic stimulation worth DM12bn in all, Herr Matthöfer agreed that was a sum which could be financed, albeit with great difficulty.

This figure is also equivalent to about 1 per cent of West German GNP—the amount by which the United States has been urging Bonn to apply an economic boost. Such an economic programme would not rule out the possibility of a major tax reform later—for which the FDP has been pressing. Indeed, part of the programme could serve as the prelude to such a reform.

There have been fears that the Government's own substantial borrowing may force up interest rates and thus help depress that economic upswing in the private sector which the Government claims that it wishes to foster. But in an interview today the Bundesbank Vice-President, Herr Karl Otto Poehl, indicated that he did not think this was a serious danger. He noted that the decisive reason for the weariness of the bond market and the small rise in interest rates lay in the big foreign currency outflows since March—a return to more normal conditions after the big inflow of dollars at the start of the year.

Small businesses decline

BY GUY HAWTHIN

FRANKFURT, June 26.

THERE HAS been a big decline in small businesses and self-employed workers in West Germany since 1960. During the period the number of independent businesses has fallen from 3.3m to 2.4m, according to statistics.

Bankruptcies in the sector have been running at a particularly high rate during the current recession but many small businesses have also closed their doors simply because the rewards offered by such enterprises are insufficient for the efforts involved.

The 27.3 per cent decline in the self-employed and small business sector was reported in the fortnightly business news-

paper Aktiv, which aims at publishing economic news in a form that is easily understandable by the man in the street.

It points out that since 1960 the number of small farmers has declined by close on 50 per cent. At the same time, the number of small, independent industrial concerns in West Germany has dropped by a fifth.

According to Aktiv, there has been above average attrition among independent tradesmen, such as carpenters, shoemakers, electricians and repairmen, who not only run financial risks but also face the problems of working very long hours. Since 1960 almost a third of such businesses have closed down.

Labour unrest expected to continue in France

BY OUR OWN CORRESPONDENT

PARIS, June 26.

ALTHOUGH 9,000 laid-off workers at Renault's Flins car plant have been called back to their jobs tomorrow, the new climate of labour tensions in France seems unlikely to blow away before the July and August holiday period.

The series of disputes, dominated by strikes at Moulins, the Government's arsenal, and the Renault press shop at Flins, has been aggravated by the prospect of further sackings in the steel industry.

Redundancy plans at the Saurat-Sollac and Usinor steel jobs involve 2,500 and 4,600 jobs respectively, in works in northern and eastern France.

At Renault, although the 100,000 strikers, mostly immigrants, have been removed from the press shop and replaced, so far no settlement is in sight. At Moulins, where unions are

backing occupation of eight factories, non-strikers this morning took over the premises of the company's occupied plant at Caen.

The strike at the arsenals is now in its third week, involving 60,000 workers according to the unions, which are calling for further prolongation in pursuit of their pay struggle.

The docks, especially those at Marseilles, were also struck-bound over the weekend, in support of a call by the Communist-led CGT union, representing almost all France's 17,000 dockers.

Labour pressures were boiling also at two groups threatened with bankruptcy, the Bouscasse textile factories and Manufacture, a small arms company turned retail and mail order chain, based in Saint-Etienne.



Eanes: Angola pact



Suarez: Sahara concern



Giscard: Committed



Schmidt: Africa tour

Portugal-Angola agreement signed

BY OUR OWN CORRESPONDENT

BISSAU, Guinea Bissau, June 26

THE SIGNING of a general co-operation agreement between Portugal and Angola today has set the seal on the success of an historic three-day summit.

The face-to-face meeting between President Ramalho Eanes of Portugal and President Amosimo Neto of Angola has achieved much more than either side initially hoped for.

At the start of the summit, Angolan officials were sceptical that anything more than preliminary talks could be achieved. But it now appears that the "frank, open and cordial" private talks between the leaders of the two historically linked countries has achieved a breakthrough that has allowed great progress in the negotia-

tions between the government delegations accompanying the presidents.

One of the most important results of the meeting has been the setting up of a future committee to deal with the economic and financial differences between the two countries. These "contentious" as they are called, embrace the nationalised banking system, Portuguese interests in the partly nationalised diamond mine, and the resolution of pre-independence Portuguese financial guarantees for various Angolan projects.

Portugal is believed, for example, still to be paying the instalments on a Boeing jet aircraft financed through Portuguese banks but now in the

service of the Angolan national airline.

Although firm details are still lacking, some issues touched on during the talks are believed to include that of future compensation for nationalised Portuguese companies and the long-jail of individuals originally imprisoned by the colonial administration.

Lisbon maintains that the seven prisoners affected fall under the legal jurisdiction of Portugal, reviewing past U.S. policy for Angola.

Portugal is still insisting that "good will" and "an intention to free at least some of these prisoners" are essential for the success of this meeting is seen as evidence of this confidence in the African com-

ment was also touched upon at this first meeting between a NATO member head of state and the Marxist Angolan leader. The Portuguese officials have to however qualified a Lisbon report that President Eanes was carrying a personal message from President Carter to President Neto.

The summit, however, coincided with the visit to Luanda of a special United States envoy seemingly aimed at reviewing past U.S. policy for Angola.

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Madrid campaign to ease Spanish Sahara tension

BY ROBERT GRAHAM

MADRID, June 26.

SPAIN HAS decided to increase diplomatic efforts to resolve its two key problems in Africa—the future of the former Spanish Sahara and efforts by certain African countries to recognise the Canary Islands as "African".

This is believed to be the main reason for a hurriedly arranged two-day visit by Sr. Adolfo Suarez to the Prime Minister, Mr. Morceno, beginning today. This is the first time that Sr. Suarez has visited a country on the African continent.

The Spanish Government has indicated it would have liked to combine Sr. Suarez's Moroccan visit, during which he will spend much of his time with King Hassan, with another to Algeria. Despite the return of the Spanish Ambassador to Algiers in recent weeks and a secret meeting in Madrid three weeks ago between Sr. Marcelino Oreja, the Spanish foreign minister, and his Algerian colleague, Mr. Abdelaziz Bouteflika, the two sides do not appear ready for such a visit.

The Spanish objective is twofold but interrelated. It wants to try to defuse tension over the future of the Spanish Sahara

without alienating Morocco but enough to encourage Algeria to drop its support for the Canaries liberation movement, which it is pushing to have recognised as an African liberation movement at the forthcoming OAU summit.

Sr. Suarez's Moroccan contacts are also significant because they come just before the official visit on June 25 of President Giscard d'Estaing, of France.

France is firmly committed to support Morocco and Mauritania against the future of the former Spanish colony. So far Spain has resisted French pressure to give whole-hearted support to the French position.

Sr. Suarez is also expected to take the opportunity to discuss with King Hassan his views on the future of the enclaves of Ceuta and Melilla. Recently the Moroccan Press has said that the solution to these enclaves is linked with a resolution of the Gibraltar problem.

While such linkage is denied in Madrid, it is a problem that Spain actively wishes to resolve. The vexed Gibraltar issue, this would inevitably draw attention to the future of Ceuta and Melilla.

West German Chancellor starts Black Africa visit

BY JONATHAN CARR

BONN, June 26.

CHANCELLOR Helmut Schmidt —in concert with other Western leaders—today began a five-day visit to Nigeria and Zambia, his first official trip to Black Africa.

Key discussion topics will be world economic and security problems—including covert Soviet intervention on the continent—as well as bilateral issues.

The visit is seen as underlining West German readiness to play a stronger political role in African affairs, after years in which its contribution has been largely economic.

It is recognised that, for reasons of history Bonn remains unable to initiate military operations such as that by France and Belgium last month to evacuate Europeans from Zaïre. Nor is there any question of trying to supplant Britain's special role for Rhodesia and Southern Africa.

None the less, the importance of Africa not only as a producer of raw materials but as an economic partner of growing importance has drawn the Germans towards a growing political role

in Nigeria, an important oil-exporter. The Chancellor will be stressing his view that while the developing states have many just demands, they also have responsibilities. Those include greater protection for foreign investment.

He has recently expressed concern for stable Africa at developing states prepared to receive economic aid while criticising other forums which provide it as "capitalist exploiters".

In Zambia, where he arrives on Wednesday, Herr Schmidt will have talks with President Kenneth Kaunda—still seen by the Germans as having a key role to play for "regional settlement" in Southern Africa. In both countries, Herr Schmidt will be looking for an on-the-spot assessment of Soviet intentions—not least on the Horn of Africa.

Poll upsets coalition in Iceland

REYKJAVIK, June 26.

BIG GAINS by the Left in Iceland's general elections shook Mr. Geir Halldorsson's Government today, but failed to produce a Left-wing majority in the Althing (national assembly).

Although the Prime Minister conceded defeat early in the count, he announced tonight he would call a Cabinet meeting tomorrow to review the situation. This was the correct move at this time because his coalition still held a majority in the Althing, he said.

The ruling coalition of Independence and Progressive Parties held a four-seat majority after yesterday's poll. But the Progressive Party announced it would stay out of Government and neither the Right nor the Left appeared capable of governing.

The Marxist People's Alliance and the Social Democrats achieved major successes by capturing 14 seats each in the 60-seat Althing. Mr. Hall Grimsdottir's Independence Party and the Progressive Party lost five seats each to retain 20 and 12 seats respectively.

Despite the announcement by the Progressive Party, Mr. Halldorsson has not indicated when he will resign.

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Spanish unions take party line

BY ROBERT GRAHAM

MADRID, June 26.

THE STRENGTH of the Spanish Communist Party in organised labour has been confirmed by the holding of the first legal congress of the country's largest trade union organisation, the Confederation of Workers' Commissions.

The five-day congress which ended yesterday, elected a new executive committee in which 37 out of the 42 members of the Communist Party.

The Confederation of Workers' Commissions emerged from clandestinity when trade unions were legalised in April 1977 and has proved in the recently held works council elections that it is easily the strongest union force in Spain by capturing about 45 per cent of the vote.

It has never sought to conceal its close links with the Spanish Communist Party. Its secretary general, Sr. Marcelino Camacho, is a key member of the central committee and is a Communist deputy in Parliament.

However, the tenor of the congress and the resolutions adopted revealed that the confederation follows closely Communist policy on key issues such as wages.

The congress was noticeable for the way in which the confederation's leaders supported the continued application of the Moncloa agreements, the package of economic and political measures agreed by all the main political parties last October.

Sr. Camacho said: "In the days

of Franco the present economic crisis would have been accompanied by an enormous repression and hundreds of dead. It is incorrect to say that the working class has not suffered imposed sacrifices only on the workers."

More radical groups to the left of the Communist Party and certain grass-roots confederation members have been critical of this support for the Government's policy and reject Sr. Camacho's argument that it is not only the working class that is suffering from the recession.

These differences were reflected in the voting on Sr. Camacho's report to the Congress approved by 983 votes with 125 against and 40 abstentions.

More than 70,000 public authority workers staged a mass demonstration in The Hague today to protest against Government plans to restrict their salary increases. The protesters travelled by special trains from all over Holland for the demonstration—the largest ever held in The Hague. After speeches from union leaders they marched through the town to the city hall where a petition to the chairman of the Lower House of

Parliament, Dr. Anne Vondeling. The protest was attended by members of two civil servants' unions, teachers, public transport workers, police and members of the forces. The protest was a "complete success," an official of the civil servants' trade union, ABVA, said. The numbers involved exceeded the unions' expectations. In particular, since some unions which originally planned to take part had dropped out, the demonstration passed off peacefully.

As a first step, the Bureau Européen des Unions de Consommateurs' Association that a recent price-fixing agreement between brewers and retailers in Belgium is in breach of Community law. It has asked the European Commission to investigate the agreement under Article 85 of the Treaty of Rome.

Belgian brewers agreed with retailers last month that the minimum retail price for beer should be Bfr147 for a crate of 24 bottles. The agreement, which the consumers' bureau says, is in addition to long-standing sanctioned by the Belgian Ministry of Economic Affairs, countries.

Rome talks go on as ballot nears

By Dominick J. Coyne

ROME, June 26.

WITH THE last in a series of regional elections concluded for the 1976-80 period, Italian political parties now have just four days in which to try to reach an agreement on a candidate for the presidency, following the sudden resignation of Sig. Giovanni Leone. The first ballot is scheduled for Parliament on Thursday afternoon.

The Communists have effectively a veto in the first two ballots when a two-thirds majority is required (thereafter a simple majority will suffice for election), and they have now signalled their preference for a lay candidate—not a member of the long ruling Christian Democrats.

The Communist objective clearly is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The Communists are already supporting the present minority Christian Democratic Government of Sig. Giulio Andreotti, but they are not part of the actual administration.

Mr. Andreotti's objective is to try to have elected as President a man who in the future might be prepared to sanction the formation of a new Italian Government containing Communist Ministers, the so-called "compromesso storico," or grand alliance in office of the country's main democratic forces.

The level of foreign investment in Turkey is very low compared with its market size and economic potential, because of muddled official policies on capital flows, foreign capital in the bureaucracy.

Mr. Muzumoglu said that he expected an agreement to be reached in August between the Ministry of Finance and 221 banks on the re-scheduling of about \$2.5bn of short-term debt. International bankers said that this was a "reasonable hope."

Eight major banks, including Barclays, have reached a consensus on the structure of re-scheduling. Discussions of their draft were held in Ankara for three days last week but a final agreement could not be reached.

A banker who participated in the negotiations said that the remaining outstanding issues were minor and "relate to form rather than substance." He refused to elaborate.

The banker said that the restructuring in question was massive both in the amount of debt and the number of creditors. He as well as Mr. Muzumoglu anticipated an agreement within the next few weeks, possibly after another meeting between the co-ordinating group and Turkish officials. The final agreement will be submitted to the ratification of all banks involved. As yet no contingency plans have been passed to cover a situation where any of the 221 banks refuse to participate.

Mr. Muzumoglu said that by September this year Turkey will have finished concluding bilateral agreements with the major industrialised countries on debt re-scheduling agreed under the aegis of the OECD in Paris last month. The first such agreement is expected to be signed between Mr. Muzumoglu and visiting Norwegian Finance Minister Per Kleppe on Wednesday.

The amount being re-scheduled is Nkr. 100m (\$15.5m) and the Norwegians are providing a new loan of Nkr. 200m. Citibank facility increased, Page 33

Turks plan to boost exports with foreign bank aid

By Mehmet Akar

ANKARA, June 26.

THE TURKISH Government is preparing a scheme on a non-repayable, revolving system involving borrowing from foreign banks, Finance Minister, Mr. Muzumoglu, said today.

The scheme is to be ready with a fortnight would be designed to boost industrial exports, particularly.

Turkey had a record trade deficit of \$3,160m in 1977, nearly per cent higher than the previous year. While exports dropped by 10 per cent, imports grew by 15 per cent to \$5,810m.

Mr. Muzumoglu said that in the scheme, which Turkey had proposed to the World Bank, Turkey could not afford to continue allocating foreign exchange for production of commodities for home markets. It was imperative that the Government should encourage foreign exports through exports to pay for imported components.

Company sources said that several manufacturers, including the Koc group, AEG, and car manufacturers were in contact with major foreign banks for pre-export financing. The shape which the system will take is not yet known. However, "foreign" lenders are likely to be required to be in form of "sales receivable advance," on the strength of a signed export contract.

Mr. Muzumoglu also said that the Government was working on a scheme to reduce tax and encourage foreign capital investment in Turkey. "It is not true that the Government is not interested in capital," he said. "On the contrary, we want to encourage foreign capital investment in Turkey. We are very serious and receptive on this subject."

He added that the most important condition for permitting foreign investment was that they be export-oriented. "We cannot permit investments which are directed towards the domestic market," he said. "On the other hand, we want to encourage foreign capital investment in Turkey. We are very serious and receptive on this subject."

Mr. Muzumoglu said that he was considering a clean-up of the maze of bureaucracy and establishment of one organ which would evaluate foreign investment applications. He believed that this would simplify and expedite evaluation and eliminate the present grievance of applicants.

In his talks with industrialists in Europe and the U.S., he proposed joint investments in Turkey directed at markets in the Middle East. Turkey would welcome joint partnership between Turkish, Western and Arab investors in export-oriented fields. Foreign investment in the field of tourism would be particularly welcome.

The level of foreign investment in Turkey is very low compared with its market size and economic potential, because of muddled official policies on capital flows, foreign capital in the bureaucracy.

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VERSAILLES BOMB

Napoleonic relics damaged in blast

BY DAVID WHITE IN PARIS

THE DAMAGE to the Palace of Versailles, where a bomb charge ravaged part of a newly-reopened wing yesterday, was put at Frs. 5m (about \$800,000). But M. Herbert Landais, Inspector-General of French Museums, said the losses were incalculable.

Furniture and relics of the Napoleonic period were completely destroyed, statues shattered and paintings torn by the blast, which opened a gaping hole in the ceiling between the ground floor and the famous Gallery of Battles. Among the works feared to be beyond recovery is one by the early 19th century painter Guerin depicting the first investiture of the Legion of Honour.

Telephone calls were received in the name of several extremist groups claiming responsibility for the attack. One was a "Workers Revolutionary Group" affiliated to the Armed Nuclei for Popular Autonomy, an organisation which at one stage claimed to be the kidnappers of Belgian businessman Baron Empain. A second was from an "International Unemployment Group." A third came, by way of Agence France-Presse in Rennes, from the "Breton Revolutionary Army."

Police appeared to give most credence to the latter, the choice being between that and

an act of totally gratuitous vandalism. The bomb went off at 2.30 and placed a shell in a cupboard or behind a ground-floor statue, in the south wing of the palace—on the left as one enters the main gates into the courtyard. Eight rooms on the ground floor and first floor were damaged, three of them gutted. There was little damage, however, to the main structure of the building. A watchman was injured in the blast.

The wing, the "Salle du Midi" was built in the last quarter of the 17th century and was chosen by King Louis-Philippe in 1837 to house memorabilia of "all France's glories," including many paintings he himself had commissioned.

The collection depicts, in particular, Napoleon's victories and his campaigns in Egypt and Russia, and includes works by Girodet, Guerin, Gros and Carle Vernet.

A group calling itself "International Revolutionary Solidarity" has claimed responsibility for bomb explosions which wrecked offices owned by a Bulgarian export company in Paris on Sunday night. In a message to the left-wing newspaper Liberation, the group said the attack was a reprisal for Bulgaria's decision to hand over Tili Meyer, the prison escapee, to West Germany.

Comecon talks on joint projects

BY PAUL LENDVAI

VIENNA, June 26.

PRIME MINISTERS of the nine-nation Comecon group met in Bucharest today for three-day talks on plans for closer economic co-operation and joint investments particularly in energy and raw materials.

The discussions are expected to cover several delicate areas such as the method of determining foreign trade prices between member countries, convertibility of the transferable rouble and the "projected target" programme for transport infrastructure and consumer durables.

According to Hungarian and Polish sources some organisational changes have also been under discussion since the Comecon Council meeting in Berlin two years ago.

Mr. Edward Giersek, the Polish Party leader, publicly denied last week that the changes would involve any alternative in the present "interested party principle" which gives individual Comecon members the right to opt out of joint programmes.

Romania has often taken advantage of the principle and member countries from Bucharest 10 days ago that Romania feared a change in the rules to majority voting.

Modifications which have been under discussion involve co-operation projects primarily. The Soviet Union would like to set up a kind of high-powered committee to deal with such projects, or alternatively several "transnational companies" as a step towards supra-national planning in selected sectors. But no decisions are expected to be taken on these issues at the Bucharest meeting.

Observers have stressed that in addition to long-standing sanctioned by the Belgian Ministry of Economic Affairs, countries.

ally dangerous organisational measures, there are many other conflicts of interest, separating, for example, net agricultural exporters such as Bulgaria, Hungary and Romania, from the rest of the bloc, or the Soviet Union, as the main raw material supplier, from Bulgaria, Czechoslovakia, East Germany and Hungary.

It is reported that the Soviet Union is pressing for a big increase in subsidised low-

interest loans from other Comecon countries, mainly for the development of Soviet raw materials. Plans already approved for the 1976-80 period call for up to 10bn roubles of investments in such projects as a gas pipeline, cellulose plants, and mining facilities.

According to some estimates, the Soviet Union would like to push through an agreement providing for a doubling of the sum to 20bn roubles for 1981-85.

Beer price pact contested by EEC consumer group

BY OUR CONSUMER AFFAIRS CORRESPONDENT

EUROPE'S consumer lobby has launched a campaign to become more involved in the whole field of EEC competition policy.

As a first step, the Bureau Européen des Unions de Consommateurs' Association that a recent price-fixing agreement between brewers and retailers in Belgium is in breach of Community law. It has asked the European Commission to investigate the agreement under Article 85 of the Treaty of Rome.

Belgian brewers agreed with retailers last month that the minimum retail price for beer should be Bfr147 for a crate of 24 bottles. The agreement, which the consumers' bureau says, is in addition to long-standing sanctioned by the Belgian Ministry of Economic Affairs, countries.

OVERSEAS NEWS

Indonesia cautious over fresh foreign borrowing

BY DAVID HOUSEGO, RECENTLY IN JAKARTA

INDONESIA IS likely to return to the capital markets soon as a borrower, Government officials in Jakarta do not put so much emphasis on the near-bankruptcy of the state oil company Pertamina three years ago under the weight of over \$10bn of debt as reinforced their natural caution.

The regime is in a very real dilemma. Politically the next few years will be a critical time for President Suharto with strong pressures on him to show tangible results for his 12 years in office, both over issues like corruption and in raising living standards.

The difficulty in meeting these expectations is that the Government is going to be pinched both for funds for developments and for foreign exchange. Over half its budget revenues and well over half the country's export earnings derive from oil. Net oil receipts after rising nearly sevenfold since 1973 are unlikely to increase in the next couple of years. Production is flattening out at about 1.7m barrels a day and more of it is coming from the high cost offshore fields which yield lower tax receipts.

Foreign exchange earnings from other major commodities such as timber, rubber and tin are also likely to level off either because output is not expanding or because prices are stagnant. There was no real increase of development expenditure in 1976/77, and only a marginal increase has been budgeted for the current financial year. Private investment is well down from the probably unrealistic



President Suharto

levels achieved during the oil boom. Food consumption is outstripping food production with the result that the Government spent \$500m on rice imports last year.

This year it may have to spend more—even though the harvest is better—because international prices are higher and consumption still rising. Food imports eat into the country's ability to finance imports of investment goods.

The first sign that Indonesia was looking for substantially more finance from abroad was its request at last month's meeting of the consultative group of donor nations in Amsterdam to raise the ceiling on new foreign assistance and loans to \$2.5bn for 1978—47 per cent above last year. The ceiling is an indicative limit set by the World Bank in which Mr. Wardhana, the Finance Minister, pressed the urgency of the new figure on heads of diplomatic missions in Jakarta without giving any precise answers to their questions as to what projects the Government had in mind. Since then General Piet Hartono, the head of Pertamina, has said that the state oil company will again be seeking to raise funds on its own capital strength—and in a way that would effectively get around the restrictions of the ceiling.

The Government certainly has the elbow room for a more ambitious programme of borrowing. Part of the reason for the stagnant level of investment last

year was that some of the major state projects—the Pusri fertiliser plant in Sumatra, the Cilacap refinery and the Cilamaya gas pipeline in Java—are completed or nearly so, with actual outlays falling off. Inflation has been curtailed to about 10 per cent from over 30 per cent in 1974. Both the money supply and bank credits are expanding far more slowly than they were a couple of years ago, largely as a result of the tight restrictions that were imposed on the commercial banks.

It is a sign of the complete turnaround that there has been since the hectic days of the Pertamina spending spree that the Government is now more concerned with giving the economy a boost than with putting on the brakes. Interest rates were recently lowered to encourage more private sector investment, though so far without much success. Activity could slow down even further without a renewed burst of public sector investment—which is one reason for revising the cautious attitude of recent years to foreign borrowing.

The queries really concern the scale of it and the pace. Official hesitation stems from fears of returning to high levels of inflation, popular hostility to foreign loans, and justifiable anxieties about the future debt servicing ratio, which on existing commitments already looks as though it will be climbing back above 20 per cent in the 1980s. Whether or not it does depends on the future rate of oil production.

The most encouraging news about Indonesia at the moment is that oil exploration is again picking up after the squabbles with the oil companies over production contracts which virtually stopped exploration work. But it will be some time before it is known whether exploration will be matched by new discoveries. During this period of uncertainty—coinciding with and reinforcing all the political uncertainties about the future of the Suharto regime—it is difficult to formulate realistic long term economic plans. For it is unclear whether Indonesia will in future be an oil-based economy—with all that means in terms of ample foreign exchange earnings—or another developing country with a particularly acute problem in feeding its population. Unless food imports can be cut, the food bill is going to be a continuing strain on the balance of payments.

The projects for which the Government is contemplating foreign financing are mostly either energy based or potential earners or savers of foreign exchange. They include refineries at Dumai and Batam; extensions of the gas liquefaction trains at Arun and Badak; exploitation of the South Sumatra coal deposits; the Bintan island bauxite project; and the enlargement of the Krakatau steel mill. Together their cost would be about \$7bn-\$8bn.

At the same time there is more emphasis in Government thinking on creating new jobs, establishing rural and small scale industries, extending rural electrification, increasing rice production, and redistributing incomes. These are immensely difficult tasks. The Indonesian bureaucracy is short of administrative skills. No answer yet has been found to the overcrowding of Java and the growing number of landless poor. Transmigration (the shifting of people to other islands) is not proving a success. Higher rice yields are hard to get from new marginal lands, and deforestation in the past has left a legacy of soil erosion.

The most striking achievement in recent years has been the success of the birth control programme in bringing down the growth in population. What adds to the Government's problems in such a period of uncertainty is that the removal of some of the distortions in the economy will require unpalatable political decisions.

Under the provisions of the Gaming Act 1968 a licence has been granted for THE RITZ CASINO at The Ritz Hotel, Piccadilly, London W1 opening 28th June, 1978. Members only.

South Yemen president overthrown in coup

BY ANTHONY McDERMOTT

MR. SALEH RUBAI ALI, President of the People's Democratic Republic of Yemen, was overthrown yesterday after fierce fighting in the capital Aden, the government-controlled radio announced.

The radio said that the President had been forced to resign by the sole political group, the United Political Organisation—National Front (UPONF), but in fact his departure came after attacks by fighter bombers on the presidential palace and the government complex. There was also fighting between sections of the armed forces and others affiliated to UPONF. The coup is the outcome of severe differences between the President, who is only deputy secretary-general of the Party, and Mr. Abdel Fattah Ismail, the Party leader.

According to people in contact with Aden, the fighting erupted at dawn after an all-night debate within the leadership about North Yemen's charges that the republic in South Yemen had set up the assassinations last Saturday of Lieutenant-Colonel Ahmed Ghashmi, the north's President. The overthrow of President Saleh Rubai Ali has implications for the political balance in the Arabian peninsula, where Saudi Arabia's conservative

policies largely hold sway. It could also affect the conflicts in Ethiopia, where South Yemen, although an Arab and Muslim country, has for ideological reasons been giving support to the Marxist government in Addis Ababa against the Muslim rebels.

The Iraqi News Agency, which has been the main source of information from the spot, reported that military units at the straits of Bab el Mandeb, the strategic southern entrance to the Red Sea had mutinied as had troops in two other areas, and at Aden's Saladdin barracks.

The main conflict on the ground appeared to be between the armed forces controlled by Mr. Ali Antar, the Defence Minister, considered loyal to the President, and three different organisations all controlled by UPONF—the people's militia, the Popular Defence Committees, and the People's Police. Militiamen and army dissidents tried to storm the palace and ran into opposition from troops loyal to the President.

In Sana'a the capital of North Yemen, Col. Ghashmi, was yesterday given a state funeral. One theory given credence was that the assassination of North Yemen's head of state had been organised in disregard of Mr. Saleh Rubai Ali. It may have been

carried out with the help of Major Abdulrah Abdel Aleem, commander of the North's para-troopers, who had been at odds since he succeeded the former Northern head of state, General Ibrahim al Hamdi, himself assassinated in October 1977. Maj. Abdel Aleem has since fled to the South. In any case, South Yemen sternly rejected any involvement in Col. Ghashmi's murder.

At the heart of the Aden struggle lie the different approaches of Mr. Saleh Rubai Ali and Mr. Abdel Fattah Ismail towards the position of their country in the region. The former is more pragmatic in his attitude, encouraging for example the development of political and economic ties with Saudi Arabia, while the latter put hard line ideology first, overriding pan-Arab considerations in supporting Colonel Mengistu Haile Mariam in Ethiopia against the Eritreans.

It was thought early yesterday that Saudi Arabia might have been involved in the overthrow of South Yemen's president. But the outcome proves that this could not be so for Mr. Ismail takes a far harder political line than the ousted President. In

March 1976, Saudi Arabia opened diplomatic relations with Aden and tried to woo it into a more moderate line through the provision of aid.

However, last year according to Saudi officials, this aid stopped because Riyadh had written off Aden as Marxist beyond redemption. Previously, the country had seemed to be turning towards the West for technology and in 1977 a growth rate of 7 per cent for an economy dependent on meagre resources had been the best since independence in 1967.

Arab money from Saudi Arabia as well as Kuwait and the United Arab Emirates was flowing in and there was even speculation about the construction of a pipeline to carry Saudi crude from the kingdom's southern fields to the former BP refinery at Mukalla. Aden appears to have dropped its support for liberation movements in the Gulf, notably in Oman, and with General Hamdi as president in North Yemen, the two countries, although deeply divided on many issues, seemed to be closer than for some time.

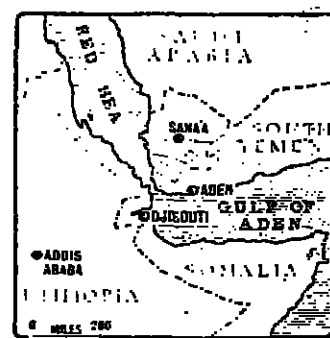
The assassination of Gen. Hamdi, which did not displease Saudi Arabia, coincided with the hardening of Aden's line towards the conflicts in the Horn of Africa. Aden provided refuelling and turn-round facilities for

Soviet Antonov aircraft flying supplies for the Ethiopian forces. Cuba has currently some 250 people in South Yemen. About a fifth of them are reported to have been training the people's militia. The Soviet Union has 500 military advisers with the armed forces. East Germany trains the security police.

It is reasonable to suppose that the killing of five Britons in Oman earlier this month represented a resurgence of South Yemen support for the Popular Front for the Liberation of Oman on a serious scale for the first time since Sultan Qabus claimed a complete military victory in December 1973.

In Beirut the independent newspaper, al Liwa, reported troop concentrations on both sides of the border between North and South Yemen, but added that there had been intensive contacts to ensure restraint. In April, Mr. Saleh Muslih, the Interior Minister of South Yemen, paid a five-day visit to Saudi Arabia and before his departure said that he was confident the visit would strengthen relations between the two countries. He was also quoted as saying that Saudi Arabia's experience in security matters would be of great value in reorganising police services.

The visit came at a time when relations were strained and reports of border clashes between the two countries had been appearing in newspapers since January. According to some reports the visit of the Interior Minister resulted from mediation on the part of Kuwait after Mr. Ali Nasser Mohammed, the Prime Minister, had visited Kuwait and the United Arab Emirates in March to seek financial aid.



It remains to be seen whether countries other than Saudi Arabia will withhold financial support if the overthrow of South Yemen's president turns out to be a reinforcement of the Marxist line. A team from the International Monetary Fund reported earlier this year that the economy would have its worst year for some time largely because Saudi Arabia had decided to cut off almost all aid and because receipts from Yemenis living abroad were expected to drop.

China hits out at Japan over Korea treaty

BY JOHN HOFFMANN

PEKING, June 26.

CHINA made a strong protest against Japan's "infringement on China's sovereignty" today, just one week before the proposed resumption of negotiations on a peace and friendship treaty between the two countries.

The protest warns that China "will never agree" to a continental shelf development pact which Japan signed with South Korea last Thursday. And it has virtually posted a "No Trespassing" sign on the shelf.

A statement issued by the Chinese Foreign Ministry

accused Japan and South Korea of going behind China's back in marking off a joint development zone on the continental shelf in the East China Sea.

China had inviolable sovereignty over the continental shelf in the East China Sea, said the statement. This position had been made clear to Japan in 1974 and 1977.

The Japanese Government had now signed its agreement with South Korea in utter disregard of the Chinese position.

Janata faces plan clash

BY K. K. SHARMA

NEW DELHI, June 26.

THE MARXIST government of West Bengal has set the stage for a major confrontation with the Janata central government by announcing that it will ignore the Planning Commission's guidelines for formulating the next Five Year plan by the states.

This stand has been taken on the ground that only the National Development Council, the country's highest economic decision-making body, is entitled to issue the guidelines and not the Planning Commission. This means a serious tussle

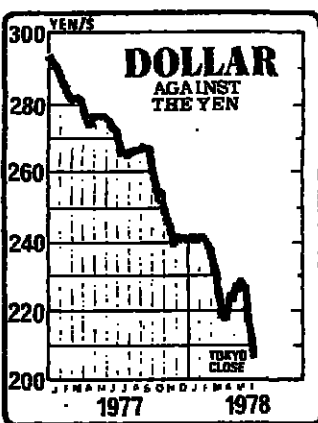
between the West Bengal Government and the Indian Government which might grow if other non-Janata states also join the Marxists in this stand. The Janata party rules only half the country's 22 states.

The confrontation is due to the delay in forming a committee of the National Development Council, of which all chief ministers are members, to discuss the contentious issue of sharing of revenues between the central and state governments. Approval of the draft of the Five Year plan was stalled on this issue when

the council met for this purpose late last March.

The delay in forming the committee is due partly to the central government's preoccupations with its internal political wrangles

and partly to the difficulty in choosing the chief ministers who will be its members. It is likely that eventually the entire council will form the committee. Pending this, however, the Planning Commission has formulated guidelines on the next Five Year plans of the states, to avoid further delay in their finalisation.



Yen soars after Cabinet meeting

By Our Foreign Staff

THE JAPANESE Cabinet's Economic Council has refrained from introducing new measures to cut Japan's huge foreign trade surplus and decided instead to accelerate the implementation of an existing package of export curbs, emergency imports and public works investment worked out in April.

The decision contributed to some extent to a rush to buy yen and Japan's Central Bank intervened in the foreign exchange market yesterday to bolster the value of the U.S. dollar against the yen. Dealers estimated that the Bank of Japan bought more than \$100m in an effort to counter a renewed wave of selling dollars for yen.

The hard-pressed dollar opened at 206.10, its lowest point against the Japanese currency since World War Two, and slid further to 204.50 before the Bank of Japan intervened to lift the rate to 205.20.

Japanese banks were disappointed because the large trade surpluses, the root of continued yen appreciation, would not be narrowed without stronger measures to restrain exports and expand imports.

Japanese banking sources said the U.S. dollar may weaken further towards a rate of ¥200 after a brief pause to allow dollar sellers to take profits. The dollar fell from Tokyo's ¥208.55 close last Friday to below ¥207 in overseas centres on the same day.

S. Africa opens Namibian voters' register

WINDHOEK, June 26.

SOUTH AFRICA today began registering voters for racial elections in South West Africa (Namibia) due to lead to independence at the year's end.

At the same time, South African Foreign Affairs spokesman Brand Fourie reaffirmed his government's support for the independence plan drawn up by five western countries. He denied that registration of voters meant his country was proceeding with its own solution in the territory. "There is no suggestion at this point of us going ahead unilaterally," Mr. Fourie, Secretary for Foreign Affairs, told a South African television interviewer. Registration of the estimated 440,000 voters in the sprawling, under-populated territory which South Africa has administered since 1945 is due to last three months. After that, at a date yet to be announced, they will elect a constituent assembly which will draw up the independence constitution.

Ethiopia accuses the West

NAIROBI, June 26.

A SENIOR member of Ethiopia's Ruling Military Council (Dergue) has said the West is arming Somalia to invade Ethiopia for a second time, Addis Ababa radio reported.

The radio, monitored here, said Captain Fikre Selassie Wodgeres, the Dergue's Secretary-General, told a meeting in Addis Ababa yesterday that the U.S., Britain and West Germany were arming Somalia to "invade our country for the second time." Reuter

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AMERICAN NEWS

Consumers fear big rise in inflation

By David Lascelles

NEW YORK, June 26. THE U.S. CONSUMERS' overriding fear is inflation, which he expects to continue at a high level according to a report by the Michigan Survey Research Centre, one of the most respected centres of its kind in the country.

In its May survey, the Centre found that its nearly 1,500 respondents expected prices to rise by an average 8.2 per cent over the next 12 months, the highest rate recorded by the Centre since the recession in 1974-75.

Fears were particularly strong among high income families, with a third expecting prices to go up by 10 per cent or more. Nearly half of the sample thought prices would rise faster than their incomes in the next year, against a quarter at the beginning of the year.

The survey also showed that people who expected things to get worse exceeded those who expected them to get better, and that confidence declined in the Government's ability to deal with inflation and unemployment. But at the same time people were thinking of buying houses and large amounts of consumer durables in anticipation of price rises.

The Centre concluded that "risk consumer spending" reinforced by fear of inflation and buy-in-advance psychology—should continue in the near term, but the outlook is less favourable for late 1978.

Demonstrators protest against atomic reactor

By Our Own Correspondent

NEW YORK, June 26. A CROWD of nearly 20,000 gathered at Seabrook, New Hampshire, over the weekend to protest against nuclear power. But the demonstration, which took place under the eyes of hundreds of policemen and National Guardsmen, was considerably more peaceful than last year's protest when more than a thousand people were arrested.

Seabrook, a small coastal village north of Boston, has become the focus of anti-nuclear protest due to the 2,300 MW reactor under construction there.

This year's demonstration was an orderly affair largely because of the authorities' offer of a 18 acre site, although some protesters threatened not to leave the site at today's 3 p.m. deadline.

NY Governor challenged by former deputy

NEW YORK, June 26. NEW YORK State's Lieutenant-Governor, Miss Mary Anne Krupsak, who left Governor Hugh Carey's re-election campaign earlier this month, today declared that she will challenge the Governor for the Democratic Party's nomination in September.

Proclaiming herself "the People's Candidate," Miss Krupsak will ensure that the Governor will have a far busier campaigning summer than he had planned and may well have to spend more than the \$25m he had scheduled for his re-election effort.

Although the Governor has the solid support of Democratic Party professionals behind him, Miss Krupsak's challenge is likely to be sturdy because she has a considerable following in non-urban upstate New York.

THE CANADIAN CONSTITUTION

Trudeau determined to make changes

BY VICTOR MACKIE IN OTTAWA

MR. PIERRE TRUDEAU, the Canadian Prime Minister, with his bold new concept for the Canadian constitution may be undermining a Liberal Party power base in Ottawa, much to the dismay of the governing party's veterans long accustomed to manipulating the levers of power.

Mr. Trudeau, now in his eleventh year in office, entered politics determined to transform the constitution so that it catered for the French speaking minority and its language, the so-called "French fact". He wants to see firmly embedded in the constitution recognition of English and French as the two languages of Canada.

The election of M. René Lévesque and his Parti Québécois in Quebec two years ago brought the issue to a head and induced Mr. Trudeau to drop any plans he may have had for retreating.

Under Mr. Lévesque the Quebec Government has become much more militant about

Callaghan hopes for U.S. collaboration on aircraft

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, June 26

MR. JAMES CALLAGHAN, the British Prime Minister, said today that he looked forward to collaborating with the U.S. on a new generation of commercial airliners, and had detected in his talks with the U.S. aircraft industry a corresponding recognition of the need to work with foreign aerospace interests.

Briefing the British Press here on his meetings with the heads of Boeing, McDonnell-Douglas and Eastern Airlines over the weekend, the Prime Minister stressed that he had conducted no negotiations, and was essentially familiarising himself with the problems involved. He predicted "exciting progress but a bumpy ride" in the future.

It is understood that Mr. Callaghan came away convinced from his discussions with Mr. Thornton Wilson and Mr. Rex Bouillon of Boeing yesterday morning that the giant U.S. company was in earnest about a joint venture with Britain on its

new 757 jet airliner, using updated Rolls-Royce RB211-535 engines.

But he was also apparently impressed that McDonnell-Douglas—whose own aircraft, codenamed the AMTR, is in a much less advanced planning stage—had offered a wide-ranging future strategy of co-operation which went far beyond one specific project.

Mr. Frank Borman, the head of Eastern Airlines, which is already contracted to use the European Airbus, is understood to have expressed an informal preference for the Boeing-Rolls-Royce venture.

Mr. Callaghan is understood to have emphasised in his meetings that the new aircraft should be "a commercial proposition" and not "a political aircraft".

It is thought that he has been convinced that Rolls-Royce's future would be higher in joint venture with U.S. manufacturers, in spite of their size, than it would be in Europe. It is generally accepted that the B10

version of the European Airbus would provide no room for the British engine manufacturer.

Moreover, Mr. Callaghan is believed to feel that the European solution inevitably would be heavily influenced by political considerations, and would reflect the German and French desire not to be dominated by the U.S. aerospace industry.

This, of course, is the nub of the objection to co-operation with Boeing, which has already been expressed by the British aerospace industry, though not by Rolls-Royce itself. Mr. Callaghan is aware of the British industry's nervousness which, he believes, constitutes genuine emotion and not merely emotion.

However, it is clear that Mr. Callaghan has not eliminated the European option, although he is dismissing some of the European objections to a deal with the U.S. as pure "propaganda".

It is expected that this visit will form large part of the meeting in Bremen early next month of EEC heads of government.

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Brazil reforms move forward

BY DIANA SMITH

RIO DE JANEIRO, June 26

REFORMS to abolish the military powers granted to Congress, Brazilian President General Ernesto Geisel and the National Security Council.

The reforms, which could bring the country closer to

institutionalised democracy, will now be debated in Congress. But at the same time people were thinking of buying houses and large amounts of consumer durables in anticipation of price rises.

The Centre concluded that "risk consumer spending" reinforced by fear of inflation and buy-in-advance psychology—should continue in the near term, but the outlook is less favourable for late 1978.

Seabrook, a small coastal village north of Boston, has become the focus of anti-nuclear protest due to the 2,300 MW reactor under construction there.

This year's demonstration was an orderly affair largely because of the authorities' offer of a 18 acre site, although some protesters threatened not to leave the site at today's 3 p.m. deadline.

Although the Governor has the solid support of Democratic Party professionals behind him, Miss Krupsak's challenge is likely to be sturdy because she has a considerable following in non-urban upstate New York.

Proclaiming herself "the People's Candidate," Miss Krupsak will ensure that the Governor will have a far busier campaigning summer than he had planned and may well have to spend more than the \$25m he had scheduled for his re-election effort.

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EEC may cut imports of textiles from Greece

By Margaret van Hartem

BRUSSELS, June 26

THE EEC Commission is expected to act to curb Greek textiles exports to the Community unless the Greeks agree during talks later this week to respect 1978 quotas, agreed informally last December.

The Greeks, Brussels sources say, are romping through these quotas, particularly in the case of T-shirts exported to the UK and blouses to France. Both these countries are said to have protested strongly to the Commission and asked for retaliatory measures.

The problem is complicated by the fact that the Community's association agreement with Greece does not currently contain a safeguard clause. This limits the scope for retaliatory action, but it is suggested that tax rebates on some of these items, which act as subsidies, may be stopped.

Commission officials will meet Greek officials later in the week and if they get an satisfactory response regarding quotas, are expected to announce measures next week.

The Greek issue is part of a wider Community problem with Mediterranean textile exports, which is said to have exceeded quotas slightly and Britain is particularly disturbed by an overflow of Portuguese exports to the UK.

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France to supply Spain with 48 Mirage fighters

BY DAVID WHITE

PARIS, June 26

FRANCE HAS concluded a deal with Spain, starting on Wednesday, to sell 48 Mirage F1 interceptors.

The Agusta of EPR 3.50—about \$600m—quoted in one report as Spain's total value of Dassault's aircraft is the industrial sector. The Dassault-Breguet air-craft company, however, whose Mirage exports to France are one arms export, refused comment.

The contract, which is understood to involve the Spanish aircraft company CASA in about 20 per cent of the work, has been accepted for several months, during which time the Spanish Government has been negotiating with General Dynamics of the U.S. for its F16 fighter.

The aircraft to be delivered between 1980 and 1982, would triple Spain's contingent of Mirage F1s, and are in addition to 31 Mirage F1s.

The contract is the first Mirage deal so far this year. The 48 aircraft would bring sales of Mirage F1s to 554, including those ordered by the French Air Force, South Africa, Greece, Ecuador, Morocco, Libya, Kuwait and Iraq have also bought the aircraft.

Negotiations with Spain have centred on the amount of "compensatory" work to be given to CASA, which co-operates in several other projects with Dassault, and on Dassault's assistance in marketing Spanish-made aircraft.

The reported deal comes just before a visit by President of the contract would be in Valéry Giscard d'Estaing to exchange for increased Iranian

the deal being negotiated, in fact, being closer to securing a Iranian order for four nuclear power stations by accepting the deal of being paid in part in oil.

This change in France's negotiating stance—its policy has been to insist that the Iranians should pay for the aircraft in hard currency—was announced during a weekend visit by M. Jean-François Delisle, the French Foreign Trade Minister.

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Oil swap talks in Tehran

BY DAVID WHITE

PARIS, June 26

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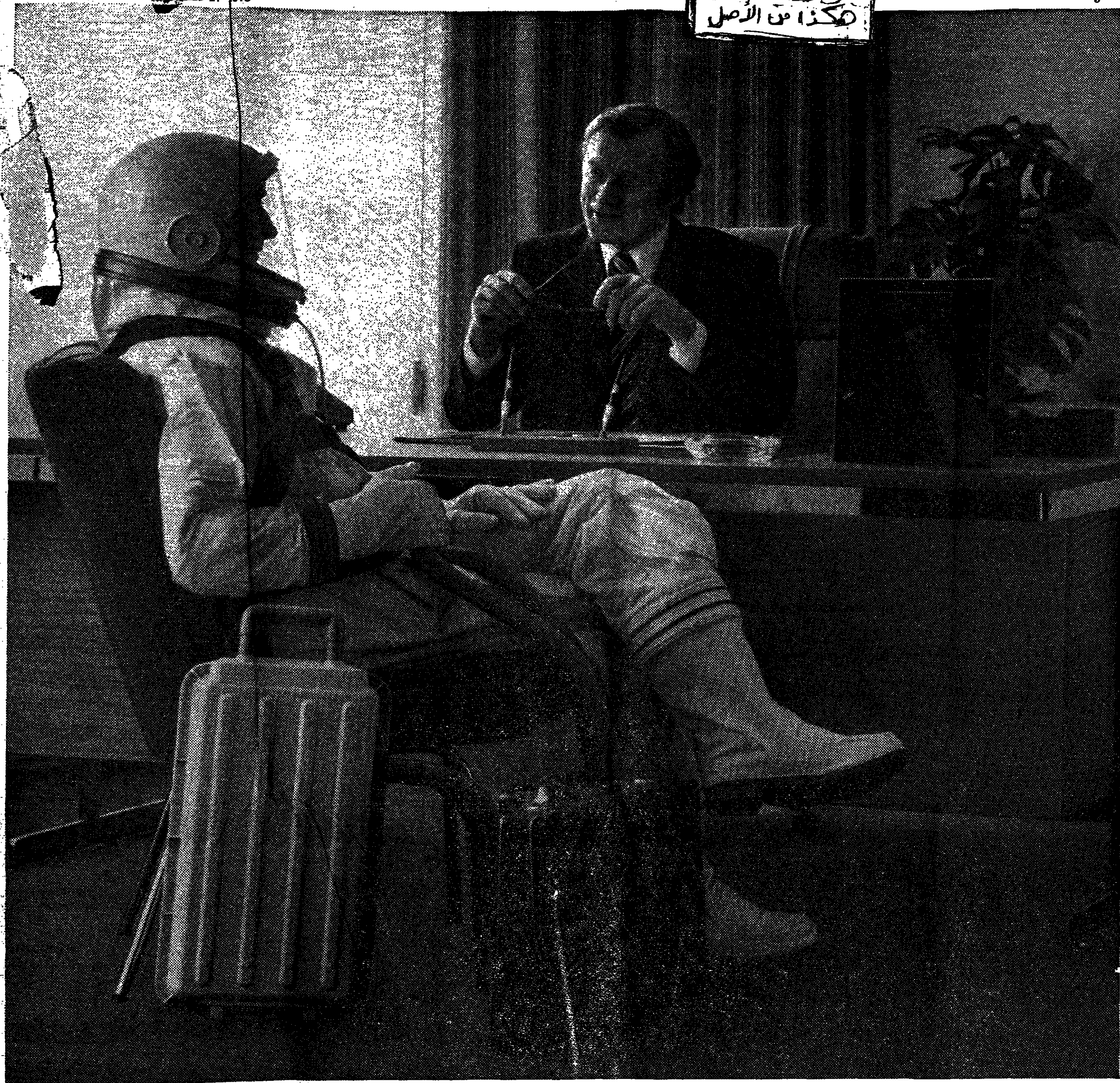
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Just ask him.



HOME NEWS

Industrial decline to be analysed

By Peter Riddell, Economics Correspondent

POLICIES to reverse the relative decline of manufacturing in the UK will be considered at a two-day conference in London of 30 leading British economists.

The conference on de-industrialisation has been organised by the National Institute of Economic and Social Research.

It will bring together economists of widely differing views to allow a detailed discussion and comparisons of their approaches to a major policy issue.

Among the participants are Sir Alec Cairncross and Mr. Walter Ellis from Oxford; Lord Kaldor, Mr. Michael Posner and Dr. Ajit Singh from Cambridge; Mr. David Stout from the National Economic Development Office; Mr. Roger Thatcher, the Registrar-General from the Office of Population Censuses and Surveys; Lord Balogh; and Mr. Stuart Holland, from Sussex University, an architect of Labour Party industrial thinking in the mid-1970s.

Topics to be discussed include the nature of de-industrialisation; relations between price competitiveness and manufacturing performance; labour supply and employment trends; technical innovation and trade performance; the services sector; overseas investment; the Dutch experience; industrial strategy and the use of North Sea oil.

The aim is to produce the papers and a report of the proceedings by the end of the year in a 250-page book edited by Mr. Frank Blackaby, deputy director of the Institute.

A similar conference on demand management organised by the Institute last December published its proceedings this month.

The economic conferences are based on those organised by the Brookings Institution in the U.S.

Sixth form grants plan costs dispute

By Michael Dixon, Education Correspondent

A DISPUTE over administrative costs is delaying an initial agreement between Government and local education authorities on means-tested grants for school sixth-formers, which are due to start in September next year.

A maximum grant of £7.50 weekly seems likely to be approved by both sides in London today. An additional £4 child allowance from April would bring the payment into line with allowances for unemployed teenagers at £11.50 a week.

The Council of Local Education Authorities, however, has suggested that administration would add about 10 per cent to the cost of the grants paid to children staying at school beyond the age of 16.

The Department of Education and Science, which hopes that the scheme might persuade up to 60,000 more teenagers to stay in full-time education—believes that administrative costs would be negligible.

It says that local authorities already have machinery for distributing grants to students in further and higher education.

No courts for judges

TWO JUDGES hearing cases in the High Court, London, today will not have a court because of an acute shortage of accommodation.

Lawyers and witnesses in the cases will meet in a court corridor to wait for a High Court official to try to find them courts where hearings might be held or adjourned.

FT CONFERENCE—SCOTTISH FINANCE AND INDUSTRY

Scots 'in danger of being over-governed'

By John Lloyd

MR. TEDDY TAYLOR, Shadow Scottish Secretary, told a Financial Times conference on finance and industry yesterday that the Government's devolution measures could lead to Scotland becoming the most over-governed country in the world.

On Government estimates the assembly would cost £12m a year and employ at least 1,000 extra civil servants. It would add greatly to delays in effective decision-making.

"Should there be the additional problem of a Scottish Secretary of State and the assembly Ministers belonging to different and competing political parties, I believe the problem could be greater."

"With a European Parliament and Westminster sharing sovereignty with the Scottish assembly, allied to our two-tier local government system, there is a clear danger of Scotland becoming the most over-governed country in the world."

Mr. Gordon Wilson, a Scottish National Party spokesman on devolution, said that the assembly was only the first and somewhat faltering step towards Scottish government.

"It is only a matter of time before the assembly reaches out for financial and economic powers. History teaches us that political power without fiscal

British airlines fight for Dallas route

By Michael Donne, Aerospace Correspondent

BRITISH AIRWAYS and British Caledonian Airways join battle tomorrow before the Civil Aviation Authority over which of them should be the designated UK airline on the New London-Dallas/Fort Worth route.

The State airline will be urging at a public hearing that under the Anglo-U.S. Bermuda Two air agreement it should be allocated the Dallas/Fort Worth route. British Caledonian, on the other hand, will argue that because it already flies to Houston it should be given the right to the other Texas route as well.

The U.S. airline now flying the route is Braniff using Boeing 747s. Braniff also plans to serve Dallas/Fort Worth from Washington later this year, using Concorde subsonically under an agreement with British Airways.

The State-owned airline says it also wants to fly Concorde on plans for a fourth air terminal at London Heathrow, returned to the airport for the second time yesterday.

He toured the site proposed for the fourth terminal on the southern perimeter road south-east of the existing three passenger terminals.

More than 400 individual and

local authority objections said at the start of the inquiry on May 31 that the terminal should not be permitted until the Government had clarified its airports strategy.

Mr. Stanley Clifton Davis, Minister for Aviation, said that while it was difficult to make firm forecasts "unless there are very exceptional developments I hope that the rate of increase for 1979-1980 will not exceed 80p per arriving passenger."

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Fee for airport security may rise by only 10p

Financial Times Reporter

THE LEVY of 80p per person charged on all arriving passengers at UK airports to pay for security services is not expected to rise above 90p in 1979-80.

Mr. Stanley Clifton Davis, Minister for Aviation, said in a written Parliamentary answer that while it was difficult to make firm forecasts "unless there are very exceptional developments I hope that the rate of increase for 1979-1980 will not exceed 80p per arriving passenger."

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No check on job grants claims Du Cann

By David Freud

PARLIAMENT was voting large sums of money to promote employment yet there is no way of telling whether they were effective. Mr. Edward Du Cann, chairman of the Commons Public Accounts Committee, said yesterday.

He told Sir Peter Carey, Permanent Secretary at the Department of Industry, who was appearing as a witness before the committee, that figures assessing the success of measures should be made available to MPs.

The measures referred to are under Section 7 of the 1972 Industry Act, which allows for Government grants to "provide, maintain or safeguard employment."

Mr. Du Cann said that according to a recent report by the Comptroller and Auditor General, only two-thirds of the jobs for which grants had been made under this section had been actually created.

"If I were a cynical man, I would say that this was all a con—that companies acted on the basis that no one was going to check their forecasts and made up any old story."

Sir Peter replied: "It may be that we were conned in the early days, but I don't believe that is happening now. I do not believe the departments are soft touches in this matter."

The Department of Industry was beginning to match predictions with results, but it would probably be about six months before the computer details were available. All the department had were the disaggregated figures.

Backbenchers

Even when all the figures were put into the computer on the same basis, he doubted whether a satisfactory way of matching estimates and results could be developed.

"We have to separate out this issue from others, some of them intangible."

Mr. Du Cann said: "Firms calculating things in different ways is no reason for us not to have these figures. It's the job of backbenchers to see that the job of Government is being done."

Sir Peter denied a suggestion by Mr. Robert Taylor, Conservative MP for Croydon North-West, that a Department of Industry civil servant knew about department intentions to give a grant to a Welsh company before his wife bought its shares.

Mr. Steven Maltz's wife had been a shareholder in Penrad, a central heating manufacturer, for a considerable time before the decision.

He had made extensive inquiries into the allegations and has concluded that the purchase was a coincidence, Sir Peter said.

The incinerator is a few hundred yards from a residential area. People have long complained that they are sometimes unable to sit in their gardens because of the smell.

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Future of UK helicopter production in balance

By Andrew Taylor and Philip Bassett

THE LONG-RUNNING dispute over piecework payments that Westland made its bid to Westland Aircraft's Yeovil plant, which has raised a major question about the future of the elements in the contract which the country's sole helicopter manufacturer has resulted in a bill of 2,000 manual workers, which the company said had not by April of this year.

Two weeks ago the company had been matched by increased provisions of about 25m made against helicopter operations last year. These were likely to be substantially increased in the present year.

What shocked the City, however, was the announcement that provisions of about 25m made against helicopter operations last year. These were likely to be substantially increased in the present year.

This weekend the company said that the pay row had placed the future of its Westland Helicopters subsidiary in jeopardy.

The initial reaction to these depressing statements in the City was that another Fairway Aviation-style collapse was possible.

Westland's share price has slumped from its high of 32p in 1977 to a low of 30p. Some of the company's critics would offer the share price as evidence that the company is in a state of financial collapse.

Mr. Du Cann said that according to a recent report by the Comptroller and Auditor General, only two-thirds of the jobs for which grants had been made under this section had been actually created.

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HOME NEWS

CONSUMER CONFIDENCE

Worries over unemployment spread gloom more widely

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

A MUCH more gloomy view of the future than at the time of the April Budget is reflected in the Financial Times' latest survey of consumer confidence. The optimism expressed immediately after the Budget has been replaced this month by a feeling that things are getting worse.

Moreover, in spite of the recently reported rise in earnings, people are feeling slightly worse off than in May. The respondents were less enthusiastic about the advisability of buying consumer durables this month than last, while worries about unemployment increased.

The survey, carried out each month by the British Market Research Bureau, is designed to find out how people feel about the future and their present financial position.

Of the consumers interviewed immediately after the Budget, optimists outweighed pessimists by 12 per cent. This month, pessimists are in a majority of 8 per cent, the first time they have outnumbered the optimists since last July. All age groups showed the fall and all social groups except working-class women.

A minority of the pessimists blamed their lack of confidence on the possibility of an election. The fall in confidence was particularly marked among professional men although they remain slightly more optimistic about the future than men in blue-collar jobs.

Because of the more cheerful views expressed earlier this year, the six-month moving average indices of consumer confidence for all adults and for ABC1 men is still showing a balance of optimism. However, the trend is downhill.

The unemployment index supports the gloomier view. Although most people interviewed said unemployment would stay at about its present level, 39 per cent said it would increase this month. That compares with 26 per cent last month predicting a rise and 28 per cent in January, when confidence was at its peak for the year.

The respondents are also asked each month whether they think now is a good time to buy consumer durables. This month, that index has fallen close to its November-December level. Those in favour of buying now still outnumber those against by 16 per cent among all adults, but again that is a much lower figure than in January.

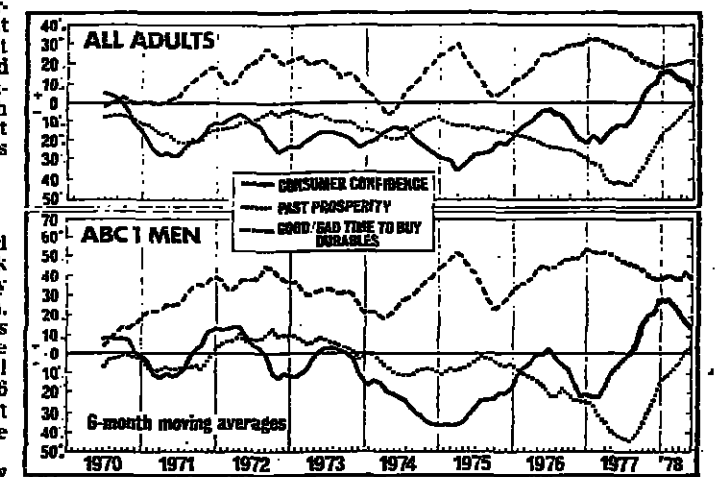
marked among professional men, while certain regions, including the North-west and Yorkshire, remained depressed.

Although the "time to buy" index fell this month, the six-month index showed little change for all adults, although it has moved down for professional men.

The other main question is whether people feel worse or better off than a year ago. In January, after a long period in which those feeling worse off predominated, those feeling better off took the lead. The figure fell again in February 14.

but recovered in May to +3 per cent. This month the respondents were equally divided. On balance, women feel worse off and men better off, especially manual workers. That suggests that husbands do not pass on a proportion of their wage increases to their wives.

The fall in prosperity is particularly marked among those aged over 55. People in the 15-30 age group are feeling more affluent than a year ago. A total of 1,009 adults were interviewed between June 8 and June 14.



Depressed

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FT GROCERY INDEX

Smallest rise for three months

BY OUR CONSUMER AFFAIRS CORRESPONDENT

THE COST of the Financial Times grocery basket rose by just over 1 per cent this month. The rise, which is the smallest for three months, pushed the index—re-launched in March—up to 104.18.

The increase was almost entirely due to the higher cost of fresh foods—prices of processed foods were remarkably flat. Small increases in the bills for dairy produce and non-foods were offset by falls in the prices of other groceries such as canned goods and bread and cereals.

These price cuts are probably only temporary but they reflect the intensity of the price war among supermarkets.

Against this, the fruit and vegetable bill rose by more than £20 this month. Although tomatoes and lettuce cost less than last month, most other vegetables cost more. Cauliflowers were up anything between 5p and 20p each while carrots were up

between 2p and 7p a pound with the more expensive new ones taking the place of the old ones on the greengrocers' shelves. Since it was re-launched, the new index makes some seasonal adjustment for dearer new potatoes coming into the shops. The meat bill rose by more

than £3 this month. Most cuts, except stewing steak, cost a little more than last month but the increases were biggest on lamb. Copies of the list used by the 26 FT shoppers are available from Miss Ingrid Eden, the Financial Times, Bracken House, Cannon Street, London, E.C.4.

THE FINANCIAL TIMES SHOPPING BASKET

JUNE, 1978

	June	May
Dairy produce	471.57	471.24
Sugar, tea, coffee, soft drinks	179.42	179.92
Bread, flour, cereals	213.31	231.72
Preserves and dry groceries	84.33	84.41
Canned goods	40.45	40.80
Sauces and pickles	155.02	155.32
Frozen goods	182.60	183.49
Meat, bacon, etc. (fresh)	427.48	424.26
Fruit and vegetables	259.90	238.79
Non-foods	182.85	182.38
Total	2,215.13	2,192.33

Index for June: 104.18.

Animal feed cartel put on register

By Our Consumer Affairs Correspondent

DETAILS of the common pricing agreement operated by the main suppliers of animal feed stuffs in this country were formally put on the Register of Restrictive Practices yesterday.

The agreement, which has now been abandoned, came to light during the Price Commission's survey of the industry. Under it, six out of the seven companies concerned agreed to co-ordinate some aspects of their pricing policy.

The Commission was scathing about the level of competition in the industry in general and concluded that BOCM-Silenk was the price leader which other companies followed.

Details of the collusive agreement formed by the Commission, which was strongly criticised by the industry for its report, have been passed on to the Office of Fair Trading.

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CONTRACTS AND TENDERS

Democratic and Popular Republic of Algeria

MINISTRE DE L'HYDRAULIQUE, DE LA MISE EN VALEUR DES TERRES ET DE LA PROTECTION DE L'ENVIRONNEMENT
International Invitation for Pre-selection for the Project of Sanitation Improvement of the Town of Algiers

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment wishes to inform companies, member countries of the Banque Internationale pour la Reconstruction et le Développement (BIRD), and of Switzerland that they will undertake important works on the Oued El-Harrach reservoir in the Greater Algiers region for sanitation improvement.

The work includes the construction of:
—A main sewer of approximately 7 kms for used water and rainwater along the left bank of Oued El-Harrach. Ground excavation of approximately 350,000 cu. m. and 35,000 cu. m. of concrete are planned.

—A purifying station for the treatment of domestic and industrial waste waters for a population of approximately 750,000. The maximum flow of purified waters at the station will be approximately 4 cu. m./sec.

The Algerian Government has obtained a loan from Banque Internationale pour la Reconstruction et le Développement for part of the financing of this work.

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment invites contractors in this field of activities to submit their qualifications for the realisation of the two works mentioned above.

The pre-selection files may be obtained from the Direction de l'Hydraulique, de la Mise en Valeur des Terres et de la Protection de l'Environnement de la Wilaya d'Alger — Immeuble "La Pépinière", B.P. 5 Cité Maitland — El-Harrach — Algiers — ALGERIA, as from 15th June, 1978.

Interested companies should send their dossiers to the above-mentioned address by 31st July, 1978 at the latest.

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PARLIAMENT AND POLITICS

MPs unite in condemning Rhodesia massacre but...

Owen attitude to settlement fuels violence, say Tories

THE MASSACRE of eight missionaries and four of their children, including a three-week-old baby, at a Rhodesia mission run by the Elim Pentecostal Church, close to the Mozambique border, was an "appalling tragedy," Dr. David Owen, Foreign Secretary, said in the Commons yesterday.

MPs on all sides joined in expressing their recollection at the atrocity. Mr. John Davies, shadow Foreign Secretary, speaking of "this ultimate bestiality" and Liberal spokesman, Mr. Jeremy Thorpe, saying that the whole House shared the horror of what had been done.

But there the unity ended. As Mr. Davies claimed that the British Government was shouldering the Rhodesian internal settlement, those who sought power "by the bayonet, the club and the gun."

Dr. Owen firmly defended the policy adopted by the British and U.S. Governments. Within the limits of our ability to bring about peaceful negotiations, we are right to adopt the attitude we have done ever since the internal settlement was established—neither to condemn nor to endorse it," he declared.

Dr. Owen said he was sure that the House would join in expressing the deepest sympathy for the families and friends of those murdered and our admiration for the Christian spirit and courage with which the Pentecostal Church had decided to stay in Rhodesia.

"The fact that those who have been murdered were solely concerned with working for peace and reconciliation between the races is a horrible reminder of the dangers in Rhodesia today and of the escalating level of indiscriminate violence which

ment was established—neither to condemn nor to endorse it," he added.

For the Liberals Mr. Thorpe suggested that the tragedy might offer the opportunity for a major diplomatic initiative involving Mr. Callaghan, the U.S. President and the five Frontline African Presidents. This could aim at achieving a cease-fire as a vital prelude to further negotiations.

Dr. Owen agreed that a cease-fire or reduction in the level of violence would be of great benefit. Both the Prime Minister and the U.S. President were in fairly constant contact with the Frontline Presidents, he added.

Mr. Roderick MacFarquhar (Lab.) Belper, said he had heard reports that the co-leader of the Patriotic Front, Mr. Robert Mugabe was responsible for the massacre and had said he was not prepared to meet with other leaders for round-table talks.

Dr. Owen said that Mr. Mugabe, who had not denied his involvement in previous incidents, had specifically denied any responsibility for the mission massacre. "I am not aware that he has changed his position on being prepared to come to round-table talks," the Foreign Secretary added.

There were furious Tory shouts of "Disgraceful" when Mr. Andrew Faulds (Lab. Warley E.) claimed that Dr. Owen had hinted that the attack was not made by the Patriotic Front. Mr. Faulds, persisting against a barrage of shouts from Tory MPs, said: "Some of us believe that this attack was not made by the Patriotic Front, but, as has happened before, by agents of the Smith regime such as the Selous Scouts, for obvious and obscene propaganda purposes against African liberation forces."

Dr. Owen denied making any hints. "I have not implied or imputed any such thing. I have not hinted at that. I have said I do not know. That is a factual position."

A cold shoulder rebuke

BY PHILIP RAWSTORNE

DR. DAVID OWEN, Foreign Secretary, stood firmly by his Rhodesia policy under an intense and emotional attack from Conservative MPs in the Commons yesterday.

The Rhodesian massacre had confirmed the urgent need to bring about the round table talks that would achieve a negotiated settlement and end the fighting, he said. A joint Anglo-U.S. team in Salisbury was now making some progress towards that objective.

"It is for the leaders of all the parties to respond now in a way that measures up to their overriding responsibility to bring about a non-racial, peaceful and independent Zimbabwe."

The callous murder of the missionaries had been a terrible reminder of the dangerous violence that had been mounting for the past five years, Dr. Owen said.

For the next 50 minutes, the Foreign Secretary faced a savage critical response from the Tory benches. Mr. John Davies, the party's foreign affairs spokesman, said the shock of this "ultimate bestiality" should bring everyone to their senses.

From the Government it should prompt "real support" for the internal settlement, he snarled. Its persistent cold-shouldering of the move had encouraged those who sought power by the bayonet, club and gun.

"What more can one do?" Dr. Owen asked patiently, amid angry Tory jeers. He had neither condemned nor endorsed the internal settlement but had done his utmost to win the areas of agreement. The chances of peace would be gravely jeopardised if all links with all the parties were to be cut off.

The Conservatives further insisted by some Labour suggestions that the massacre might have been carried out by Rhodesian security forces, massed for the assault.

Sir John Eden (C. Bournemouth W.) said the Foreign Secretary had implied that it was wrong to murder missionaries but that it would have been legitimate to kill anyone involved in the internal settlement. "Exercise some humility," he barked.

"I suggest you examine your conscience and I will examine mine," the Foreign Secretary retorted. He had not dedicated himself as a doctor to qualify any life as legitimate or illegitimate, he said.

And as the Opposition MPs renewed their demands for a change of policy, he doggedly insisted: "I do not think there is any alternative to the one I have put before the House."

"Britain would have lost all influence if it had given unconditional support to the internal settlement," he said. It was vital to continue the efforts towards round-table talks, he reiterated.

LABOUR NEWS

Rover production halted, with 10,000 laid off

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

ALL ROVER production will come to a virtual standstill today as the company's 10,000 workers make plans to move a vote of no confidence in the company's top management.

BL Cars said last night that it was forced to take the action because 80 transport drivers at the Solihull plant, Birmingham, refused to end their strike, now into its third week.

The men, who walked out in protest at the sacking of a shop steward, are not due to meet again until Thursday.

The dispute, which has hit production of Rover saloons, Range Rovers, and Land Rovers, is particularly damaging. Not only are the vehicles in heavy demand at home and overseas but they are also of high value. Lost output at the Solihull plant, which has been troubled by a series of disputes in recent months, about 5,000 workers will be laid off.

A similar number of employees will be affected at BL Cars' Coventry plant, which supplies components for Rover. A meeting of local shop-offers.

Council white-collar pay talks adjourned

BY OUR LABOUR STAFF

PAY TALKS covering 500,000 local authority white-collar staff, the only major group still to settle under Phase Three, were adjourned yesterday.

The discussions involved representatives of the employers and the National and Local Government Officers' Association on the executive of the local government national council.

It was not certain yesterday whether the executive would meet again before the full meeting of the national joint council on July 12. The union's local government conference was due to start on Friday.

The union has said it will accept nothing less than full consolidation of both pay supplements and an increase of 10 per cent on consolidated rates.

Managers' association backs top rises

BY ALAN PIKE, LABOUR CORRESPONDENT

TRADE UNION support for the big pay rises proposed by the review body for pay settlement many times lower. However, Mr. Lyons said that and board members was given yesterday by Mr. John Lyons, general secretary of the Engineers and Managers Association.

Mr. Lyons, writing in his union's journal, said that nationalised industry had been "placed in a strait-jacket" owing to restraints on the pay of chairmen, deputy chairmen and board members.

"We now have the ludicrous situation that people eligible for appointment, for example, to deputy chairman of an area electricity board are obliged to accept a cut in salary in order to end up with the privilege of being paid less well than 16 or 17 subordinate staff."

The broad reaction of union leaders to the review body's recommendations 70 per cent increases in top salaries is that they should not be implemented

at a time when the Government is seeking a general level of pay settlement many times lower. However, Mr. Lyons said that and board members was given yesterday by Mr. John Lyons, general secretary of the Engineers and Managers Association.

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Industrial action urged at ICI

By Michael Clark, Labour Staff

MILITARY SHOPS, stewards in ICI have called for selective industrial action from this week to get better terms for shift workers in the current pay negotiations.

The call for overtime bans and other action among 45,000 ICI workers was made yesterday by the industrial committee. Earlier this year the same committee called for the same action to force the company to accept a 10 per cent rise in the June settlement date.

The shop stewards are unlikely to hold out for an increase of that size, well outside the Government's pay guidelines.

But with at least a third of the workforce on shiftwork, they are agitating strongly for rejection of the latest management offer. They want full consolidation of the past two years' pay supplements.

Mr. John Gamm, secretary of the committee, said yesterday that the company was growing over delays in reaching a satisfactory settlement.

Programme

Action would vary in different plants but representatives of some 200 shift workers at Warrington and Winsford, Cheshire, and Luton, Greater Manchester, had agreed to a programme of strike action from next Sunday. An overtime ban was also planned in Huddersfield.

Union negotiators at national level have yet to respond to an offer of a fortnight's pay to account to be paid over the next two pay supplements into basic rates but not the 10 per cent phase one rise.

A final decision awaits the outcome of a series of meetings reporting back to individual sections among the weekly paid workforce.

The shop stewards combine meanwhile has put special emphasis on the need for better shift allowances, which, it says, have not changed since 1976. It also wants a 35-hour week.

Bid to end newspaper agreement

By Our Labour Correspondent

THE NATIONAL Union of Journalists' national newspapers and agencies industrial council authorised negotiators to give the required six months notice of withdrawal from the national agreement. This could take place at a meeting between the NPU and the National Association of Newspaper Publishers on Friday.

Meanwhile, the NPA is refusing to conclude any office wage agreements unless the notice of withdrawal is abandoned.

In recent years, nearly all Fleet Street wage rates have been determined at office level. The NPA has been seeking to restore agreed minimum rates to the national agreement but this is being resisted by the union.

Liverpool docks redundancy plan

LIVERPOOL Dock Labour Board, seeking 315 redundancies from the labour force, is to write to all its 500 men before December 31, 1978, to see whether they would be prepared to accept voluntary severance.

It is expected to take about a month to sift through the replies, and the position will then be reviewed.

The decision was taken at a two-hour meeting yesterday of the Board, which is made up of the port employers and the Transport and General Workers' Union, which has given reluctant approval.

Men with 25 years' service would receive up to £7,250. The decline in world shipping and cargo handling has meant that as many as 1,200 men have been sent home on full back pay last year this cost the Mersey Docks and Harbour Company, which employs more than 60 per cent of the force, £1.4m.

Japanese offer on lower tariffs unacceptable, says Dell

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A WARNING was given last night by Mr. Edmund Dell, Trade Secretary, that Japan's latest offer to reduce her tariffs as part of the current world multilateral trade talks was "totally unacceptable."

Speaking in the Commons, he indicated that, as far as he was concerned, the Japanese offer should be rejected by the EEC countries.

He was also critical of the Americans suggesting that in some areas, their tariff reductions did not go far enough to meet the needs of Britain and other members of the European Community.

Mr. Dell's remarks came in a debate on trade shortly before he was due to depart for Luxembourg for a further stage of the multilateral trade talks today and tomorrow.

He told MPs that the more trade towards a more open world trading system was now in peril as a result of a lack of growth and high levels of unemployment.

It was also endangered by the continuing Japanese surplus, which made it more difficult for the other countries to accommodate the deficits which resulted from the OPEC surplus.

The Minister understood the feelings of insecurity in Japan, which led to their big trading surplus. But they must reduce this surplus by opening up their markets by importing more manufactured goods and not just filling their tanks with OPEC oil.

"One thing the Japanese Government could do to improve the atmosphere of the multilateral trade talks is to make a much better tariff offer than they have so far done."

"The tariff offer they have made is totally unacceptable. If it is left on the table, as it is, then I believe the EEC will have to react accordingly."

In the face of scepticism from the Tory opposition, Mr. Dell stressed that he would like to see better opportunities for Japanese investment in Britain.

"But I wish that the possibilities of inward investment in Japan were as open as the possibilities of inward investment in this country," he added.

In addition, he saw dangers from a rise in protectionist sentiment in the U.S. and pointed out that America still had a large surplus with the European Community.

The position was still rather unsatisfactory. In the current negotiations, the Japanese are aiming just for a reduction in tariffs over an eight-year period, but

for harmonisation of tariffs. The characteristic of the American tariff system had been a series of high peaks. Yet only by harmonisation could real reciprocal benefits be achieved.

Mr. Dell cannot say that the U.S. offer, from this point of view, is a very satisfactory one," he told the House.

On wool and textiles, the American proposal went nowhere near meeting the requirements. In this field, we had not so far received the response for which we had hoped by way of harmonisation.

There was still a long way to go on all these issues during the multilateral talks. "We accept that it is a vital necessity that the negotiations be successful."

"It could be bitter blow to the whole world trading system, if we failed to come to a successful conclusion," he said.

Howe wants 'enterprise zones' for industry

BY RICHARD EVANS, LOBBY EDITOR

SPECIAL "enterprise zones" should be set up in selected industrial regions of the UK so that companies could make profits and create jobs with as much freedom as possible, Sir Geoffrey Howe, shadow Chancellor, proposed yesterday.

In what he stressed was a personal initiative Sir Geoffrey argued that fresh policies involving fewer restrictions and less State interference could be developed so that their full potential could be tested.

In particular, he proposed five key elements, which would have to be maintained for a stated and substantial number of years, so that entrepreneurs would be attracted to the zones. These were:

1—Planning control of any detailed kind would cease to apply. Any building that complied with very basic anti-pollution, health and safety standards and was not to exceed maximum height would be permissible. Industrial development certificates would not be required.

2—The Community Land Act would be put effectively into reverse. Public authorities which owned land would be required within a specified time to dispose of it to private bidders by auction in the open market. New developments in the area would be free from rent control.

3—Entrepreneurs would be able to make a much better tariff offer than they have so far done.

perhaps exemption from rates, in whole or in part.

4—Businesses would be given a guarantee that tax laws affecting investment and depreciation would not be changed to their disadvantage and they would also be given an undertaking that they would not be subject to nationalisation. No Government grants or subsidies would be payable to any enterprise within the area.

5—Certain other legal obligations or threats would be declared not to operate, including price control and pay policy. In addition other measures such as certain provisions of employment protection should be stated not to apply.

Test market areas in places like East London, Clydeside, Merseyside and the West Midlands where substantial areas of land could be designated to be developed with as much freedom as possible to make profits and create more jobs.

Sir Geoffrey's speech, made to the Bow Group in east London, will be seen as an attempt by the shadow Chancellor to influence Tory party thinking in the key period when the manifesto for the next election is being prepared.

More generally, his speech concentrated on the necessity of ending restrictive Government policies and adopting policies that would give much greater incentive. Top of his list was a recasting of the taxation system.

Pressure group wants Secrets Act replaced

BY RUPERT CORNWELL, LOBBY STAFF

THE STEADILY growing pressure group fighting for a radical overhaul of Britain's official secrets legislation last night issued its own "White Paper" on the subject, which goes considerably further than the real proposals promised by the Government next month.

The pamphlet, published by the Freedom of Information Campaign, claiming to represent 200 MPs of all parties, as well as trade unions and other community groups, demands a full-scale Freedom of Information Bill, which would place the onus squarely on civil servants to justify the withholding of information.

The proposals, and the exemptions permitted under them, would replace the existing Official Secrets Act in its entirety. The Government intends no more than suggestions for the replacement of Section Two of the Act, the so-called "catch-all" provision which makes disclosure of all official information an offence.

Cabinet Ministers are still promising proposals before Parliament breaks up from the current session. But the delay since Mr. Merlyn Rees, Home

Secretary, announced in November 1976, the Government's plan to issue a White Paper already tops 18 months, and there is now a large degree of scepticism at Westminster.

Last night, Mr. Kenneth Warren, Tory MP for Hastings and a leader of the campaign, accused civil servants of stalling by "deliberately confusing" reform of Section Two with the wider issue of a Freedom of Information Act, along American or Scandinavian lines.

And Mr. Arthur Lewis, Labour MP for Newham North West, stated that the Civil Service had displayed "stiffening arrogance," Britain, he declared, was the most secretive country in western Europe.

The document, entitled "A Model White Paper on Freedom of Information," says great stress on ease of access, as well as on the broad right of the public to official information. Exemption, other than on the grounds of privacy would be limited to Cabinet minutes, military, police and internal security information, and various categories of commercial and personal data.

BENN REJECTS GAS PRICE CLAIMS

ALLERGICAL BY Tory MPs that gas prices have been manipulated by the Government for political reasons were denied by Mr. Anthony Wedgwood Benn, Energy Secretary, in the Commons yesterday.

Mr. Michael McNair-Wilson (C. Newbury) claimed that gas prices for domestic consumers

were being held down "for electoral reasons," while industrial consumers had to bear sharp increases.

After Mr. Benn rejected this charge as "completely wrong," Mr. Nick Budgen (C. Wolverhampton SW) accused the Minister of interfering with gas prices—in order to give continuity to the coal-mining industry.

There was laughter when the Minister urged Mr. McNair-Wilson and Mr. Budgen to get together. One had accused him of keeping gas prices down for electoral purposes, while the other had accused him of inflating them to protect the miners.

This, he said, reflected the absence of clear-thinking on energy policy in the Conservative Party.

Scottish agency joins fight to save Singer jobs

BY CHRISTOPHER DUNN

THE SCOTTISH Development Agency may be called upon to set up a joint venture with Singer, the U.S. multinational, in the fight to save some of the 2,800 jobs threatened at Clydebank, the loss-making sewing machine plant near Glasgow.

The agency, Scotland's equivalent of the National Enterprise Board, said it is willing to help the unions to prepare an alternative industrial strategy to fight the cuts. It may be asked to buy the Clydebank factory outright.

Last night the agency said its maximum equity investment since it was set up at the end of 1975 was only £2m. However, it would consider investing more at Clydebank if Singer adopted a positive attitude.

Singer appeared to rule out a joint venture on the ground that it would save neither costs in the short term nor jobs in the long term.

The Clydebank work force is holding a mass meeting today to discuss the cuts. The industrial sewing machine division is to be shut in an £8m. scheme to alter the factory.

The Scottish Nationalist Party has sent a telegram to Mr. Callaghan in Washington, reminding him of his "commitment to save jobs at Singer."

Mr. Justice Kilner Brown, chairman of the appeal tribunal, said yesterday: "No doubt many men would have been satisfied with this great victory. But not Mr. Lakhani."

He took his former employers, Hoover of Perivale, Greenford, to an industrial tribunal, claiming unfair dismissal and seeking reinstatement and compensation. He lost.

The appeal tribunal upheld that decision and dismissed his appeal. It ruled that the employers, having been told by a union official that Mr. Lakhani was no longer in the union, had acted in the belief at the time of the sacking that he was not a union member.

Closed shop dismissal not unfair—tribunal

BY OUR LABOUR STAFF

A FACTORY worker, expelled from his union and then dismissed from his job because a closed shop existed at the factory, has no redress against the employers—even though his expulsion from the union was later held to be invalid.

The Employment Appeal Tribunal gave this ruling yesterday in the case of Mr. Prabhat Lakhani, 27, a labourer, of Southall, Middlesex.

A High Court judge last year ruled that the General and Municipal Workers Union had exceeded its powers in expelling Mr. Lakhani. The judge held that he was still a member and awarded him £2,000 damages against the union.

Because a closed shop existed at the factory, the dismissal was fair under the Trade Union and Labour Relations Act.

Mr. Lakhani, described by the judge as a "perfectly satisfactory workman," had been expelled from the union after withholding his dues over a grievance, he wanted the union to investigate.

In April 1976, 15 members at a branch meeting decided he was "not a member" and that he was "not a member."

"Unfortunately," the judge said, "the 15 'took' umbrage at Mr. Lakhani's persistence, and they resolved to expel him. They knew perfectly well that would mean the sack."

"The employers did not want to sack Mr. Lakhani, but realised they would have to do so."

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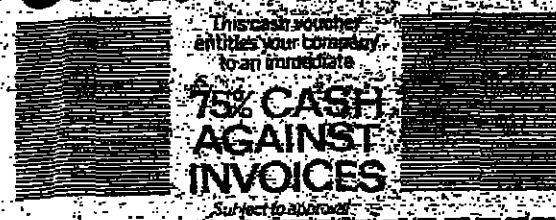
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The Management Page

EDITED BY CHRISTOPHER LORENZ

Why cutting overtime is no way to create new jobs

THE latest figures on UK economic activity may be mildly encouraging, but they do little to allay fears that the long-term trend in unemployment is still upward. Stimulating demand will increase consumption of goods, but changing technology will mean that less manpower will be required to produce them. Volume products best made by labour-intensive methods will be imported from the Far East and the Third World.

It will take ten to 15 years for the UK to find appropriate high added-value products and services, and to organise itself to supply them. In the meantime, action is required to ameliorate the effects of change. Passive measures to protect employment—like job subsidies—are useful; so too are active projects for improving the physical or social environment. Much more important for the longer-term are adult retraining programmes. Subsidising young people to stay at school could be productive, provided that they are helped to acquire the skills needed for the 1980s and 90s.

But some see this whole view as over-optimistic. They say that traditional growth rates are no longer a sustainable objective. With the added impact of technological advance, the volume of work to be done will shrink and a start must

be made now to share out the remainder. Otherwise, there will be a growing number of under-employed, unskilled, unproductive unemployed people wasting between 50p and 1p a day.

In its April Gazette, the Department of Employment examined three ways of work sharing: a shorter basic working week; longer holidays; and a reduction in overtime.

The Department discarded alterations to the working week or holidays as inflationary, likely to affect the competitiveness of UK manufacturers and, therefore, self-defeating. However, it suggested that reductions in overtime might be used for job sharing without such adverse effects, since premium payments would be reduced.

If it were possible, hypothetically, to convert all overtime worked in manufacturing into full-time jobs, unemployment in manufacturing could be eliminated, the Department said. The practical problems of reduced flexibility, carrying out work which has to be done outside normal hours, reductions in earnings and packaging jobs would, in the Department's view, limit the potential of this approach, and would require detailed planning at the workplace rather than nationally.

How real are these problems? As a start it is necessary to identify the people whose work might be shared. The Department of Employment's statistics

Eric Heuch and David Kingston question the feasibility of the Department of Employment's proposals for work-sharing

BREAKDOWN OF LABOUR FORCE IN A TYPICAL ENGINEERING COMPANY

Occupation	Number employed (manual males)	Overtime hours worked per man per week
Maintenance of all types	40	10
Process plant operators	25	9
Machine setters	45	8
Machinists (skilled)	70	6
Machine operators (semi-skilled)	40	3
Tool room workers	40	5
Material handling & stores	30	4
Quality control	130	4
Assembly (semi-skilled)	580	3
Assembly (skilled fitters)	40	6
TOTAL "manual males"	980	5

are invaluable. The first table shows that male manual workers carry out the most overtime.

The second table might suggest that there must be something about oil and petrol which generates a desire to work overtime. In reality, the common factor between most of these occupations is that, in each, people are performing a service function, involving expensive machinery, to meet customer needs. Labour cost is a subordinate factor.

Women set work patterns

Does the work have to be done by men working long hours? In some cases, at least, work could be shared by extending shift-working, split shifts or split-week working. But how acceptable would the consequent reduction in weekly earnings be to those currently employed in these fields?

At the bottom end of the overtime scale, men in clothing and footwear work only 2.6 hours per week each. These are labour-intensive industries under international competitive pressures; work patterns are also set by the women operatives, who provide a high proportion of the workforce.

In between there is the mass of workers, many in engineering, for whose overtime habits the statistics provide no readily identifiable pattern. In order to assess the feasibility and

bottleneck machine sections, it also applies to its alternative proposal—the reduction of overtime. Even if these problems could be solved, employers would be slow to recruit because overtime provides a cushion against the effects of a drop in demand and an insurance against redundancy; this they want to avoid because of its effect on motivation and morale. The cost of redundancy is significant but of lesser importance.

Among smaller employers with no personnel departments, the perceived unfairness, public humiliation and financial risks of the Employment Protection Act are major hindrances. Better to pay £1,200 a year overtime premium to four trusted employees to work ten hours each extra a week than risk £1,000 compensation and much aggravation by taking on an extra man of unknown calibre and personality.

The factors which make work-sharing by reducing overtime difficult are among the most important of those which slow up the process of improving the competitiveness of UK industry—lack of confidence, shortage of skilled people and distorted wage structures. To make overtime reductions a national objective would be like attacking one symptom of a potentially fatal disease by methicillin, which would exacerbate other more dangerous effects. At the least, overtime provides for flexibility during a process of change.

So, in theory, this company could increase its male manual workforce by 20 people or 2 per cent (14 skilled men and six semi-skilled). A similar scale of increase in the engineering industry generally would reduce manual unemployment in engineering by about 40 per cent, which is a significant contribution. But, in practice, this cannot happen. Most of the places to be filled are for skilled people who are not generally available.

Reductions in overtime which do not affect product costs would require substantial reductions in individual earnings, since total pay would have to be shared between more people. This would seriously disturb the compromises by which employers and employees overcome the deficiencies of wage structures which cannot be put right because of pay policies.

This, in turn, would be widely unacceptable to the people concerned, who would either leave or become disaffected. Compensating them by special payments would increase costs. The upshot of all this would be a reduction in the firm's international competitiveness, and employment prospects.

This is essentially the reason the Department of Employment gives for rejecting a shortening in the basic working week, but

Harnessing the local talent

People Development in Developing Countries by Ross Matheson. Associated Business Programmes, £9.95

"WHY IS it that each new expert insists on ignoring what the expert before him has achieved? In he comes, secure in his inexperience, blinded by his enthusiasm—mouth open and mind closed. Every time." Such a criticism would be condemnation enough if it were made about professional consultants called in by companies in Britain, but when applied to the expatriate expert recruited for an operation overseas it assumes a new significance.

It helps to explain why the governments of third world countries are so often wary of hiring staff from the West, and illustrates one of the problems facing the personnel manager working overseas for a company suffering from a shortage of indigenous expertise.

This book aims to reduce the likelihood of such recruitment mistakes and attempts to show how, through an imaginative use of manpower planning and training, people development, a company setting up an operation in a developing country can successfully plan to minimise its reliance on overseas personnel.

Written by a man who has spent most of his working life in personnel management, much of it abroad for Philips, Unilever, and BP, the strengths of the book lie in the useful detail it gives on how best to harness indigenous talent. It does, however, suffer from a disease not unfamiliar to sociologists—the mystification caused by an over-reliance on jargon. Witness the use of phrases like "cross cultural applicability" or "recognition of this in-context fact-regarding people development."

But in spite of the language the message comes through. The starting point for the successful development of people in emerging countries, he says, is to have precise information on the political, cultural and economic factors peculiar to each country, and in particular the need to understand the behaviour of local people and their pattern of life.

He quotes the example of a workforce which was unwilling to accept orders until the company found out that the foreman had hired did not have the authority accorded with belonging to the local aristocracy. The answer was to recruit a competent member of a nearby royal family.

He advises on how to cope with the problem of what he calls "the national uniqueness syndrome," an example of which might be the man who, resenting the changes brought to the indigenous way of life by the operations of a Western company, says: "We have our own ways and methods and will use them to seek change as we have done in the past." The answer is to play up the common denominators between countries, particularly in connection with, say, the mutual need to achieve industrial wealth and expertise.

While a structured approach to training is essential the author warns against the use of too much theory. Local example coupled with what he calls the "de-sophistication" of new knowledge (stripping it of unnecessary Western sophistication) is the most productive.

On interviewing and selection of staff he warns against the inclination automatically to regard those who speak good English as best suited for the job. The author believes that this has caused more employment mistakes overseas than any other.

On the recruitment of expatriate staff he emphasises the need to exercise extreme care by choosing only those individuals who are most likely to be able to understand and integrate with the local environment and population. He paints a picture of the ideal recruit whose foremost desire is to work within another culture coupled with a genuine interest in helping others to develop.

No doubt many expatriates would find this chapter rather amusing. In practice the company nearly always comes first, and overseas personnel are often noted more for their clannishness than their ability to integrate.

While containing much of value to the man who is concerned with personnel management in developing countries the book does however tend to fall into the trap of many similar attempts to distil a lifetime's work into both a theoretical and a practical guide. As a result it is neither one nor the other. With an array of somewhat simplistic exercises, tables and charts, some chapters read like snapshots from a college training manual, while others concentrate on the generalities without the illumination of concrete example.

Some discussion of individual companies' experiences in setting up operations in the developing world would have helped provide the meat the book lacks.

Richard Cowper



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Type of Worker	Average overtime hours per person per week
Manual Male	5.2
Non-Manual Male	1.4
Manual Female	1.0
Non-Manual Female	0.3

The next table shows the top ten occupational groups currently working overtime.

Occupation	Overtime hours per person per week
Heavy goods vehicle drivers	7.8
Bus and coach drivers	10.5
Mechanical plant drivers	9.8
Agricultural machine drivers	8.9
Other drivers	8.0
Crane drivers	7.9
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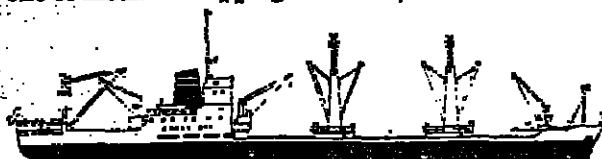
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The final weekend

by MAX LOPPERT

A clutch of first performances marked the closing days of the 1978 festival. Gordon Crosse's *The* for solo flute, two string septets, and two horns, was the most substantial of them. Like *Ariadne* and *Wildboy*, earlier members in Crosse's sequence of works for concertante wind and string ensemble, *The* has a programme. Like them, it runs, not necessarily in exact parallel to the musical events, but alongside them, in a mutually informative and stimulating way. The flute may be said to portray Blake's *The* in the person of the Sorcerer, who "in paleness sought the secret about the nature of mortality. Descending to the realm of human life, she 'saw the secrets of the land unknown' and fled in horror, leaving her questions unanswered.

The dramatisation in musical terms of an original innocence and its disruption by the disturbing experience of knowledge is a Britten-like conception. Crosse, though his functional opposition of diatonic and chromatic harmonies is also Britten-like, handles it with originality and boldness. In the opening bars the strings paint a cloudless diatonic, indeed modal landscape, against which the flute sings a charmed song in blinding "white" notes. With the first entry of the two horns, who play the role of agents provocateurs, mostly in their lowest register, accidentals begin to creep onto the staves; the lines become choppy, Stravinskyan, with harder-edged contrasts and intrusions of darker colour.

Crosse's music always sounds well, immediately, and *The* is no exception. It is a clearly ordered score, in which barred and unbarred units, precisely notated and aleatoric sections, all interlock to form a fabric of cool luminosity, unclouded even when the distinctive substance that the flute confronts each other in a central climax. The whole piece is lucidly achieved. A doubt, on a first hearing, might be that the music of experience seemed to be made of an altogether less distinctive substance than the cloudless, blameless music of innocence which opens the work so attractively.

On Thursday, it was beautifully played by Richard Adeney, who requested the piece from the composer, and by Contrapuncti under Michael Lankester, Crosse's familiar champion. I should have liked a second performance after the interval for the pleasure of hearing those floating, shining opening sounds again, and for the opportunity of resolving (or, less happily, confirming) later doubts. This would have meant the loss of the *Lyric Triptych* on Auden poems, written for Peter Pears by the Crosse composer Krzysztof Meyer (b. 1943). But this proved to be a lamentable but singularly forgettable piece, in which the music seemed to bear little relation to the poems, even to be detachable from them with-out much harm, the loss would have entailed no great hardship.

Sir Peter, whose voice is at present imbued with the tones of the shades of an endless Indian summer for which any amount of Aldeburgh wind and rain can be tolerated, gave next morning a short recital with Robin Holloway's new *Willow* Cycle for tenor and harp. The text knits together Desdemona's song, and fragments from Ophelia's, with snatches of folk song and rhyme, in a reflective, part lyric on the nature of true love. Perhaps one was put off by Holloway's programme note, quirky and quaint; but the music itself sounded oddly pallid—a concoction of mildly attractive phrases and figurations (the *Ceremony of Cersei* and the *Debutante* dances) strung together in a fashion that suggested lavender-water mannerism rather than inspiration. I warmed to the contrasting plainness of the section in Colin Matthews' five Rilke sonnets, *To Orpheus*.

With Noye's *Flood* brightly decked out in Orford Church for two performances on Saturday evening, the festival once more revisited its past. The staging, by Fimlico School, in Richard Gregson's revival of the original Colin Graham production, was energetic, and full of cheerful goodwill (matched by a large audience). But under John Lubbock the musical side of things was a little thin-blooded; the tunes seemed less catchy, the dramatic devices less ingenious than they used to be. It would be foolish to suggest that the festival put aside for even a short while its legacy of Britten music-theatre pieces (for want of a better catchphrase) when the buildings for which he wrote are still so gainfully employed in their performance. Perhaps what is needed is a new style of Britten production, stripped of all deference to the past (though not unfaithful to the works themselves) in the manner of the Covent Garden *Peter Grimes*. At the moment the works and for that matter the festival itself—seem not to have quite completed an uneasy period of transition.

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Mrs. Isabel Saylor-Tas, Salvador Dali, 1945

National Portrait Gallery

20th Century Portraits

by DR. ROY STRONG

I approached the exhibition of 20th Century Portraits at the Carlton House Terrace extension of the National Portrait Gallery not without interest. For a decade and a half I worked in that gallery, seven years below ground level and eight apothecised onto the ground floor as its director. The exhibition summed up for me what was perhaps the central dilemma of the place as an institution. Its national collections, depending on the viability of the portrait as an art form in this century, before the public. There is nothing can equal the crushing sense of aesthetic collapse than the NPG's post-1900 collection, which the founders of the gallery in the 1850s could never have anticipated. Robin Gibson, the exhibition's organiser, has politely included a few of them—Patrick Heron's T. S. Eliot or Ullrich's Mountbatten—to hang alongside van Dongen, Dali and Kirov, but on the whole their inclusion seems less an act of selection than of charity or downright despatch. No display could more conclusively prove that the future of the NPG depends on the multimedia of film and photography, and that portraiture, in the old sense, will form only an occasional brilliant flash.

Why is this? It is precisely as Gibson points out, not only the hopelessness of the British when it comes to commissioning portraits to take any adventurous line but also the retreat of the artists themselves into the closed world of their own circle. If a modern artist touches portraiture, and they mostly do with more than a degree of condescension, it is they who choose the model. There are great modern portraits but they are of the artist's wife, family and of himself, his friends, his dealer, at a pinch of intellectuals who attract him or, at an even greater pinch, those whose cheque books are large enough to cause the Red Sea to divide. It is indeed refreshing to see one of our national collections placing its member so coolly and openly before the public. There is overall an air of resignation. The placing of photographs, brilliantly chosen, side by side is indicative of the only way forward for the gallery short of the wasteful accumulation of the aesthetic dress which has been its policy for too much of this century.

The central theme of the exhibition, that of the impact and resolution of abstractionism on portraiture, is succinctly summed up for us by the series of three portraits of Ambrose Vollard, the dealer, by Renoir, Bonnard and Picasso. For Renoir, Vollard is a renaissance connoisseur, fingered with pleasure of a sculpture like a member of the elite. The picture is full of reminiscences of the renaissance tradition. For Bonnard he is just a dumpy, sleepy, balding middle-aged man slumped nursing a cut on a sofa in a studio. For Picasso 1909-10 he is a pattern of cubist rectangles and lines, still unrecognisable because the painter has stopped just short of exploding.

M.V. Pride of Greenwich

Mike Westbrook Brass Band

by KEVIN HENRIQUES

Pianist/composer/arranger/handlebar-mustache player Mike Westbrook is one of Britain's most diversified jazz talents—apart from music he has also collaborated in several theatrical and mixed media productions. In recent months he seems to have been concentrating on his six-piece Brass Band, a group which can be safely termed unique. Not because it comprises versatile multi-instrumentalists who also sing but because of its astonishingly eclectic repertoire. This ranges from jazz standards to settings of William Blake poems, from Brecht/Weill music to hymns. In fact almost anything which comes under the broad category of music.

This immensely approachable, instantly likeable band appears in diverse locations—recently it played three afternoons outside the Serpentine Gallery in Kensington Gardens. Last weekend it opened a series of Friday evening cruises from Westminster Pier, organised by Ogun Productions, and promising to feature, until August 4, some of the best local musicians, most in the modern idiom.

Though there was nothing proud about the *Pride of Greenwich* which the band covers. The interpretations, usually with trumpet, tenor horn, two euphoniums, drums and saxophone (tenor or soprano), are never glum. The band has an aural compactness, its intent is to entertain and please, and its music is never far away. It was simply a pity that on Friday the previously mentioned unsatisfactory sound robbed some of the songs of their impact.

For a clearer, cleaner audition of the band its latest LP *Goose Sauce* (Original Records, ORA 001), from which several of Friday's items were taken, is more than satisfactory substitute. Like the Brass Band itself, the LP is imaginative and totally enjoyable.

Goose Sauce is also the title of the band's jazz cabaret which it is performing at the Open Space from July 4 to 9.

Prospect at the Old Vic

A £13m. appeal was launched yesterday to re-equip the Old Vic "as an exciting and effective drama centre for the 1980s and beyond."

Following the departure of the National Theatre Company for its new South Bank home in 1976, Prospect Theatre Company has continued the theatre's classical tradition.

In October, Toby Robertson, director of Prospect, became director of the Old Vic, charged with bringing the theatre back to the forefront of the British theatrical scene.

The money is needed to revitalise the historic building by modernising the stage, auditorium, theatre equipment and public areas.

It is also hoped to provide an endowment fund to enable the theatre and its new resident company to continue to stage effectively the best of classical and lyrical drama.

Prospect has, in recent years, played an increasingly important role in presenting classical and modern theatre on tour throughout the UK and abroad.

With the Old Vic as its metropolitan base, it is envisaged that this activity can be extended.

The first lunchtime interlude will be a performance by members of the Bubble Theatre Company. Established in 1972 at the instigation of the Greater London Arts Association, the travelling Bubble Theatre has since played to almost 200,000 people with 37 shows in most of the 32 London boroughs.

The weekly entertainment, commencing on Friday, June 30 and ending on Friday September 8, will follow the tradition of London street performers from bygone days, with performances by poets, groups playing early music, dancers, jazz musicians and travelling actors.

مكتبة الأصل

Albert Hall

Liaoning Acrobats

by CLEMENT CRISP

The programme does not enable one to identify him, but an unknown genius perches ten feet above ground on a unicycle. A girl does a hand-stand on another girl's head, her own head removed with her feet; a lady conjuror produces a shoal of five gold-fish from thin air, finishing with one the size of a healthy mackerel. Four boys sit on a drink from the pot into a cup. He is, of course, a Chinese acrobat, one of the troupe from Liaoning who are at the Albert Hall for the rest of this week, and with his colleagues he demonstrates that combination of skill, strength and dizzying virtuosity that has ever been the attribute of China's folk entertainers. Supreme ability in any form is enjoyable, and the case of tricks and balances, of back-flips and clowning and acrobatic feats, the lion dance is demure nonchalance as improbable as our own circus. The Chinese heel, make for a very jolly evening. The company is somewhat less diverse in trickery than the Shanghai ensemble who were here a few years ago, but their excellence is beyond question. Some of the capers defy belief, and with every appearance of a girl does a hand-stand on another girl's head, her own head removed with her feet; a lady conjuror produces a shoal of five gold-fish from thin air, finishing with one the size of a healthy mackerel. Four boys sit on a drink from the pot into a cup. He is, of course, a Chinese acrobat, one of the troupe from Liaoning who are at the Albert Hall for the rest of this week, and with his colleagues he demonstrates that combination of skill, strength and dizzying virtuosity that has ever been the attribute of China's folk entertainers. Supreme ability in any form is enjoyable, and the case of tricks and balances, of back-flips and clowning and acrobatic feats, the lion dance is demure nonchalance as improbable as our own circus. The Chinese heel, make for a very jolly evening. The company is somewhat



The Liaoning Acrobats

Leonard Burt

Festival Hall

Ashkenazy

by DOMINIC GILL

Two concertos introduced far behind. It took the breath away not with its lift, but with its forward thrust: a horizontal Orchestra's concert on Sunday under André Previn—the last of Mozart's four little horn concertos K495, delivered with smooth and creamy tone, urbane and pleasing, by the LSO's principal horn David Cripps, and Chopin's E minor piano concerto, thrown off with spectacular brilliance, bright as a gem, by Vladimir Ashkenazy.

It was a glittering account, quick and clean. It was rarely buoyant—in the sense of a start to finish? But Ashkenazy's buoyancy that can lift a phrase suddenly through the clouds and up into the open sky (as Lipatti in his famous recorded performance lifts measures 23-24 of the Romanze dizzily up and away into clearest blue, leaving earth

be, forward when it ought. Only in the Romanze did one sometimes miss the finer moments of beauty, of simple grandeur and pathos neither left nor right of centre, but exactly true—is dogged, consistent top-noting bright as a clarion, really the best way to deal with the melody right quick and clean. It was rarely buoyant—in the sense of a start to finish? But Ashkenazy's buoyancy that can lift a phrase suddenly through the clouds and up into the open sky (as Lipatti in his famous recorded performance lifts measures 23-24 of the Romanze dizzily up and away into clearest blue, leaving earth

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Total deposits exceeded Italian Lire 5,580 billion of which Italian Lire 4,080 billion were provided by individual depositors. Lending almost reached Lit. 2,700 billion. The number of accounts was in the region of 774,000. Due to considerable provisions, both statutory and voluntary, the bank's own funds have now reached Italian Lire 126 billion. The net profit allows a dividend of Italian Lire 175 to be paid for each share of Lit. 500 par value as from 2nd May 1978. During 1977 new sub-branches were opened in Bari, Borgaro Torinese and Camagnola thus bringing the total number of branches and sub-branches throughout Italy to 145. A new Representative Office has been established in Teheran in addition to those in Frankfurt, London, New York, Paris and Tokyo. The staff at 31st December 1977 consisted of 6,385 employees.

Financial Highlights

TOTAL DEPOSITS	5,580,337,233,305 LIRE
TOTAL FUNDS AVAILABLE	4,080,125,607,903 LIRE
LOANS AND ADVANCES	2,667,663,956,151 LIRE
OWN FUNDS*	125,922,455,696 LIRE
NET PROFIT	10,443,063,023 LIRE

* (after approval of Shareholders' General Meeting to which on May 2nd, 1978 will be added the new dividends accrued on shares of Bank's property)

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Tuesday June 27 1978

Grasping the nettle

FOR SEVERAL years the Government has been finding it difficult to persuade able business executives to accept senior posts in the nationalised industries. This is partly because the conditions under which the heads of the state corporations have to work are extremely unattractive, and partly because the salaries offered are too low. On the one hand, the point the complaints are well known—lack of clear objectives, arbitrary interference from Ministers, criticism from members of Parliament and others. Many businessmen have felt that in these circumstances it would be impossible to do an effective job. The salary level has usually been a secondary consideration, but an important one. Not many businessmen are prepared to accept rates of pay which are about half the level of comparable jobs in the private sector.

Wage Restraint

It may be that the first set of problems will be eased if the principles and proposals set out in the recent White Paper on nationalised industries are implemented. But that will take time; there is still a good deal of disagreement about the appropriate institutional framework and the criteria to be used in assessing performance. The salary issue, by contrast, is clear-cut. The heads of the nationalised industries have been very shabbily treated. They have been made the pawns of successive attempts to win trade union compliance for wage restraint. Quite apart from the disincentive effect on potential recruits, the Government's handling of top salaries has created bitterness among the current chairmen, which can hardly be good for performance or for constructive relationships with Whitehall.

The matter has been festering for some time, particularly after the Government's decision not to implement the recommendations made at the end of 1974 by the Top Salaries Review Body, under the chairmanship of Lord Boyle. The recommendation then was that the chairmen of British Steel and the Post Office should have their salaries raised to £40,000 a year (from £28,100 and £21,100 respectively) and that the chairmen of most of the other large state corporations should go from £23,100 to £35,000.

Repugnant

The increase in salary might be made more palatable — not just to trade union leaders, but to the public — if part of it took the form of a bonus related to performance. The performance criteria could not be confined to profitability, especially in a monopoly like the Post Office, and the formula would have to vary from corporation to corporation. But the principle of relating the chairman's remuneration to his effectiveness as a manager is surely worth examining. There are some members of the present Cabinet to whom financial incentives and large salaries are "morally" repugnant, especially in the public sector. The Prime Minister ought to overcome them. Unfortunately, the chances are that he will decline to make a fight of it and the problem will be deferred once again.

The Left wins in Iceland

ICELAND FACES a period of political uncertainty following the left-wing victory in Sunday's general elections. Given the island's strategic importance, it is hardly surprising that NATO planners have been keeping an anxious eye on the poll's outcome, particularly as the Marxist People's Alliance, one of the main victors, wants to take the country out of NATO and dismantle the important American base at Keflavik. But it is still far too early to draw firm conclusions about the likely policies of the next government in Reykjavik. The new Government will have to be a coalition, and a good deal of negotiating is bound to take place before it is formed.

Complicated

It is true that the left wing has done well. The outgoing Prime Minister, Mr. Geir Halgrímsson, leader of the conservative Independence Party, conceded defeat well before the final results were known. At the time he did so, the People's Alliance and the left-of-centre Social Democrats looked likely to win a combined total of 23 seats in the 60-member national assembly, against only 21 for the Independence Party, down from 25 in the last elections in 1974. The Independence Party would remain the largest in the new Parliament, but the formation of a left-wing coalition, would clearly be a possibility. The situation is further complicated, however, by the massive defeat of the left-of-centre Progressive Party, the junior partner in the outgoing coalition, which dropped from 17 seats to 10. The Party's immediate reaction to the election result was to opt for a period of opposition, apparently torpedoing plans for an alliance of all three main left-wing parties.

The elections' major victors have been the Social Democrats, who registered a spectacular increase from five to 14 seats.

Hint of progress in the arms cut talks

BY PAUL LENDVAI, Vienna Correspondent

THE FORGOTTEN TALKS in Vienna for a reduction of NATO and Warsaw Pact forces in central Europe are showing some life at last. The eastern side has moved some way towards the Western position that a ceiling of 900,000 soldiers and airmen from each side should be imposed, rather than setting maximum strengths for each national contingent.

How far the Russians really did move when the proposal was submitted by Mr. Nikolai Tarasov on June 8 remains to be established. It may be some indication of how difficult the task is going to be that Mr. Tarasov's proposal came at the 172nd plenary meeting of the 18-nation conference, which began as long ago as October 30 1973.

Mr. Tarasov claimed that given a positive Western response the proposals presented on behalf of the Soviet Union, Czechoslovakia, East Germany, and Poland could produce a breakthrough, and move the negotiations decisively towards an agreement. After some initial hesitation and even some conflicting statements issued by various "authoritative sources" in Vienna, Washington, and Brussels, NATO spokesmen now describe the Warsaw Pact initiative both on and off the record as a "significant move" towards the structure and "some of the substance" of the Western position.

But they also say that without an agreement on actual figures of military manpower it will be impossible to reach a mutually acceptable agreement on reducing forces and armaments in central Europe. Furthermore, the offer falls far short of what the West proposed in its last major proposals of December 16 1975 as amended on April 19 of this year. In sum, there is still much to be done to clear up ambiguities concerning manpower data, and the post-reduction levels allowed to the 11 direct participants (the U.S., Belgium, Britain, Canada, West Germany, Netherlands, and Luxembourg for NATO, and the Soviet Union, Czechoslovakia, East Germany, and Poland for the Warsaw Pact) which have troops in the central region. The other eight states from the two alliances have a restricted status.

In order to understand both the scope and the limits of the Warsaw Pact move, one has to remember the starting positions of each side. The West sought to reduce the disparity of about 150,000 troops and some 10,000 tanks existing in the central region in the East's favour. Its three main demands were—and are—that—

• Any agreement should provide for approximate parity of ground force manpower, which means that the Warsaw Pact

would have to reduce its troops more than NATO; • That there should be an equal common collective ceiling on the manpower of each side without placing numerical limits on individual national forces; and • That the reduction should be carried out in two phases, with first stage cuts confined to forces of the two superpowers stationed in the central area.

The East all along insisted on equal cuts, seeking to preserve and to give a contractual sanction to its existing superiority. Its negotiators pressed for across-the-board comprehensive reductions by all participants of all types of forces and armaments. Last but not least, the Soviet side wanted to impose national ceilings which would have disrupted Western defence policy and made it difficult, perhaps impossible for the alliance to compensate for a reduced U.S. presence by increasing other national forces.

The freeze on national forces was in practice specifically aimed at the Bundeswehr. To break the deadlock, NATO in December, 1975, proposed the withdrawal of 1,000 U.S. tactical nuclear weapons, 54 aircraft with nuclear capability, 36 Pershing missile launchers, and 29,000 troops from central Europe in return for the withdrawal of an entire Soviet tank army of 68,000 troops and 1,700 tanks from East Germany. Two months later, the East put a counter proposal which moved somewhat closer to the two-phase approach without changing the projected final outcome. In short, it was not regarded as an adequate response to the previous Western offer.

Overlaid by the conflicts at the Belgrade follow-up conference on European security and by the sharpening tensions between Washington and Moscow, the Vienna talks were deadlocked for almost two years. But it is important to realise that the basic groundwork was being laid for possible progress. The weekly plenary meeting was regularly held on every Thursday and the American and Soviet chief delegates also regularly met on an informal basis. It is at these informal encounters, lasting for three to four hours in the respective private residences, that the real bargaining is done, much to the chagrin of the Romanians who have repeatedly criticised the practice of holding unofficial meetings.

Though formal proposals are introduced only at the plenary meetings, the two sides inform each other in advance of any forthcoming move. Thus it was no surprise when NATO last April put forward some proposals which in any case had already been widely and pub-

ly discussed for almost half a year. In essence, it offered participants would follow suit. The Soviet side greater flexibility by suggesting that five 31,000 men and the East by NATO and rather based upon Soviet divisions (instead of one 135,000 to reach a common collective ceiling. The very basis of the offer was more modest, however, from West Germany, but also however disputed by NATO which calculates that not from Poland and Czechoslovakia. Furthermore, the West 202,000 but 262,000. Warsaw also agreed that two-thirds of Pact ground troops would have to be removed from the central region to reach the 700,000 ceiling.

Even allowing for mistakes, the difference between the two figures amounts to more than more specific commitments with regard to the timing of second phase reductions. NATO tabled the proposal after the two sides had agreed on an exchange of more detailed additional data on the forces involved.

A second major stumbling block is the eastern interpretation of common collective ceilings. An Eastern source told the Financial Times that the new Warsaw Pact proposal also spells out certain restrictions without providing for individual national subceilings. But in fact the new formula would contain a provision that no direct participant might increase its forces above the level existing before the reductions. Further, a direct participant might only compensate for 50 per cent of a reduction made to another national force. What does this mean in practice? The West German Bundeswehr now has 340,000 soldiers. Reducing NATO forces to 700,000 would involve cutting the Bundeswehr to 300,000. If, subsequently, unilateral reductions were made by another NATO member or if a member were to withdraw from the alliance, the Bundeswehr would only be allowed to compensate for half of the reduction, and moreover, would be forbidden to increase its strength over 340,000 even if the common collective ceiling of the alliance as a whole remained the same.

According to eastern figures, the Soviet Union and the U.S. each would cut its forces stationed in Central Europe by 7 per cent. In a second phase

A Phantom fighter takes off. The West has proposed a reduction of the number of aircraft with nuclear capability, such as these, in the central European area.

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Narrowed the gap

It was then, on June 8, that the Warsaw Pact side made new substantive proposals which undoubtedly have narrowed the gap separating the two sides. The question is by precisely how much. For the first time the East accepted the principle of collective rather than individual national ceilings, and the western suggestion that each side should be limited to a total of 700,000 ground forces, with a combined ceiling of 900,000 in total ground and air force strength. In phase one that means that within one year the Soviets would be willing to take out 30,000 men (two divisions) and the equivalent of another in the form of detached units, plus an army corps command headquarters with support-service units, 1,000 tanks and 250 infantry combat vehicles, in exchange for a reduction of U.S. forces by 14,000 troops and the withdrawal of 1,000 U.S. nuclear warheads and 90 aircraft and missiles (as proposed by the West 24 years ago). This means that the East has also accepted the principle of selected and differentiated reductions of armaments.

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Even a comprehensive agreement would change little in those strategic and structural disparities in Europe which are due to the relative vicinity of the Soviet Union and the distance of the U.S. and to the fact that the strategic missiles in the western part of the Soviet Union are targeted on the central region without being subject to an MBFR treaty. Nevertheless, real progress in Vienna, even if greater than expected impact on East-West relations, also as a proof that the ominous trend towards confrontation can be reversed.

Time left before the summer recess in mid-July is too short to find out just how serious the Soviet concessions are, and whether the discrepancy of data can be resolved. Behind the common collective ceiling of the alliance as a whole remained the same.

Apart from prejudicing the decisive stage, though it would so-called European option (if he premature to speak already western Europe becomes a at this delicate and delicate stage about a "breakthrough."

The Balance of Forces in Central Europe

	NATO Countries*	Warsaw Pact Countries	Relative strength NATO: Warsaw Pact
TOTAL SOLDIERS	11111111	11111111	1:1.2
SOLDIERS IN FIGHTING UNITS	11111111	11111111	1:1.2
MAIN BATTLE TANKS	11111111	11111111	1:2.7
ARTILLERY	11111111	11111111	1:2.5
FIXED-WING TACTICAL AIRCRAFT	11111111	11111111	1:2.4

*Including French forces in the Federal Republic of Germany

MEN AND MATTERS

Dawn watch in New York

You might expect that after 32 years with the same company, Dennis Weatherstone would soon be put out to grass with a gold watch. But in fact he is still only 47 and has just been made one of the two deputy chairmen of the bank he joined in 1947, Morgan Guaranty, and of its holding company, J. P. Morgan and Co Incorporated.

It is arguably one of the highest positions occupied by a Briton in the New York banking scene. Yet, when he was transferred in 1971 to run the head office's foreign exchange and international treasury department, he was the last to hide that he was less than enthusiastic. "I thought London was the financial centre of the world," he told me yesterday on the telephone from New York—adding that, though he believed London was still best, he was doing his best to narrow the gap.

Despite the many office and bank headquarters in New York and the role of the dollar, Weatherstone said he did not yet see New York in "an over-taking situation." In part, he said, this was because so much trade is involved in dollars that U.S. manufacturers are not involved in foreign exchange markets. But he said that also the time zones worked against New York—though he has introduced dawn shifts in New York to change this.

Weatherstone, who has a reputation for carving profits out of foreign exchange, told me he had been surprised how little attention the U.S. banks gave to their international business. His colleagues say he "revolutionised" his head office and its links with the Euro market. Now of course Morgan, like many banks, reaps

a major chunk of its profits abroad.

A fit, slight Londoner, he is already in charge of world-wide funding, money-market, trading and portfolio operations of the bank. He is understandably keen to see New York develop international banking facilities for offshore business.

Though joining the bank as a junior clerk, he completed the exams of the Institute of Bankers while still 18 and claims to be their youngest graduate ever. He sees his promotion as meaning "a good old London has chalked one up"—though, for what it is worth, the bank's London office is run by an American and its regional operations in Britain and Scandinavia by a Frenchman.

Team spirit

A sentence of life imprisonment has just been passed on Tony Provenzano, leader of the Teamsters Union in New Jersey. He was found guilty of conspiring in the murder of a union rival: the law has taken a long

time to catch up, seeing that the murder was in 1961. His job has now been taken over by his daughter Josephine, aged 26. According to Frank Fitzsimmons, the Teamsters' president, this was by an "unanimous" vote of New Jersey's 1,300 members.

In his first Press conference for more than two years, Fitzsimmons—who became leader in 1975 after the still unexplained disappearance of a rival Jimmy Hoffa—said the union, with its 2.3m members, was "the greatest organisation God ever created."

In a glass darkly

Royal warrants are reviewed every 10 years, meaning that some firms have jittery moments when their term comes up. According to that most sober Toronto daily, The Globe and Mail, the outlook is so uncertain for Canadian Club whisky that Canada's diplomats are pointedly ordering it at Buckingham Palace receptions to ensure that it keeps the royal coat of arms on its label. "Of course, some of us like it, but there is no lobby afoot. I personally prefer Scotch," a spokesman at the Canadian High Commission told me. Hiram Walker, the makers of Canadian Club, adamantly deny that diplomacy is coming to their rescue.

But their headquarters near Windsor—Ontario, not Berkshire—do admit to having had some indications that the warrant will not be renewed next year. It seems that demand in the Palace is just not what it was when the warrant was originally issued, in those high-living days of 1898.

Big picture

Analyses of bond markets rarely make colourful reading. So I do not blame John Grant,

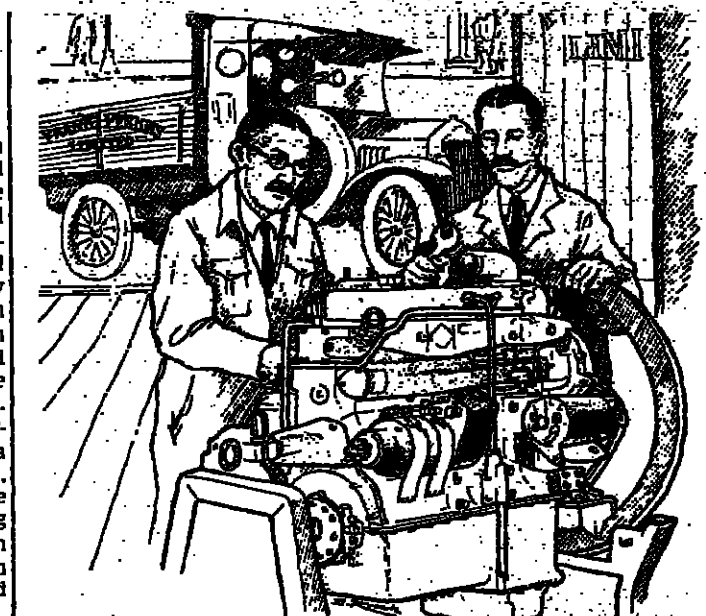
chief economist of Canadian investment bankers Wood Gundy, for trying a bit of purple prose. In his latest Fixed Income report he dares to compare the Canadian capital market with a painting by Salvador Dali. "The main themes leap out at you with surrealistic vividness and all over the canvas there are clusters of creative business... Here there is a plastic distortion of reality and there a melted time horizon or two. Yet, when you step back from the canvas it all seems to hang together. And you go away with the feeling that the Canadian capital market is in very good shape."

You may also go away with the feeling that economist Grant is waving his paintbrushes around a bit wildly.

Last resort

Although for obvious reasons the names of the people involved cannot be revealed, this story I have garnered in Whitehall is entirely true. A company in a development area "somewhere in England" had been given so many loans that the Department of Trade finally decided to call a halt. An official was sent up to convey this grim decision to the managing director.

A short while ago the official chanced to meet the managing director in the street and was invited by the latter to his flat for a drink. The flat proved to be most luxurious. The DTI official apologised for having once been a bearer of painful news. "Don't think about it, old boy," said his host. "There was no alternative, really. Things had got so bad for the company that I was almost being driven to using some of my own money."



Peterborough—A History of Technology

Forty-five years ago, Frank Perkins developed one of the world's first high-speed diesel engines in Peterborough. Perkins Engines is now an international leader in diesel engine technology. Peterborough is still the headquarters and main manufacturing centre. Today, Peterborough is a new town. And many companies are taking advantage of the city's special opportunities to extend the frontiers of new technology in electronics, engineering, printing and medical science.

Housing is available for all the staff of firms moving to Peterborough. There's a large pool of labour. Communications are first-class—London is only an hour away. Rents and rates are low. The huge building programme ensures a wide range of commercial and industrial property and sites.

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FINANCIAL TIMES SURVEY

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British Exports

Substantial parts of British industry are competing well in world markets but with the growth of world trade likely to be slower in the next few years exporters are going to have to fight hard to hold their position, let alone improve it.

The battle heats up

By Geoffrey Owen

IN EXAMINING the prospects for increasing the UK's share of world exports, it is all too easy to be depressed by the strength of the competition. Quite apart from the long-established tendency for traditional export markets to disappear as importing countries build up their own manufacturing industries, the ranks of exporting nations are looking uncomfortably crowded.

There are the new industrial countries like South Korea and Taiwan whose economic strategies, largely modelled on Japan, are geared to a rapid increase in exports. There are countries like Brazil and India which, despite their huge and undeveloped home markets, are determined to extend their range of manufactured exports into sectors of advanced technology.

There is Japan itself, busily diversifying its exports in order to lessen its dependence on politically sensitive products like steel, cars and consumer

electronics; within a general move towards products of higher sophistication and added value (and hence less vulnerable to the appreciation of the yen), there is special emphasis on mechanical engineering, where Japan's share of world exports is still surprisingly low.

Finally there is the U.S. The fall in the value of the dollar, coupled with the well-known American advantages of high productivity and economies of scale has made exporting from the U.S. more attractive; the impact is being felt both in Western Europe and in third markets.

Competition

It is sometimes argued that second-ranking industrial powers such as France and the UK are likely to be hardest hit by the changing pattern of world competition. They will be squeezed on one side by the three most powerful industrial nations—the U.S., West Germany and Japan—and on the other by the developing countries, which are no longer content to rely on labour-intensive industries. But even if this analysis is accepted, it is not clear what practical conclusions result from it. No one has yet devised an all-embracing formula whereby the UK can select the sectors of industry in which it is most likely to achieve international competitiveness and then ensure that the necessary investments and manpower are directed into those sectors.

The fact is that today substantial parts of British industry are competitive in world markets. Some of them might be

described as knowledge-intensive sectors, in the sense that acceptance of the product by the customer depends on technology rather than price. Others are standard items produced in volume and selling largely on the basis of price. While there may be a tendency for the first group to gain in importance, it would be absurd to suggest that the UK should deliberately phase out industries which depend on mass production.

There will certainly be changes in the geographical location of some major industries, but the future division of labour between the developing countries and the older industrial countries is unlikely to be very clearly defined. Even in the textile industry, for instance, there are some branches where British companies have established themselves as low-cost suppliers of standard fabrics, combining high quality in the finished product and economies of scale in manufacture with the UK's advantage of relatively low labour costs.

SHARES OF WORLD EXPORTS OF MANUFACTURED GOODS

	(per cent)							
	All manufactured goods		Chemicals		Non-electrical machinery		Electrical machinery	
	1966	1976	1966	1976	1966	1976	1966	1976
West Germany ...	19.4	20.6	20.7	21.5	22.3	23.2	24.9	25.6
U.S.	20.2	17.2	15.7	23.8	17.7	28.3	24.6	23.0
Japan	9.7	14.8	15.5	6.0	6.7	4.2	8.6	12.8
France	8.6	9.7	9.8	10.1	10.8	6.3	8.8	6.7
UK	13.2	8.7	9.3	12.0	9.7	15.4	10.2	12.1
Italy	6.9	7.1	7.5	5.9	5.1	6.8	7.9	6.0

Note: The figures refer to the shares of exports by the eleven main manufacturing countries. In addition to the countries listed above these are Belgium/Luxembourg, Netherlands, Sweden, Switzerland and Canada.

Source: Department of Trade

Table 1: UK TRADE BALANCE IN MAJOR SECTORS

	(surplus (+) or deficit (-) in £m)				
	1977	1976	1975	1974	1973
Machinery	+3,039	+2,689	+2,444	+1,254	+856
Chemicals	+1,456	+1,083	+795	+590	+395
Road vehicles	+738	+945	+944	+729	+501
Other transport equip.	+124	-7	+1	+198	+118
Instruments	+85	+67	+69	+42	+41
Textiles	+62	+52	+39	+79	+106
Iron and steel	+31	-145	-141	-163	+60
Clothing and footwear	-281	-369	-310	-235	-203

Source: Overseas Trade Statistics.

The growth of world trade is likely to be slower over the next few years than it was in the sixties and early seventies. British exporters are going to have to fight hard to hold their position, let alone improve it. But recent trends are by no means discouraging. Last year the volume of the UK's manufactured exports rose by about 8 per cent, which was about twice the growth of world trade in manufactures as a whole.

There is some evidence, particularly from foreign-owned companies, that the comparative

attractions of the UK as a manufacturing base have tended to increase. Much will depend on whether the slow-down in wage and price inflation is maintained, but the combination of an advanced industrial background, political stability and low labour costs should constitute a powerful advantage in the competitive battle.

So much publicity is given to the failings of British industry that its competitive strengths in many sectors are often underestimated. It is true that there are serious failings and these

have to be put right. The fact that the UK became a net importer of steel in 1974 reflected production problems within the British Steel Corporation which have not yet been entirely corrected. Yet it is worth noting that the UK returned to the black in its steel trade last year and that British Steel continues to be one of the country's largest exporters. While the scope for exporting bulk steel from the UK is probably more limited than was thought a few years ago, the prospects for stainless and other high-value grades, where there has been considerable investment by UK mills, are good.

An even bigger disappointment, particularly in comparison with a country like France, has been passenger cars, where the UK is a substantial net importer and the share of foreign models in the total domestic market has reached an embarrassingly high level. How quickly this will be put right depends to a large extent on the new management of British Leyland; the balance will also be crucially affected by the sourcing and

investment decisions of the three American-owned car manufacturers, all of which achieved a substantial increase in their exports last year. In road vehicles as a whole, including components, the UK still enjoys a large trade surplus. By far the biggest contributor to the UK's trade surplus in manufactured products is machinery. Last year this sector achieved a surplus of over £3bn., about twice as large as the contribution from the chemical industry. Non-electrical machinery, as Table 2 shows, is one of the sectors of international trade where the UK's share of exports is higher than that of France and Japan.

Strength

The reason is that in a fair number of product categories—such as diesel engines, farm tractors, mining machinery, some types of textile and construction machinery—the UK has companies which are among the international leaders in their field. To some extent the areas of strength are associated with heavy investment in the UK by the so-called multinationals—mainly U.S.-owned companies which decided some years ago to make the UK their main European manufacturing base and which have continued to support their British plants. But whether British or foreign owned, the successes are those companies which have matched international competition in product design, manufacturing efficiency and marketing skill. To break into the world's top league normally requires a solid position in the home market

from which an export drive can be launched. Where the requirements of the home market are totally different from those of overseas customers, as has been the case in nuclear power and telecommunications, it is very difficult for the manufacturers concerned to compete successfully for exports. At a time when several developing countries are making large investments in new telecommunications systems, it is galling to see the lion's share of the business going to Continental, Japanese or American concerns.

It is important that the same mistake—of staying too long with an obsolete technology—is not made in other parts of the electronics industry. The UK has some strong electronics companies, especially in military equipment and capital goods, but lacks a strong presence in the production of micro-electronic components which, most authorities are convinced, will have a profound impact on the world electronics industry and on a number of user industries—over the next few years.

This is a field in which some Government assistance will almost certainly be necessary. There are nevertheless strict limits to what the Government can do directly to improve the position of British manufacturers in world markets. It used to be said a few years ago that companies in, say, France, Italy and above all Japan could count on the active support of their governments in securing export business. It was claimed that in the range of financing facilities available, in their export credit arrangements and

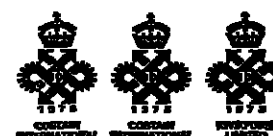
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BRITISH EXPORTS II

The following eight articles deal with the industries that provide the major part of the UK's exports: their performance, their share of world markets, their main competitors, their strengths and weaknesses and the prospects and problems that they are likely to face during the coming year.

Motors: still a force

IN BRITISH Leyland and Ford the motor industry embraces two of Britain's largest exporters, another two significant performers in Vauxhall and Chrysler, and a host of strongly export-orientated companies among the component manufacturers. But despite this exporting bias, the record of the individual companies in overseas markets is extremely patchy. Taking a broad view, the overall trend in the last decade has been away from vehicle exporting and towards more component exports — a move which has both confirmed and exacerbated the decline of vehicle building in Britain.

Last year's figures, which reflect a relatively poor year for the components industry, nevertheless indicate what has been happening in recent years. The value of car exports went up 19 per cent to £752m, and of commercial vehicles by 19 per cent also to £265m. But component exports rose by 22 per cent to £60m. In most years during the 1970s the components industry has done even better relative to the car manufacturing sector.

These figures reflect two basic facts. First, Britain's weakened car industry has simply not been in a position to develop an aggressive stance overseas. Its strong exporting position in the immediate post-war years was built on the combination of its traditional Commonwealth markets and a world-wide shortage of products. But as trade barriers came down, and the Commonwealth market became less important, its inherent shaky supply position and questionable quality came to weigh heavily against it overseas.

The U.S. market began to move steadily towards the West German companies, particularly Volkswagen, and then to the Japanese, because of their ability to guarantee regular supplies and reliable products.

Meanwhile, Britain was not a partner in the rapidly developing free-trade area of the EEC, which boosted the exports of most of the other major participants.

Secondly, the U.S. multinationals—Ford, Chrysler and Vauxhall—which have such a large stake in the British industry, are not inherently as

committed to exporting as British Leyland, the one indigenous manufacturer. This is not to say that the U.S.-controlled companies are not interested in exports. But they all have overseas associates and can divide up market coverage in a way impossible for a purely national producer to copy. German Ford, for example, accounts for a very large proportion of the group sales in the Continent; and Chrysler France dominates Chrysler sales in most of the EEC.

Trend

At the same time the multinationals have become much larger exporters of components in recent years as they have sought to integrate their European parts manufacturing plants. This trend has accelerated rapidly in the last two years, helping to expand the component export figures, and also contributing to a slump in the component import statistics in 1977 (imports went up by 66 per cent).

What has happened is that these producers now make more parts on a European basis and ship them across frontiers to the assembly works. In the case of Ford, and increasingly of the General Motors activities in Britain (Vauxhall and the AC Delco components company), Britain is seen as a prime source for parts supplies—Ford's planned new Bridgend factory is a case in point.

Both Ford and General Motors, through its Vauxhall/Bedford subsidiary, are also concentrating on developing Britain as a base for commercial vehicle production and export. Ford builds most of its European trucks and all of its tractors in the UK, and GM recently made Bedford the centre for all its commercial vehicle activities in Europe. If and when these companies

MOTOR INDUSTRY TRADE BALANCE (£m)				
	1976	1977	% change	
Cars				
Exports	532	732	+19	
Imports	886	1,324	+50	
Components				
Exports	1,345	1,640	+22	
Imports	455	756	+66	
Commercial vehicles				
Exports	548	653	+19	
Imports	123	211	+72	
Other motor products				
Exports	578	722	+25	
Imports	110	164	+49	
All motor products				
Exports	3,103	3,766	+21	
Imports	1,574	2,455	+56	
Net balance	1,529	1,311	-14	

grow, there will be a direct spin-off in the UK.

Chrysler's main exporting interest derives from a virtually unique contract to provide the parts for the Iranian Paykan car—a derivative of the Hunter—as a base for building up Iran's motor industry. This deal is now running at well over 100,000 units a year, worth about £100m in sales, and accounts for the biggest single slice of UK motor industry sales overseas.

By contrast with the U.S.-controlled companies, BL, the former British Leyland, has a much more traditional exporting profile. Its emphasis is on build-up vehicles, and it tries to compete in a wide variety of markets, not in the more selective zones practised by the multinationals.

By world standards BL is no longer a really large-scale exporter. Last year it exported 355,000 cars and commercial vehicles against more than 1m by Renault, 1.4m by Toyota, and 1.2m by Datsun. But BL, nevertheless, has an unusual position in world markets by virtue of the Land-Rover range which has won widespread acclaim. This vehicle is in

such demand from the armed services and for all kinds of uses in the developing world that it gives the company an entrée for the rest of its product range, notably the Leyland trucks.

Indeed, Leyland has a reasonably strong position in the developing world, particularly in Africa. It has, for instance, developed in Nigeria until this is now the second most important export area in the world for the British motor industry after Iran.

By contrast with the vehicle

sector, the UK component manufacturers have expanded rather than contracted in recent years. Their exports account for only a part of their overseas business, since they have also put a great deal of investment in plant outside Britain as well. But there has been an appreciable advance in parts sales abroad, both in the older Commonwealth markets and within the EEC. The object has been to get into as many markets as possible, ally themselves with vigorous overseas vehicle producers, and through producing parts for virtually every vehicle in the world, get an entrée into the particularly profitable replacement parts business all over the world.

Within the next decade, the world motor manufacturing industry is likely to change so much that it will present an entirely new challenge to vehicle exporters. Already Japan has marched ahead to become by far the biggest exporter in the world—with 4.4m vehicles last year it exported more than double the number of any of its major competitors. But several new competitors are also likely to enter the lists. South Korea, for example, has already begun exports to Europe, and intends to expand further; similarly, Iran is

developing quickly, and a number of Comecon states are showing an increasing interest in overseas markets.

As production increases in the developing world, therefore, the Western motor companies will find their export markets, and even their own domestic sales, increasingly under challenge. Many developing countries, rather than providing sales opportunities as in the past, will be asking to buy their own production facilities. Thus the trend in exports will be towards the provision of these facilities, along with sufficient component parts to get these developments afloat. The major European built-up vehicle exporters are likely to be targeted at America—although the U.S. itself promises to pose an exporting threat as its own vehicle designs grow smaller and more in line with the rest of the world's needs.

Most European vehicle manufacturers, indeed, now believe that the industry will develop increasingly on a Continental pattern—that is to say, that vehicle production and exporting will tend to be contained within large continental zones, such as Europe or South America. Wider scale exporting will become a matter more of

technology and important components. The economies of scale in component manufacturing, for example, are advancing swiftly, because of new mechanised methods, to a point where it is quite possible to produce some parts in only one or two factories on a world scale.

Britain's strength in the components field, therefore, will be a valuable asset in responding to the challenge of the next decade. By contrast with France and West Germany, the UK has proportionately larger and more international component producers, most of them well established throughout Western Europe and in North America. The weakness which exists in the car manufacturing sector, however, remains critical. By contrast with Continental producers, the UK companies are in a poor position to sign co-operation and development contracts.

This is why the Land-Rover range and Leyland's commercial vehicle interests are of so much importance, and are now attracting so much attention from the EC—chairman Mr. Michael Edwards. Both ranges offer the opportunity for Britain to remain a significant force in world markets.

Terry Dodsworth

LEADING WORLD EXPORTERS

(000's units)

	Production	Exports	%
Japan	8,514.5	4,352.3	51.1
France	4,005.7	2,267.3	56.6
West Germany	4,104.2	2,127.7	51.8
Italy	1,583.9	714.3	45.1
UK	1,714.2	666.7	38.9
U.S.	12,695.9	950.9	7.5

Source: National figures.

Electrical companies forced to look abroad

THE EXPORTING performance of electrical engineering companies is dominated by the turbine generator sector, which, in spite of its much publicised difficulties, is still a highly successful earner of foreign currency.

Indeed, if it were not, the industry would by now have disappeared because of the lack of home orders. In recent years the combined turnover of the two turbine generator companies, Parsons (subsidiary of Northern Engineering Industries) and the General Electric Company (GEC), has been running at about £200m a year, of which about half has been exported.

The main difficulties arose because of over-ordering by the Central Electricity Generating Board in the 1960s, which led to a famine of orders in the 1970s. No new power station was ordered between 1973 and last year's ordering of the Drax B station near Selby, which was mainly a rescue operation for Parsons.

The dearth of home orders forced the companies to look for markets elsewhere. Parsons achieved a considerable slice of the world market during the first half of the present decade, with export orders for 10,500 MW or just over 8 per cent of the available world market (excluding competitors' home markets).

However, much of Parsons' success was based on its partnership with Howden in Canada, which Howden announced recently it intends to terminate in favour of Parsons' Swiss rival Brown Boveri. In the past year, Parsons' performance in the export market has not been at all encouraging, partly, no doubt, because of the fierce competition from Swiss, Japanese, German and other manufacturers, which all suffer the same problem of over-capacity and a comparative fall-off of domestic orders since the oil crisis.

During the period 1970 to 1975, when GEC was taking the lion's share of home orders (75 per cent or 9,120 MW), Parsons was able to keep its factory at Heston, near London, at least moderately well loaded.

Now the position is somewhat reversed, since Parsons has taken the only home order (for Drax) and GEC has shown superior export performance. GEC estimates that it has taken 7,800 MW of export orders over the last three years, worth a total of £420m.

Although this is not sufficient to fill GEC's turbine generator factories, it is keeping them 75 to 80 per cent loaded, which is quite good by international standards. In the present depressed state of the market for generating equipment, one of GEC's most important markets at present is Korea, where it has won several major contracts, and it is presently bidding for another power station there.

One of the main inhibiting factors for the UK manufacturer in world markets is the much discussed lack of an exportable nuclear power system. The British Advanced Gas Reactor is simply not saleable in most countries, while the decision to develop an all-British Steam Generating Heavy Water Reactor (SGHWR) cut manufacturers' off from the development of the Pressure Water Reactor (PWR), which is now almost a world standard.

Therefore out of three categories of export orders currently available, British manufacturers can only tender for two. They can compete for orders for individual turbine generator sets or for turnkey fossil fuel systems, but they are cut off from the substantial number of turnkey nuclear systems which come up for tender.

Target

A document prepared by the National Economic Development Office, which predates the world market goes to the UK between 1974 and 1981, would theoretically be 6,000 MW of conventional non-nuclear equipment, 4,000 MW of conventional turnkey stations and 7,000 MW of nuclear turnkey business. The lack of a nuclear system therefore cuts out about 40 per cent of the possible market.

From a historical perspective it is now clear that the extreme variations of home ordering ("feast and famine"), have had a most unfortunate effect on exporting. During the 1960s, when the CEB's ordering reached almost panic proportions, manufacturers had little incentive to sell hard in export markets, because their factories were already overloaded. It is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The same picture is broadly true of switchgear, circuit breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when they have become most competitive.

In the decade between 1966 and 1976, for example, the transformer industry's turnover declined from £160m a year (1976 value) to only £78m in 1976. In the same period, however, exports rose from £13m to £28m. The volume of exports now account for over a third of the industry's turnover compared with less than 10 per cent a decade ago. This trend is likely to continue, because it is clear that the five remaining companies in the industry cannot all survive on the home market alone.

During the decade employment in the industry has fallen

from ten to five as a result of a series of mergers inspired by the Industrial Reorganisation Committee. The five remaining manufacturers are Parsons (subsidiary of Northern Engineering Industries), Hawker Siddeley, GEC, Ferranti and Bonar Long of Dundee, which has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well abreast of international standards of design and fabrication.

It has been questioned whether the present number of companies is still too many, since larger units with higher volumes of production would clearly have an advantage in the highly competitive world market.

The switchgear market has been governed by the same pressures. The largest of the UK manufacturers is GEC, which makes just about any kind of switchgear up to 765,000-volt circuit breakers. The other main companies including Reyrolle, NEI and Hawker Siddeley, have, like GEC, been forced to exploit export possibilities as the home market has shrunk. UK manufacturers were of the whole rather slow to develop the newer type of (SF6) switches, which were being developed elsewhere in the world. However, Reyrolle has benefited from a technical exchange agreement with the U.S. company Westinghouse, and GEC's range of SF6 gear is now gaining wide acceptance.

Competitive

In the field of electrical generators for standby power or a main source in a cut-off location, British manufacturers are doing well in the world market with about 80 per cent of its production exported and total sales of about 60,000 generator units a year.

However, sales of electrical breakers and transformers, motors overseas present a less happy picture, especially in the in export markets just when they have become most competitive.

Substantial over-capacity still exists through Europe, particularly in the large, highly automated factories in West Germany, France and Sweden. In 1976, for example, GEC has been investing quite heavily, with Government assistance, to streamline production and increase capacity. The twin aim is to beat back imports and to obtain a bigger share of export markets, particularly in the U.S., where the market is dominated by Westinghouse and General Electric. Some years ago they decided to squeeze the British right out, but the possibility of increasing sales in the U.S. now looks moderately encouraging.

Max Wilkinson



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BRITISH EXPORTS IV

Mechanical engineering: basis for expansion

BRITAIN has been exporting nearly \$5bn worth of mechanical engineering products (excluding cars and lorries) and this industry has a favourable trade balance in the region of £2.5bn a year. As the third largest exporter of non-electrical machinery, the UK remains ahead of Japan and France but still well behind the leaders, the U.S. and West Germany.

A superficial glance at the bare statistics also shows that the UK appears to be suffering a decline in this important market. In individual sector after sector its share of world trade in percentage terms has been moving down. But this has as much to do with the industrialisation of developing countries as with any failure of the UK industry to keep up with changing trends.

It remains true that UK mechanical engineering has an underlying strength and a position in world markets which provide a basis for considerable development and expansion.

The manufacture of engineering products with high added value will remain for the foreseeable future the mainstay of the advanced industrial countries. In the UK it is one of the most important industries in terms of employment, investment and export and has therefore attracted a fair share of the attention being devoted to manufacturing industry by the Government's industrial strategy programme—a programme designed to improve Britain's export performance.

This cannot simply be a matter of encouraging British-owned businesses to start up, try new export markets and look for gaps in the home market that they might plug. For the North American multinationals have a tremendous influence on the trade performance of mechanical engineering as a whole.

Running neck and neck as the two biggest exporters within the mechanical engineering sector—and at the top of the table as net earners of overseas revenue—are the construction

equipment and wheeled tractors industries.

In the last full year for which statistics are currently available, exports of tractors were worth \$811.8m and the favourable trade balance was £472.1m. Construction equipment exports brought in £575m and the favourable balance was £359.1m. The statistics for the first three quarters of 1977 suggests that last year these two industries remained the major exporters within mechanical engineering.

And these two industries are dominated by the North American-owned companies. In tractors Massey-Ferguson, Ford, David Brown (a Tenneco subsidiary), International Harvester and so on are all well established in Britain. In fact, only John Deere of the major Americans does not have a manufacturing facility in the UK.

Similar

The picture is similar in construction equipment. Caterpillar, biggest in the business, and General Motors, can be added to the previous list and the National Economic Development Office estimates that the North Americans between them account for around half the sales of construction equipment in Britain and about 50 per cent of the exports.

The dependence of the mechanical engineering sector as a whole goes even deeper in that a number of British-owned manufacturers of machinery rely on American engines—or engines from companies like Perkins and Cummins which are American-owned—to power their equipment. In some cases, such as fork-lift trucks, the British equipment is designed around the American power unit.

All this means that any UK Government wishing to protect a large percentage of mechanical engineering exports must do its best to ensure that Britain remains an attractive place for

	U.K. TCP TEN				Positive trade balance	
	Exports	Imports	1975	1976	1975	1976
	£m	£m	£m	£m	£m	£m
Wheeled tractors	468.0	611.8	99.9	139.7	368.1	472.1
Construction equipment	470.8	575.0	161.0	215.9	309.8	359.1
Textile machinery	223.5	229.0	82.1	90.0	141.4	139.0
I/e engines and parts	139.7	137.4	36.8	27.4	92.9	110.0
Constructional steelwork	127.4	206.9	35.7	49.7	91.7	162.2
Valves	94.0	89.6	31.4	32.0	62.6	57.6
Furnaces and other plant	90.0	89.2	33.6	31.7	56.4	57.5
Forklift trucks	84.4	87.1	33.8	38.0	48.6	49.1
Machine tools	185.3	208.8	137.8	174.5	47.5	32.3
Pumps	105.2	149.6	59.2	81.7	46.0	67.9

Source: Department of Industry Business Statistics

the multinationals to locate manufacturing facilities.

The North Americans were first attracted to the UK by the availability of engineering skills of all kinds and the fact that the engineering industry in Britain has an infrastructure which can provide the variety of components required by what are basically assembly operations. The fact that finance was easy to come by and that the British spoke a familiar language also played a part.

There are no signs that the multinationals are looking less favourably on the UK as a manufacturing-assembly base. Within the past couple of years, for example, Caterpillar has set up a forklift truck plant at Leicester designed to export at least 75 per cent of its output. It remains difficult to judge the final impact of the activities of the North Americans, however, because it is not easy to get reasonable statistics about the components they import to incorporate into their machines.

There are other important mechanical engineering exporters where the American influence is pronounced, particularly internal combustion engines, industrial trucks and machine tools.

Apart from North America, the main competition to the

to the British as well as the Germans and North American groups.

Following its success with transport equipment like passenger cars and ships and in electronic products such as TV sets and calculators, Japan is putting more emphasis than before on mechanical engineering.

Already Komatsu is second-largest of the world's construction equipment makers. And the European bearings industry has been considerably shaken under the impact of Japanese groups. Two of them, NTN and NSK, have actually set up manufacturing/assembly operations in Germany and Britain respectively.

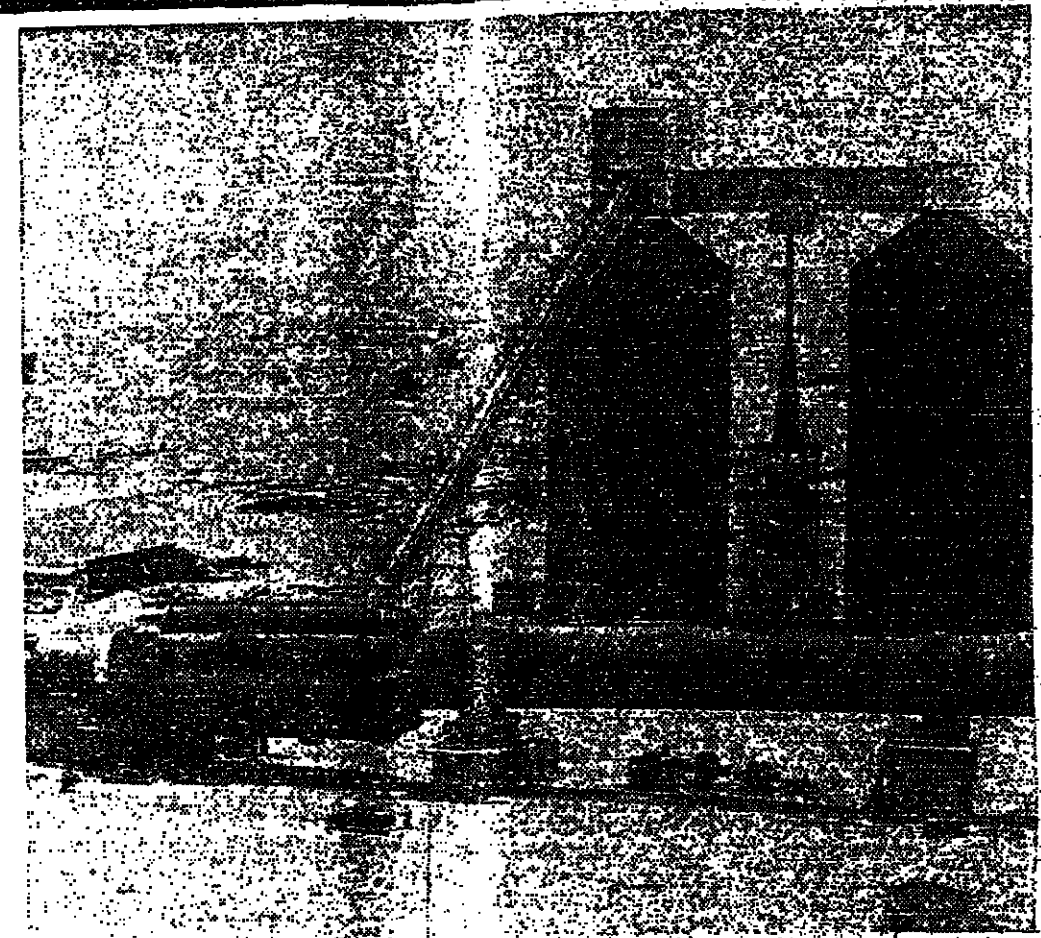
As well as gains by the Japanese, UK mechanical engineering can also expect to see its world market share under threat from the developing countries. Many of them are insisting on an element of local manufacture and assembly to be incorporated in machinery sold to their home market. The North American companies in particular are in a position to comply with such requirements and will do so when the market offers potential.

For the immediate future UK mechanical engineering products can look for buoyant demand in the U.S. but only modest growth in demand from most European countries, according to the recently published short-term trends survey by the mechanical engineering "Little Nedd".

"Depressed levels of demand in most industrial countries are leading their mechanical engineering industries to step up their export effort, often at cut-throat prices. This applies particularly to Japan, but also the EEC countries."

Against this background... we do not expect exports to provide any boost to orders on the UK mechanical engineering industry in 1978 and at best little in 1979," the report insists.

Kenneth Gooding



The cooling tubes at the cement works constructed by Costain International for the National Cement Company of Dubai

Textiles: fighting the deficit

THE IMPORTS problem faced by the British textile industry has become familiar over recent years as a result of the rapid conversion of this industry's export record.

Though tougher import controls have been introduced in response to this surge, the industry, with considerable goading from the Government and the various economic development committees covering textiles, has a need to accept that there is a case for parallel action to improve the export record. The message preached to the industry has been that its effort must be concentrated to a much greater extent in Europe, where Britain's lower labour

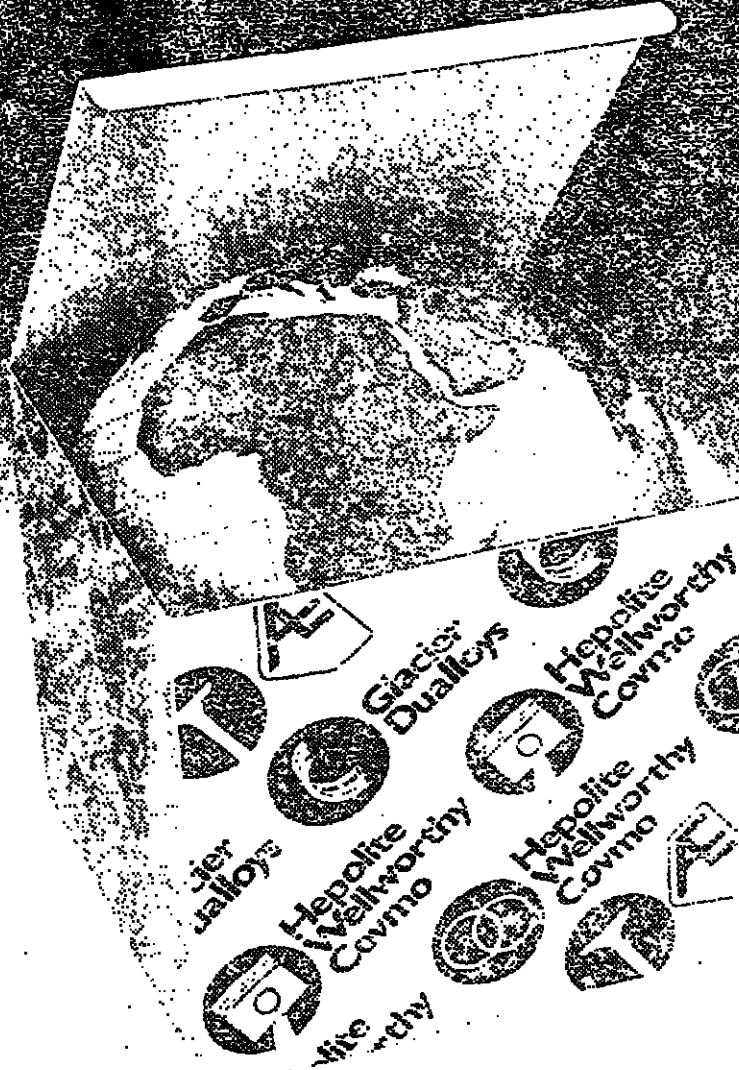
costs should give it an advantage over Northern European competitors at least.

The industry's response to these appeals can be gauged in part from the trade figures for last year. More than £100m was topped off the clothing deficit, which in 1977 came to £168.6m. Clothing exports last year rose by 43 per cent in value and are now three times their 1973 level. Textile exports, too, at £135.8m last year are now almost double their 1973 value.

The industry's increased

CONTINUED ON NEXT PAGE

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT HAS GONE TO PARTS WELL KNOWN.



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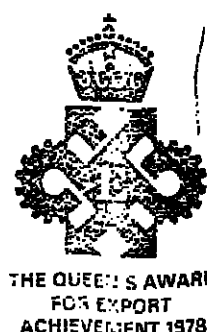
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Electronics: squeezed into a corner

THE GOVERNMENT'S renewed efforts to improve Britain's share of the world semiconductor market needs to be seen against a fundamental anxiety about the electronics industry including even those sections of it which are doing well.

Over the last 15 years, Britain has seen several markets in which it was an important world supplier slip into the hands of competitors, while new markets have emerged in which British manufacturers have failed to obtain a significant place.

The most important example of an area in which British suppliers have slipped from a position of eminence is telecommunications, where, largely because of Post Office ordering policies, British manufacturers failed to exploit the market for computer controlled exchanges which was left open for foreign competitors.

Before the 1960s the export market in telecommunications was relatively small because many countries did not have extensive telephone networks, but the UK was a major supplier, particularly in the sterling area. Now that the market in third world countries has grown to some \$4bn a year, the UK has lost much of its market share to Japan, Sweden, Germany and the U.S. British exports in 1976 were only £117m compared with imports of telecommunications equipment of £68m.

The UK industry's hopes of carving out a better share of the telecommunications market must now be centred on the development of System X, the fully digital computer controlled system of exchanges, which the Post Office is developing in conjunction with the three manufacturers, Plessey, the General Electric Company and Standard Telephones and Cables, the ITT subsidiary.

In the past year it does seem that the Post Office is beginning to take a much more vigorous initiative over the marketing of British telecommunications equipment abroad. It appears, for example, to be taking much more notice of manufacturers' demands that specifications of equipment for the home market should be drawn up in such a way that they will be as adaptable as possible to exports.

The Post Office gave a lot of support to Plessey and Cable and Wireless in their consortium which unsuccessfully bid for the \$3bn Saudi Arabian telecommunications contract. More recently, the Post Office, Cable and Wireless and Aeradio, the British Airways subsidiary, have been involved in talks about the setting up of a joint consultancy service to be called Britel, which would help promote exports.

Crucial

In the next few years, it is clear that the help given to British manufacturers by the Post Office will be a crucial factor in their success or otherwise in overseas markets. One reason for this is that the Post Office has necessarily assumed a much tighter managerial role in the development of System X. The main reason is that computer controlled exchange systems are so complicated that it would be impossible to develop them from all the manufacturers. Consequently each of the three manufacturers will not in the early years at least be making a complete range of equipment, but only that part of the system which they were responsible for developing.

It is clear, therefore, that the Post Office will have to extend its management role for the development of the system in its overseas marketing in conjunction with the manufacturers. For one there it would be difficult, if not impossible, for the Post Office to support three competitive bids from UK companies for an overseas contract. The way in which overseas marketing will be conducted is still being actively discussed. The outcome of these discussions will have a crucial importance for the effectiveness of the UK manufacturers in world markets at the 1980s when, it is hoped, they will once again have a highly competitive product.

A rather more encouraging picture is presented in the fields of military electronics, avionics, and capital equipment like broadcasting equipment and radar. In these fields British manufacturers including Plessey, Marconi, Ferranti and Racal have shown up well in world markets.

Plessey and Marconi (GEC) have both won development contracts for the next generation of U.S. tactical radios (sinecurs), which embody the highly sophisticated "frequency hopping" concept to avoid enemy jamming. Although these contracts were not in them-

selves very large, they are an encouraging sign that the "two way street" in military contracts between the U.S. and Britain is going to offer practical prospects to exporters.

Mackintosh Consultants estimate the total U.K. production of radar, navigational aids radio communications and public broadcasting equipment in the current year will be worth £729m of which about £220m worth will be exported.

In the defence field, the importance of public procurement policies can be seen from the success which Racal has built up in exporting military radios and communications equipment on the firm basis of Ministry of Defence contracts, for example for the Clansman mobile radio series which it developed jointly with Marconi and Plessey.

In most other areas of the electronics business, however, the U.K. is either a net importer or barely self-sufficient. In the field of computers, for example, in spite of International Computers Limited's (ICL) excellent exporting record, total U.K. production in 1977 is estimated at £580m compared with a total U.K. market of £695m.

In control and instrumentation, the adverse balance of trade was relatively small, with U.K. production only £16m less than the total U.K. market of £390m.

However, the picture in consumer electronics is a good deal more gloomy, even though UK television manufacturers have managed to hold on to about 80 per cent of their own home market for colour television sets. Exports, of colour television though steadily increasing are still at a very low level compared with total production. Last year the total UK market for consumer electronics was worth about £740m compared with production of only £397m.

In some relatively specialised areas, UK companies still had a respectable exporting position. For many years, BSR and Garrard (a subsidiary of Plessey) dominated the world market for record turntables with a large volume of exports to Japan and to the U.S. Last year 1976m worth of turntable units were made in Britain, 80 per cent of them for export. Loudspeakers also produced small but healthy exports with a not favourable balance of trade of £6m last year.

Toehold

At present the UK has only the smallest toehold in this huge and rapidly expanding world market with production of integrated circuits last year worth only about £50m. Although Plessey has made some useful exports to Europe and Ferranti has high hopes of the exportability of its new uncommitted logic array system, the UK is heavily dependent on imports which accounted last year for 40 per cent of the home market for semi-conductors and nearly 60 per cent of the home market for integrated circuits.

It is in this context that the National Enterprise Board's plans to set up a major semiconductor operation with the help of some U.S. and British expatriate technologists is so interesting (GEC is talking to Fairchild in the U.S. about a similar plan). It stems from the realisation that in components, as in many other fields of electronics, the UK cannot be isolated from the world market. Manufacturers are increasingly going to find that they must compete aggressively at least in Europe and probably also in the U.S. or they will risk being squeezed further and further into a corner by large internationally minded competitors.

Max Wilkinson

BRITISH EXPORTS V

Construction success

THE CONSTRUCTION industry, its suppliers and associated professions have in the 1970s been one of the UK's success stories in terms of overseas business.

It has not been a question of overnight success, however, and neither has every participant in the export drive necessarily been happy with the outcome. Many UK contractors have been operating abroad for 30 years or more and some have seen potential profits turned into heavy losses as local conditions and difficult clients have combined to thwart the best laid plans.

But the figures nevertheless underline the major strides which the sector has recently made in selling its expertise and services abroad. Government figures show that the value of construction work won by contractors outside the UK was in 1977 running at around £300m.

In the year to March 1977—the last period for which statistics are available—the figure had risen to £1.7bn. In the 12 month period ending in March, the total value of work taken on by UK building and civil engineering companies is expected to have easily topped the £2bn mark.

Inflation

The considerable impact of inflation on these current price figures cannot be ignored, but the statistics themselves are not essential reading for any observer wishing to quantify just how well the sector has done in the international contracting field.

A profile of almost any of the large and medium-sized contracting operations will today show a growing commitment to overseas markets and a growing dependence on those areas for a rising proportion of profits. Some contractors are now relying on foreign contracts for up to 80 per cent of their turnover, a move which some people regard as reckless but which the contractors involved say is essential in view of the low level of domestic work.

The contractors are not alone. The material producers and suppliers are pushing overseas sales to compensate for the poor situation at home. Direct exports have been increasing but a greater proportion of the material producers' overseas

efforts has been going into investment in foreign-based production units. Apart from the material manufacturers, the professions too have been making a major contribution. Consulting engineers from the UK are now involved in contracts abroad worth a conservative £200m and demand for their services is strong.

But fears have recently been expressed that the past successes may now be giving rise to that old British complaint—complacency. Competition for construction work and for contracts associated with it has become far more intense in the past two years as the eyes and efforts of the contracting fraternity have been centred on the developing nations.

Nowhere has that concentration of manpower, resources and selling skills been more evident than in the Middle East, where UK contractors have for the most part a well-established reputation for high standards in business ethics and workmanship.

At present around 60 per cent of capital expenditure in the Middle East is being spent on construction alone—a proportion unprecedented in the developing world—and competition between contractors, nearly all faced with recession at home, is now more fierce than ever before.

The situation is good news to the governments of those nations involved—they are invariably the clients—which are now accustomed to driving hard bargains and to ensuring that all parties stick to them. Their approach has only been toughened by an awareness that certain contractors were attempting to take wildly excessive liberties when tendering for business.

The situation is not as rosy for the contractors themselves, who face what can be a long and extremely expensive fight to win work. Neither is there much they can do if competitors such as the South Koreans care to step in and bid for contracts at up to 30 per cent below everyone else. In addition, local contractors are gaining in strength all the time and competition for smaller as well as larger contracts is intensifying.

That the British will have to fight to maintain their significant market shares there is no

doubt. Aggressive salesmanship could be the keynote when all other factors are broadly comparable.

It is a debatable question whether in the market intelligence and information sphere the UK contractors are as well served as some of their competitors. The Construction Exports Advisory Board was originally established by the Government to help introduce an element of strategic combined planning into the efforts of UK contractors in overseas markets. It was recently wound up, however, as Ministers apparently felt its work could be adequately carried on by other existing organisations, such as the Overseas Projects Group.

Reluctance

There is, without any doubt, an inherent reluctance on the part of most UK contractors to act in concert. Only the largest of the large contracts force them together into marriages of convenience, whereas consortia on a national and multi-national basis apparently find much greater acceptance among many of their competitors.

But it is not merely the attitude of the contractors themselves which can be decisive in the winning of business. To win work, the potential contractor has to know what is on offer and here the support of an intelligence system on the ground can be absolutely vital.

The diplomatic network is an obvious vehicle for the information-gathering process and it is fair to point out that in some respects it has been doing a good job for the UK building and civil engineering sector. Many commercial departments in UK embassies around the world devote endless energies to producing assessments of market potential and in linking up potential clients with contractors.

But it must be said that the record is a patchy one and that while some commercial departments deserve plaudits others require something stronger. It is not necessarily the fault of ground staff, who are faced with an immensely demanding task and yet can be left undermanned and with few resources.

The contractors themselves say they are aware that many of their competitors from other

countries have their own construction export within their embassies to help them out. All too often, the UK companies say, the commercial diplomats have little or no knowledge of their industry.

So it is really a matter of appreciation at the highest political level that individual "freelance" sorties on the part of contractors can be time-consuming and wasteful and that a co-ordinated approach to the work of winning business in difficult markets is invariably going to make the difference between a contract coming to the UK or going elsewhere.

Winning the contract is, of course, only half the battle. Many of the developing regions—notably Africa and the Middle East—present a formidable range of tough working conditions. The UK contractors have proved themselves sufficiently versatile to cope, both from a technical and a personal point of view.

There have been suggestions that much of the work which has been pouring out of the developing regions is now beginning to dry up. The expenditure figures themselves suggest, particularly among the oil producers, that spending is being cut back but there is no evidence to support the view that the Middle East boom in particular is over.

It may well be that the number of major infrastructure projects, involving multi-million pound contracts, will be declining in numbers as development work enters a new phase, but there will still be enormous volumes of business available in fields such as housing, urban development, leisure and recreation facilities.

For the major civil engineering contractors, nevertheless, an examination of new markets beyond the oil-rich nations of the Middle East is becoming a priority. Many of the UK civil engineers already have work further afield, notably in Asia and Australasia, although there too competition is apparently growing. In addition to increased participation in these areas, regions such as Latin America may also provide the contractors with important business.

Opportunities for work do exist, however, much closer to home. No one suggests that

winning construction contracts in Europe is an easy job as most nations have well-developed contracting industries of their own, yet some UK companies have managed to notch up some significant successes—if perhaps more on the building than the civil engineering side.

Membership of the EEC should provide more chances for working outside as well as inside Europe. Under the Lomé Convention, British contractors will be eligible to compete for contracts in 46 countries, including developing States in Africa, the Caribbean and the Pacific.

Michael Cassell

Textiles

CONTINUED FROM PREVIOUS PAGE

efforts have been spread across all its sectors, and significantly, in several of these, exports last year were ahead of the target for the year laid down in the sector working party reports drawn up as part of the Government's industrial strategy.

Thus in wool textiles, where the industry maintains an export promotion body through a statutory levy, considerable progress has been made towards the objective of regaining the highest share of world trade held by the industry in the 1970s. Total exports by the sector, which has been pursuing a policy of concentrating at the medium to top end of the market for some years, reached nearly £400m. last year or roughly 40 per cent of output by value.

Seven of the top 12 markets supplied by the industry are fellow EEC members, with Germany heading the list last year with purchases totalling £41m. The other big markets are Japan, the U.S., Hong Kong and the Middle East. A sizeable part of the industry's success is accounted for by a series of export seminars has been organised by the British Textile Employers' Association in a bid to stimulate export activity.

In knitwear there has been a similar major increase in exports which last year totalled more than £230m. Much of the domestic market for cheaper items such as tee-shirts and synthetic fibre pullovers and tops, has been lost to imports, but the industry has tried to compensate for this by developing overseas sales for classic British knitwear in natural fibres. Some of the big producers—based mainly in Leicestershire and Nottinghamshire—have also been seeking to develop similar links with the major Continental buying organisations to those they already have with the big British retail groups.

Efforts have also been made to persuade cotton and allied textile producers in Lancashire to try to escape from low cost competition from overseas yarn and fabric suppliers by developing products suitable for export markets. Though the bigger Lancashire groups have been exporting fabrics for apparel, household and industrial textile applications for some time, many of the smaller producers have not ventured overseas. A series of export seminars has been organised by the British Textile Employers' Association in a bid to stimulate export activity.

But although, as the statistics on textile and clothing trade of



Cabling being installed in a village in Oman as part of Harker Siddeley Power Engineering's £17m contract.

£93m. The deterioration compared with last year was accounted for by lower clothing exports and higher textile and clothing imports. It will only become apparent as the year proceeds whether the import performance represents delivery in the first three months of a substantial part of the quota allowed to developing countries. If this is the case imports will slow down as the year proceeds. On the exports side, some recovery during the rest of this year may also come from the effective 7 per cent decline in sterling's value since 1977.

Threat

The other threat to the industry's export performance as this year unfolds, could come from a predicted upturn in consumer spending in the UK market. A number of false recoveries from the recession over the past two to three years has made the industry wary of predictions of an upturn, and reluctant as a result to commit itself to stocks. There have been warnings therefore, that the industry could yet find itself unprepared to meet higher demand later this year.

The performance of the UK textile and clothing industry has to be measured against what could be achieved. Though the clothing industry has doubled its export sales over the past three years, the report of its sector working party shows that Britain starts from a very low base indeed in the EEC market. In West Germany, the most important EEC market, the UK in 1975—the latest year for which figures were available—supplied 2.5 per cent of all imports. Comparable figures for other EEC countries' share of the German market were: Belgium 8.4 per cent, Netherlands 12.3 per cent, Italy 45.6 per cent and France 21.2 per cent. Figures produced by the knitwear sector show a similar low base for UK exports.

Nevertheless, the efforts of the past year show that the UK industry has become much more aware of the opportunities. The recent MFA also means that competition from low cost sources not only in Britain, but in potential export markets on the Continent has been reduced. The industry's export performance from now on will depend—on the ringing phrase of one speaker at a recent textiles conference—on whether this situation is used as a featherbed or as a springboard.

Rhys David

Our thanks to everyone at home and abroad who has contributed to the success of WHITE HORSE Scotch Whisky worldwide.

THE QUEENS AWARD FOR EXPORT ACHIEVEMENT 1978

The Anglo-Afghan Trade Centre
Manuel Dias Liquor Store
S.A.V.A. Sociedad Anonima
Dalgery Trading
Burns Philp & Co. Ltd.
S. Smith & Son (W.A.) Pty Ltd.
Eugen Fenyvesi V.G.
Sociedade Acoreana De Representacoes Ltda
Frank B. Armstrong Ltd.
s.a. Cinoco N.V.
Friths Liquors Ltd.
"La Sevillana" Gonzalez y Compania
Sanfago Castillo Ltd.
Martini & Rossi S.A.
Jardine Sandilands (Singapore) Pte Ltd.
The Distillers Company (Canada) Ltd.
Atlantico S.A.
Casa Do Leao
Jacques Scott & Co. Ltd.
Engel & Co. S.A.
Jardine Matheson & Co. Ltd.
Codisa
Francoudi & Stephanou Ltd.
Messrs. Erik Andersen
Da Costa & Musson (Dominica) Ltd.
Casa Velazques, C. por A.
Technical & Trading Co.
Centro Comercial Joqarias S.A.
Ali Zaid Al Quraishi & Brothers
Gilbeys of Ireland Ltd.
M.S.L. Enterprises Ltd.

Gellatly Hankey & Co.
G.H. Mumm & Cie.
A.S. Farebrother & Co. Ltd.
Oy Heintz Frenz A.B.
F. Janon & Cie.
M. Guy de Beaupre
R. Prevotau & Cie.
The Scotch House, St. Kitts.
C.F.A.O. Gambia
Martini & Rossi
Gebr. Heinemann
G.B. Ollivant Ltd.
Falkland Islands Trading Co.
Saccione & Speed (Overseas) Ltd.
Anker S.A.
W.E. Julien & Co. Ltd.
Mid Pacific Liquor Distributing Corp.
Enrique Marroquin M & Hijo
Mackay & Co. Ltd.
Augusto Pinto Ltda
Guyana Stores Ltd.
Agences Fronlif S.A.
Andre Kerstens B.V.
Jardine Marketing Services Ltd.
Albert Gudmundsson
Fairmaccs Trading Company
Empire Stores
S.S. Miranda Private Ltd.
Bento Miquel Fernandes & Filhos Ltd.
P.T. Borsumij Wehry Indonesia
Iraq Stores
Nathan Zwy & Co. Ltd.
Gpe Bno Carpano

Desnoes & Geddes Ltd.
Jardine Matheson & Co. (Japan) Ltd.
Kokusai Bussan K.K.
C. Le Masurier Ltd.
Costandi M. Bajjali
Nairobi Vintners (Kenya) Limited
Supply & Building Company
SOGEP S.A.L.
Supermarket Supply Co.
F.H. de Cunha & Cie Ltd.
McConnell & Co. Ltd.
Jardine Sandilands (Malaysia) Sdn Bhd
Ceylon Tobacco Company Ltd.
Saccione & Speed Ltd.
Blyth Brothers Co. Ltd.
William Young & Co. S.A.
Charles Mercer
La Generale Alimentaire S.A.
Costa & Cordeiro Ltd.
Jawalakel Distillery Pvt Ltd.
Tauber & Corssen SWA (Pty) Ltd.
West India Mercantile Co.
M. Edouard Rabot
Burns Philp (New Hebrides and New Guinea) Ltd.
New Zealand Wines & Spirits Ltd.
Quill Morris Ltd.
Nils Ekjard A/S
Sharikat Fanniya Omaniya
Phipson & Co. (Pakistan) Ltd.
African & Eastern (Nr. East) Ltd.
Cyrca S.A.
Nicolas Gonzalez Oddone S.A.C.
Conrad & Co. Inc.

J.A. da Costa Pina Ltda
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Cadierno Hermanos Sucrs. Inc.
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Temooljee & Co. Ltd.
Freetown Cold Storage Co. Ltd.
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Teddy Danon & Co.
Bethell Robertson & Co. Ltd.
Burns Philp (South Seas) Ltd.
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Jose Aldao S.A.
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West Indies Corporation
Eurafic Trading Co. Ltd.
Generalexport
S.O.C.O.



BRITISH EXPORTS VI

Aerospace: trusted role

THE UK AEROSPACE industry has always been highly export-orientated. As one of the spearhead industries in advanced technology, it imports a large quantity of high-cost raw materials, and by its skills converts these into finished products—aircraft (civil and military), guided weapons and space vehicles, as well as ancillary components and equipment—that it sells worldwide. In 1977 according to figures prepared by the Society of British Aerospace Companies from the Customs and Excise Returns, exports amounted to no less than £1,038m, a new record level that was virtually double the figure of close to £520m achieved barely four years ago in 1973.

While exports have steadily grown, so has Britain's own need to import aerospace products, especially aircraft of types which are not built in Britain, such as Boeing 747 Jumbo jets and other wide-bodied airliners such as the Lockheed TriStar and the McDonnell Douglas DC-10, while some other types of U.S. aircraft, such as the Boeing 737 short-range jet, have proved popular with some independent UK airlines. Thus, imports of aerospace products of all kinds in 1977 amounted to close to £766m, but this still left a favourable balance of payments figure of some £272m.

For the first few months of this year, export shipments have continued at a high level, reaching over £270m for the first two months. These have been coupled with the inflow of some major new export orders, including one for radio communications equipment for civil aviation use from Libya, and for the continued development of the Royal Saudi Air Force.

While inevitably a substantial proportion of the industry's export performance is accounted for by the big British Aerospace nationalised group (comprising British Aircraft Corporation, Hawker Siddeley Aviation, Hawker Siddeley Dynamics, and Scottish Aviation), and by the State-owned Rolls-Royce and such other airframe companies as Short Brothers and Harland, and the independent Westland Aircraft group which includes both helicopters and Hovercraft, a major contribution comes from the ancillary and com-

ponent manufacturers in a wide range of industries, particularly including electronics. Last year, for example, guided weapons contributed nearly £27m to the export figures, while instruments accounted for over £37m, airborne radio, navigation and radar aids over £13.5m, aircraft tyres some £3.55m, and items like flight simulators (ground-based "flying training aids") some £10.2m.

Orders

British Aerospace alone in 1977, out of total sales of £880m, achieved exports of £530m, or 62 per cent of total turnover. This compared with sales of £740m in 1976 (when the constituent companies of British Aerospace were still separate) of which exports accounted for £371m, or about 50 per cent. Over the past year, new contracts for defence support services for Saudi Arabia, for the Hawk trainer for Finland and for the Tornado multi-role combat aircraft have helped to raise the British Aerospace Aircraft Group's order book to more than £1.5bn, and in the civil sector, exports by the Aircraft Group in 1977 amounted to more than £130m. These included continued sales of HS-125 executive jets, and HS-748 feederliners. For the HS-125, the new Series 700 version attracted some 28 orders during the year, and the total value of new orders during that year, including one Series 600 aircraft, approached £45m. Total orders for the HS-125 now top 400 aircraft, most of them for export.

The One-Eleven jet airliner continues in production, again mostly for export, and a protocol for the manufacture of this aircraft in Romania was signed some time ago, with discussions still in progress on the details of the deal. If this is finalised—and British Aerospace hopes that it will be soon—it could lead to the building of around 80 aircraft in Romania, thus considerably strengthening the continued One-Eleven production programme. At the same time, development of a One-Eleven Series 670 to meet specific Japanese requirements, and a One-Eleven Series 600, both equipped with a new silencer capable of bringing the

aircraft within latest noise regulations, is being pushed ahead by British Aerospace.

Among other civil aircraft on which the British Aerospace Aircraft Group has relied extensively in recent years for export sales has been the Trident, the last 35 of which has now been delivered to China.

The group is also still heavily engaged on building wings for the A-300 European Airbus, and with orders and options for that aircraft now exceeding 100, and still growing, there is confidence that the Airbus will continue to provide a substantial volume of work for British Aerospace for years to come.

The British Aerospace Dynamics Group is also a major contributor to the nationalised industry's export performance. A highlight of 1977 was the successful conclusion of an agreement with the Arab Organisation for Industrialisation (AOI) covering the long-term production of the Saqr anti-tank guided weapon system in Egypt. This agreement provides an important marketing base for further substantial sales of Saqr in the Middle East. Other guided missiles continue to provide a solid export base for the group, including the Rapier anti-aircraft missile, currently in service not only with the UK armed forces but also several overseas customers. The Dynamics Group is also considering a number of new guided weapons ventures, in collaboration with overseas countries. For example, discussions on future anti-tank weapons have been held with Messerschmitt-Bölkow-Blom of West Germany and Aero-Spatiale of France, with a view to agreeing a common system to meet the requirements of the British, German and French armies in the late 1980s and 1990s. In addition, a number of new air-to-ground, surface-to-air and surface-to-surface missile concepts remain under study.

In order to help its customers in the U.S., British Aerospace has recently opened, in conjunction with Rolls-Royce, a new multi-million dollar spares lifeline at Dulles Airport, Washington. Replacing an older facility at Arlington, Virginia, the new premises will support first designed and built up to 20 or even more years ago. This either by Britain itself, or

American aircraft powered by British engines. Some 52,000 different types of spares, worth \$21m, will be carried in the premises at any one time to support One-Elevens, Viscounts, turboprops, HS-125 business jets, the Short Brothers SD-3-30 Commuter airliner and the products of over 150 other UK aerospace companies.

Rolls-Royce is also a major contributor to the UK aerospace export performance. In 1977, aero-engines accounted for no less than £432.6m worth of total exports, of which new engines were valued at more than £116m, "other than new" engines at £124.5m, and parts at over £191.7m. Among the new engines, the RB-211 programme predominates, with various versions of this "turbo thrust" power unit being sold to Lockheed and airlines worldwide for use in the TriStar airliner, and now also in the Boeing 747 Jumbo jet.

But as the figures show, there is a continued high volume of business in engines first developed some time ago, and turbo-prop engines like the Dart, the Tyne and the Proteus continue to make money, while some of the older jet engines, like the Avon, and the Olympus, are finding a new lease of life—and some excellent export business—in either land-based industrial, or marine (including warship propulsion) applications. Recently, the RB-211 itself has moved into this land-based arena, and while its aeronautical applications will continue to widen, Rolls-Royce's Industrial and Marine Division is hoping for big orders in the years ahead for this power unit in pipeline pumping and other duties.

Latest

New aviation versions of the RB-211 are coming forward, the latest being the Dash 5-5 engine of 31,000 lb thrust for use in the next generation of short-medium range jet airliners now being planned.

But while exports are the lifeblood of the aerospace industry, it is a fact that the peak figures for 1977 did contain a substantial volume of spares relating to aircraft and engines civil and military aircraft and engines in North America, built up to 20 or even more years ago. This not only shows that a successful

aircraft or engine can go on generating business for many years, which is the justification for being in aircraft manufacture in the first place, but also illustrates that the industry does need some new civil projects upon which to base its export business through the 1980s and 1990s.

At this time, a number of new ventures are under consideration, most of them on an internationally collaborative basis. In particular, much interest is being focused on the big markets that are expected in the short-to-medium range category of aircraft seating around 160 passengers a time. This market has been estimated to amount to more than 1,000 aircraft up to about 1980, and it is not surprising, therefore, that nearly all of the world's major manufacturers are anxious to get into it.

The UK Government is now considering proposals for collaboration put forward by Boeing of the U.S. on its 737 short-to-medium-range jet, and possible participation with McDonnell Douglas on several ventures, including what is called the Advanced Technology Medium Range (ATMR) programme: while Lockheed of the U.S. is interested in possible UK participation in the development of new versions of its L-1011 TriStar. At the same time, there are ideas for collaboration with Western European manufacturers on a new B-10 version of the A-300 Airbus, to seat about 200 passengers, and on a series of

"Joint European Transports" or JETS, variously seating between 130 to 160 passengers. At this stage, no decisions on which way the UK Government wants the aerospace industry to go—either with the U.S. or Western Europe, or even perhaps attempting collaborative ventures with both—have been taken, but they are not expected to belong delayed, and may well emerge by the time the UK aerospace industry goes to the biennial Farnborough Air Show in September.

Farnborough, always regarded along with the Paris Air Show, as one of the greatest biennial air displays in the world, will be particularly important this year. Not only will it be the biggest yet held in this country, with no less than 418 aerospace companies from home and 17 overseas countries participating, but also it will be the first since the nationalisation of the aerospace industry was completed, while it may even be the venue at which major decisions on new international civil aircraft ventures will be either announced or otherwise exploited for the first time. Farnborough has always been the UK industry's show-window. While, as the prices of aerospace products rise, and as aircraft themselves become more complex, it is not customary to order new airliners to be actually placed at the Show, many millions of pounds worth of orders for smaller items, such as components and equipment, are placed there, and the contacts established at Farnborough are often the forerunners of multi-million pound deals in aerospace worldwide, involving the UK companies.

Michael Donna
Aerospace Correspondent

SOME LEADING BRITISH EXPORTERS

(The figures—£m—refer to the value of direct exports from the UK in each company's financial year.)

1977	1976
British Petroleum	197
ICI	61
Glaxo	82
Rolls-Royce	63
British Leyland	88
British Steel	44
British Aerospace	37
GEC	40
Royal Dutch Shell	18
Unilever	30
Courtaulds	28
Massy Ferguson	33
Hawker Siddeley	29
Rolls-Royce	22
IBM	24
Distillers	16
BICC	19
Vauxhall	18
Imperial Chemicals	12
Chrysler U.K.	14
GN	14
Philips	14
BAT Industries	11
Tube Investments	12
Dunlop Holdings	12
Lucas	11
Caterpillar	10
EMI	7
Conoco	11
Rank Xerox	11
Rank Gelsy	9
Glaxo	9
Pearce	11
Davy International	2
Johnson Matthey	2
Thorn	2
STC	2

More than 30 manufacturers achieved exports in excess of £100m last year and these companies combined are probably responsible for nearly half of Britain's total exports. It is notable that 12 of the companies listed above are foreign-owned or controlled. The full list of the UK's hundred largest exporters will be published in the Financial Times next month.

Chemicals: signs of renewed strength

THE CHEMICAL industry makes one of the most notable contributions to the UK balance of payments of any sector of manufacturing industry. Despite this record of success, however, UK chemicals exports have suffered in common with most other goods over the last year from the depressed trading conditions in many of the world's major economies.

Last year the chemical industry accounted for about 10 per cent of the UK's total manufacturing output, with production worth some £13bn. About 24 per cent of the industry's external sales are exported and in 1977 this contributed some £1.4bn to the UK's balance of payments, about 25 per cent of the UK's total balance from manufacturing industry.

For much of 1978 chemicals exports have been erratic, but the latest figures are more encouraging and suggest that overseas sales are increasing again after the lull that began in the middle of last year. But the total for May this year at £343m was still £17m below last June's peak. According to figures produced by the Chemical Industries Association, the volume of exports, though subdued in the first quarter of 1978, has now recovered from the very poor period at the end of 1977. During the first five months of this year exports were up by some 4 per cent on the average for 1977.

The Association's latest forecast suggests that exports this year could increase by 6 to 7 per cent in volume compared with 1977. But this rise is certain to be exceeded by the rate of chemicals imports, which so far this year have been running some 15 per cent higher in volume than in the same period of 1977.

Last year UK chemicals exports were worth a record £3.5bn and rose by 9 per cent in volume and 27 per cent in value compared with 1976. Throughout 1977 the UK market proved increasingly attractive to lower cost imports. The result was that imports rose at a faster rate than exports, increasing by 11.3 per cent in volume and by £471m in value to a total of £2.5bn.

UK chemicals trade is particularly sensitive to fluctuations in the value of the pound, and when sterling moved up sharply against the U.S. dollar at the end of 1977 it caused the industry considerable anxiety. The problems arose particularly in the area of bulk chemicals, where there is a serious plant over-capacity in the UK and elsewhere in Europe. In the more specialised product areas the UK was not as badly affected, but in such sectors as plastics and petrochemicals Britain became an attractive market for continental producers striving to improve the loading of their plants. Producers throughout Western Europe have paid scant regard to price levels as they have scrambled after an increasing market share.

When sterling moved up from around \$1.70 to as much as \$1.93 it was equivalent to the erection of a trade barrier of 13 per cent against UK exports with an equivalent bonus favouring imports. Sir Rowland Wright, the former chairman of Imperial Chemical Industries, warned that when sterling was overvalued by as much as 10 per cent it had a very damaging effect on British industry's exports. In the long run, it would undermine the ability and incentive to invest in new plants to supply overseas markets.

With sterling now back at levels around \$1.83 the industry's concern over its lack of competitiveness has diminished. Imperial Chemical Industries, the UK's biggest single exporter in a case in point.

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Upward

In common with all the major chemicals companies in Western Europe its profitability has been badly hit by the recession of the past 12 months and sales fell away dramatically in the second half of last year. But with the change in the value of sterling profits improved in the first three months compared with the end of last year, and exports returned to an upward trend. ICI exports from the UK were 4 per cent up on the last three months of 1977. But the recovery has a long way to go and at £207m the value of ICI exports was still 11 per cent below the level achieved in the first quarter of 1977. Nevertheless ICI has noticed a modest improvement this year in its trading performance in continental Western Europe and the UK.

The UK chemicals industry still has difficult months ahead in export markets and with world demand continuing in the doldrums chemicals export growth is going to be lower than expected, and certainly lower than last year. Because of increasing competition from various countries companies will have to work hard to increase their penetration of overseas markets.

The principal markets for British chemicals sales are now in the EEC, particularly the Netherlands, Belgium and Luxembourg. West Germany and France. These countries also supply a substantial part of chemicals imports to the UK, however, and Britain has always remained in deficit in its total chemicals trade with the other members of the European Community.

Much of the industry's export growth last year was in fact outside Europe, and Nigeria emerged as the seventh largest single market with a value of £143m. Chemicals exports to the USSR climbed significantly to £126m, compared with £50m in 1976. Exports to the Middle East also climbed sharply, especially to Iran, Saudi Arabia and Kuwait. In 1976 North America, accounting for £295m of British exports, was another major market. In that year Commonwealth countries represented £305m worth of exports. The major sector in terms of value of the chemical industry's export effort is represented by general industrial chemicals which are used either as intermediates or in such products as solvents, resins, dyes, plasticisers, paint, plastics or fibres. Exports of organic chemicals were valued at nearly £705m in 1976, while there were ex-

ports of synthetic resins, plastics materials and synthetic rubber valued at £527m and of pharmaceuticals worth £424m. Exports of organic chemicals have grown in value in real terms by 71 per cent since 1970, while organic chemicals exports have more than doubled.

Pharmaceuticals is one of the most important export sectors of the chemicals industry and overseas sales increased in 1977 by 23.6 per cent to £534m. Imports increased by 24.7 per cent to £173m and the balance of trade was up 21.5 per cent.

Drugs manufacturers have complained to the Government that their ability to increase their export earnings has been impaired by drug pricing policies. UK prices generally have slipped to the lower end of the world-wide range, they claim, which has led to pressure on manufacturers exporting from the UK to reduce their export prices, and hence the profitability of export sales. Present pricing policies could discourage companies from investing more to increase research and development in the UK, and boost productive capacity, they say. The pharmaceuticals industry has nonetheless set itself the target of reaching a £500m trade surplus by 1980, but this goal is unlikely to be achieved, because of the general slowing down in world trade. From 1970 to 1975 the world drugs trade grew by about 20 per cent a year (at current prices) but some estimates for the five years to 1980 are now for an annual growth rate below 10 per cent.

Much of the impetus for improving the UK's share of world chemicals markets has come from the various sector working parties, established as part of the Government's industrial strategy exercise. These have tried to concentrate on particular market segments to identify opportunities for increased exports and to encourage greater import substitution.

The balance of visible trade in chemicals might have been consistently favourable, but the import bill is still substantial. The discovery of North Sea oil and gas was heralded as a great opportunity for the chemicals industry, and this sector was identified as one of those best equipped to add higher value to the basic feedstocks. But the early hopes are still to be realised and many of the more ambitious plans have been quietly dropped.

Arising out of work carried out by the petrochemicals sector working party, the Government endorsed a policy urging the building of four new ethylene plants in the UK by 1983. Such aspirations have proved to be totally unrealistic because of the unexpectedly slow growth of both home and export markets. It is now unlikely that more than one cracker (ethylene plant) will be built by 1985—the £250m to £350m, 500,000 tonnes a year plant planned by Esso Chemicals for Mossburn, Fife in Scotland. But the timing of even this project is open to much uncertainty.

Another major part of the industry's export strategy was to build up the penetration of EEC plastics markets, again

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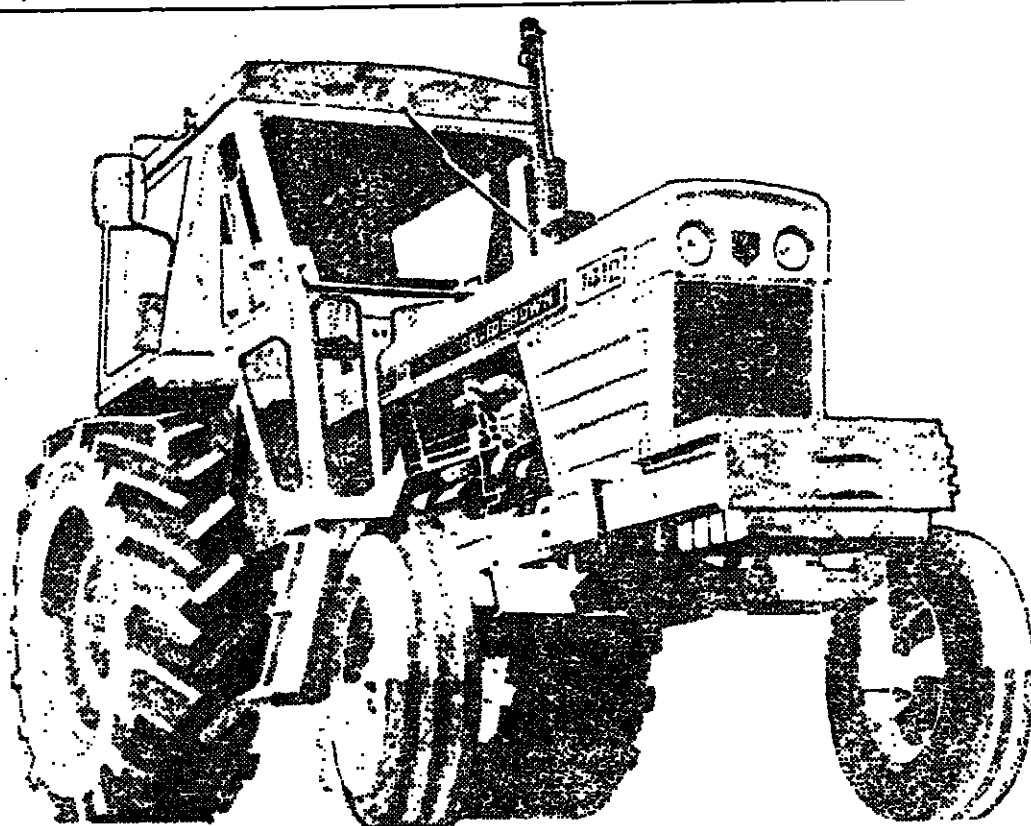
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During the past 20 years
the geographical pattern of the UK's
export business has altered very significantly. Western Europe now
takes over half the country's export sales, compared
with about a third in 1960.

The major markets

THE CLOSER INTEGRATION of the UK's export business with our European neighbours was greatly stimulated by the EFTA agreement and later by full membership of the European Economic Community. In the early 70s, faced with the prospect of a huge tariff-free market across the Channel and Keener competition within the UK itself, many British companies invested in new marketing and distribution arrangements on the Continent. Often this involved the formation of local sales companies, the acquisition or establish-

ment of manufacturing facilities to support direct exports and the re-design of products to suit Continental requirements. Have the opportunities been exploited as fully as they should have been? In those products where UK companies have a distinct technological edge, like diesel engines and some segments of the automotive component business, the European market has provided a new source of dynamic growth. In parts of the textile industry some companies have been able to combine the UK's advantage

of relatively cheap labour with economies of scale in production, thus increasing their share of the European market. A growing number of manufacturers, of which ICI is a notable example, have been developing a European marketing strategy, with the UK plants forming part of a co-ordinated supply network; in ICI's case this has been accompanied by a very considerable increase in direct exports from the UK.

Western Europe now takes over half the country's overseas sales, compared with about a third in 1960, yet there is a long

way to go. There are still too many sectors, such as cars and domestic appliances, where imports from the Continent far exceed British exports. The UK's share of the total EEC market remains too low. For example, of France's total imports of manufactured goods, the UK supplies less than 7 per cent, compared with West Germany's 29 per cent share and Italy's 13 per cent. The UK supplies only 5 per cent of West Germany's imports of manufactured goods, compared with France's 16 per cent share and Italy's 12 per cent.

It is true that these countries have had a longer period in which to adjust to the lowering of tariff barriers within the EEC; moreover, their manufacturers were not as committed to other, very different markets (particularly in the Commonwealth) as their counterparts in the UK. But the performance of British industry in Continental markets continues to be disappointing.

Perhaps the British penetration of European markets was interrupted to some extent by the emergence, particularly after 1973, of the oil-producing countries as a lucrative new market, apparently easier to exploit than, say, West Germany or France. Last year, the oil-exporting countries took 13 per cent of the UK's total exports, compared with 6 per cent in 1970, and it is not always appreciated just how important these countries have become to individual sectors of British industry.

Saudi Arabia, for example, was the biggest market for British forklift trucks in 1977. The three leading customers for electrical power machinery

were Nigeria, Iran and Saudi Arabia. Nigeria was easily the largest purchaser of British lorries and trucks. In cars, the second largest market after the U.S. was Iran, though this is mainly the result of Chrysler's contract with that country's principal car producer. The UK is the fourth largest supplier to the OPEC countries, just ahead of France but well behind the U.S., Japan and West Germany.

Buoyancy

It may be that the buoyancy of the OPEC market, though now beginning to slacken, has revived the interest of British exporters in other developing countries. The more advanced nations of Latin America and the ASEAN group in South-East Asia, which had been neglected for a good many years, appear to be attracting more attention from British exporters. British contracting skills, allied to the ingenuity of the City of London in working out financial packages to suit the customer, have proved to be highly competitive.

While the very large contract may receive a disproportionate amount of publicity — most export selling is a more routine, unglamorous affair — the spin-off effect of such orders, both in direct sales for other British manufacturers and in putting Britain on the map in the country concerned, can be important. Since Davy International won the Acominas steel contract in Brazil, for example, there has been a steady stream of orders placed in the UK for related equipment.

The same company is leading an international consortium which hopes to win one of the main contracts for the Zulia steelworks project in Venezuela; if Davy is successful, this should again lead to substantial

hardware orders for the UK. GEC's power station order in Hong Kong, one of the first turnkey jobs of this kind won by the UK for several years, will bring useful work for a sector which has had to contend with a stagnant home market and intense competition overseas.

Another set of markets where the willingness to undertake large and complex engineering projects is important is the Comecon countries. For some years the UK has been less successful in these markets than our Continental rivals. In 1976, for instance, the last year for which detailed figures are available, the UK accounted for only 4 per cent of total OECD exports to the centrally planned economies, compared with 7 per cent for Italy, 10 per cent for France and 22 per cent for West Germany. But here, too, there are some indications of a change in attitude.

Massey Ferguson's contract to re-equip the Polish tractor industry has brought in its wake a considerable inflow of business for British manufacturers of machine tools and other engineering products. Davy International's £147m order for two methanol plants in the Soviet Union was the largest single contract in the history of Anglo-Soviet trade. More recently, the agreement between the Romanian Government and British Aerospace for the manufacture under licence of the BAC-111 should bring valuable orders for suppliers of equipment to the aircraft industry.

The financing of these projects is crucial and in many cases there is also a requirement for the supplier to buy back part of the production of the new plant. It was apparently its greater flexibility on this point which enabled Citroen, rather than GKN, to win the recent East German truck factory in Nigeria is one

TOP 20 EXPORT MARKETS IN 1977

	£m	% of total UK exports in 1977	1967
1 U.S.	3,087	9.4	12.2
2 West Germany	2,501	7.6	5.3
3 France	2,148	6.5	4.2
4 Netherlands	2,139	6.5	3.9
5 Benelux	1,837	5.6	3.6
6 Irish Republic	1,640	5.0	3.8
7 Switzerland	1,421	4.3	2.4
8 Sweden	1,197	3.6	4.3
9 Nigeria	1,069	3.2	1.1
10 Italy	978	3.0	5.0
11 Denmark	797	2.4	2.8
12 Norway	762	2.3	2.5
13 Australia	761	2.3	4.9
14 Canada	713	2.2	4.2
15 Iran	655	2.0	0.8
16 South Africa	581	1.8	5.0
17 Saudi Arabia	577	1.8	0.5
18 Japan	469	1.4	1.7
19 Spain	465	1.4	1.8
20 Soviet Union	347	1.1	1.2

Source: Department of Trade.

DISTRIBUTION OF UK EXPORTS BY AREA (per cent)

	1960	1970	1977
Western Europe (EEC 8)	34	46	53
North America	16	15	12
Other developed	15	12	6
Oil exporting	7	6	13
Other developing	25	17	13
Centrally planned economies	3	4	3
	100	100	100

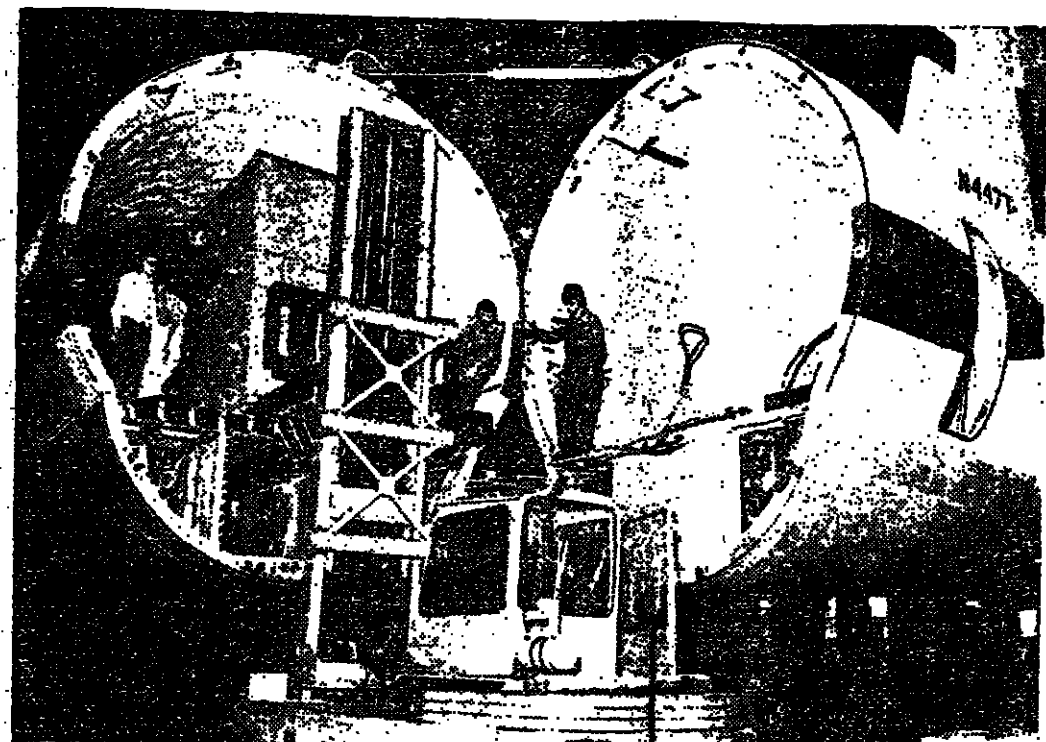
Source: Department of Trade.

contract to build a plant for example of the kind of investment which is necessary. Yet however successful British companies may be in the developing world, in the oil-exporting countries and in international consortia, with formal or informal backing from the governments of the supplying companies.

Above all, these contracts require a commitment of management and engineering resources which few individual companies can spare. Yet it is precisely this commitment which the recipient country is most anxious to have. There is no doubt that companies like Volkswagen and Mercedes Benz have gained considerably from their decision to invest in manufacturing plants in Brazil when that country was at a much earlier stage of industrialisation and from their willingness to persist with the investment through the ups and downs of the economy; few British companies were prepared to take the risk. Without a willingness to invest in some of the newly industrialising countries there is a danger that the markets will be lost; British Leyland's truck factory in Nigeria is one

The crucial battleground for most British exporters is Europe. The aim must be to obtain at least a share of Continental markets as Continental suppliers have achieved in the UK. What is needed is a revival of the enthusiasm which accompanied the UK's accession to the EEC. For it is British industry cannot compete in its "home market" of Western Europe, there is little chance of making up the lost ground in the rest of the world.

Geoffrey Owen



Marconi broadcasting equipment—part of a £15m order from the Nigerian Broadcasting Corporation—being air freighted to Nigeria.

The relative share of invisible earnings in the UK current account is significantly higher than the average for other industrialised countries. But there are indications that there may be a decline from the peak level of 1976.

Invisible earnings

BRITAIN'S EARNINGS from invisible trade have made a major contribution to the UK's current account in the last few years, offsetting a sizeable part of the large deficit on visible trade. But there are now clear indications that the surplus is on a declining trend from the peak level of 1976.

The picture, as with the rest of the balance of payments, is complicated by North Sea oil activities, the growing profits due abroad from rising oil production, are likely to mask a continuing expansion in earnings from services.

The overall significance of invisibles is shown by the fact that receipts from the three main categories — services, interest, profits and dividends — amounted to 33 per cent of total current account receipts last year, up from 29 per cent of total current account payments. But this represents a decline from the peak figures of the early 1970s when the percentages were 41 and 33 per cent respectively.

Receipts

The relative share of invisible earnings in the UK current account is significantly higher than the average for other industrialised countries. In 1976 — the last year for which comprehensive figures are available — invisible receipts were 34 per cent of total current account credits in the UK, compared with just under 33 per cent in the U.S. There was a range of between 18 and 27 per cent for other major countries.

The area of the Organisation for Economic Co-operation and Development. There is less difference for invisible payments where the UK percentage is higher than that of other major countries. In West Germany and Japan but lower than the U.S.

These differences are reflected in the fact that West Germany has a net deficit on invisibles while the UK has a net invisible surplus. While the percentage of invisible earnings in the UK has declined since the early 1970s, the surplus has increased because credits from services have grown more rapidly than transfer debits. The surplus on invisible trade was about £2,000m in 1977, down from about £2,650m in 1976.

when there was a visible deficit of £3,510m. However, the surplus fell back to £1,770m last year. The main reason for this decline in the net surplus was a drop in the net contribution from interest, profits and dividends and a larger deficit on transfers. There has, however, been a steady growth in the surplus on services, which account for around two-thirds of total invisible earnings. The net surplus rose from £3,400m in 1972 to £2,370m last year, significantly aided by the fall in the value of sterling.

The most striking feature has been the rapid growth in earnings from travel. A combination of the squeeze on real incomes and the fall in the value of the pound has cut the number of UK residents travelling abroad, while the number of tourists coming to the UK has jumped up sharply. Moreover, overseas visitors have, according to the most recent estimate, been spending nearly twice as much a day in Britain as UK residents have been spending abroad.

The result has been a rise in the net surplus on travel from £200m in 1972 to just over £1bn £200m in 1977. However, the period of rapid growth appears to be over and the surplus has shown signs of levelling-off in the last six months and may decline this year. This is partly because of movements in sterling but mainly because visits abroad are likely to rise following the recovery in real incomes in the UK.

Surpluses on the other main invisible items have also expanded steadily in the last few years — in particular, aviation has benefited from the tourist boom. In addition, earnings from the City's financial services have grown steadily up to 1976 and are now a significant part of the UK's invisible earnings. Earnings from insurance and banking have risen sharply in the last two years, notably as a result of the greatly increased work of the greatly increased work of the City's financial services.

There has been greater volatility, however, in earnings from the commodity trading and the shipping account — the latter the up-and-downs of these markets is also reflected in the shipping account — the latter the up-and-downs of these markets is also reflected in the shipping account.

The shipping account — the latter the up-and-downs of these markets is also reflected in the shipping account.

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BRITISH EXPORTS X

The Department of Trade helps exporters by providing a range of services and financial assistance. On this page Lorne Barling examines how exporters use these facilities, and discusses the Government's industrial strategy, and in particular the work of the sector working parties on stimulating exports.

Working parties state their objectives

AT A time when growth in world trade continues to be slow, the only means of improving British competitiveness in export markets is by containing costs, raising productivity and improving design and delivery performance.

This is the view expressed in a recent memorandum on the Government's industrial strategy, endorsed by the Chancellor, Mr. Healey, and the Secretary of State for Industry, Mr. Varley. It also points out that these are not things which the Government can do for industry.

Moreover, North Sea oil is seen as more of a problem than a benefit, in that it will make it more difficult to use the exchange rate as an instrument to improve competitiveness. Any improvement in price competitiveness as a result of sterling depreciation is regarded as dangerous in that it brings with it some increase in the rate of inflation and can also mean less responsiveness to market changes.

The main purpose of the Government's industrial strategy, launched just over two years ago, is to make Britain's manufacturing base fully internationally competitive through a substantial improvement in its performance.

As a means of establishing how this could be achieved, a number of sector working parties including people from management, trade unions and government, were set up to report on their various industries. After a difficult economic period many of these SWPs have reported, with particular reference to their overseas activities.

Out of 16 SWPs which had reported by February this year, nine expected an increase of their share in world trade by 1980-81, another five aimed to maintain their share and two

foresee a slight decline. A further 15 SWPs have objectives which are aimed at improving the balance of trade within their industrial sector, although this classification is meant only to give a broad indication of the possibilities.

Although aggregation of export objectives can be based only on reports covering just over half all SWP exports, the National Economic Development Office said earlier this year, the industries concerned were considering export growth for 1975-80 at a little under three times the 3.5 per cent per annum growth for 1971-76.

A similarly restricted number of SWPs suggested little or no further growth in imports in constant prices from 1975-80. Altogether, these trade objectives were then seen to result in a gross improvement in the trade balance of around £2.5bn at 1977 prices. This was slightly smaller than what was implied by 1978's reported objectives, and will be adjusted again in future.

Substantial

However, SWPs are still aiming at substantial and sometimes spectacular improvements in trade performance despite the fact that trade internationally is not now expected to improve as much as was then thought.

More specifically, SWPs report opportunities abroad in agriculture, public utilities, transport and infrastructure requirements. The rise in oil prices is also thought to have created special opportunities for mining machinery and diesel engines, and opportunities for higher performance products and production processes, computer control and automation equipment are considered to be good.

On marketing, the SWPs

emphasise the opportunities to improve the effectiveness of UK companies and in some a total "systems" approach in the product range is regarded as essential. The advantages of a selected markets approach is also stressed by some.

Western Europe is the region most frequently mentioned as an opportunity area but some SWPs see their best opportunities lying outside Europe, ranging from the U.S. to Comecon, OPEC and developing countries. But in a number of these markets the difficult trading environment involves considerable risk and heavy investment for the companies.

A number of SWPs also emphasise that the nature of export expenditure — a negative return on capital in the early years followed by a slow build-up in profit — may inhibit companies from undertaking the necessary marketing activity.

The main problem areas are seen as:

● Financing large scale projects with long lead times and associated substantial working capital requirements;

● Providing long-term risk capital in order to invest in distributor support, service and spares facilities and increased stock levels;

● Supporting tendering costs and feasibility studies, obtaining pre-shipment finance and the cost of working capital.

Expanding

In response to this, the NEDO memorandum says that in the private sector, ICFE, ECI and other venture capital institutions can provide risk capital, and the NEB is expanding its role in some areas.

It also points out that the Export Credits Guarantee Department pre-shipment finance scheme was introduced in 1975 for the problems of production

finance of high value. The British Overseas Trade Board's Market Entry Guarantee Scheme is also seen as a significant aid to exporters.

On credit insurance and finance-facilitating guarantees, the memorandum points out that the threshold for ECGD's bond support scheme has been progressively reduced from its original level (contracts of £20m or more) and was lowered to £500,000 in December last year.

A thorough review of the cost escalation scheme, taking account of the views of industry, had also been carried out in considering whether it would be continued. Early this year the scheme was extended for a further year.

Looking briefly at the reports of two SWPs and their thinking on exports, it is clear that their stated export objectives depend to a great extent on achieving their aims on reduction of imports (through import substitution) and improving their industrial base.

The electronic consumer goods SWP, for example, aims to reduce import penetration in its sector from over 40 per cent at present to 37 per cent by 1980 and 35 per cent by 1984. Its export objective is to increase sales abroad from their 1975 level of £78m to £150m in 1980 and £280m in 1984. This will require the proportion of output devoted to exports to be increased from the 1975 level of 20 per cent to 28 per cent in 1980 and 35 per cent by 1984.

The SWP believes that its increase in export volume must be centred upon Western European markets in the short- to medium-term. For colour television, for example, the UK share of Western European markets by 1984 would need to be raised from its 1975 level of

2.2 per cent to around 6 per cent.

The constructional steelwork SWP, again a random example, believes that it should aim to increase its exports by 33 per cent in the four years to 1981, and more particularly should avoid the usual reduction in exports when the home market is improving. It is pointed out that over the past eight years the UK industry has taken a lower share of the world market while other major exporters have maintained theirs. These losses were greatest in the most rapidly expanding market areas.

Despite the prospect of increasing competition from many emerging countries in this sector, the SWP has adopted an export objective of which it feels the industry should be able to achieve. This involves an annual increase in exports of 10,000 tonnes of constructional steelwork from 110,000 tonnes in 1978 to 160,000 by 1981.

Two main factors should make success possible, the SWP believes. These are the large amount of spare capacity which will prevail despite the short but rapid growth in demand at home, and the greater awareness which many companies now appear to have developed towards promotional efforts for exports.

Government plays a bigger part

THE MOST significant direct Government involvement in exports for some years was the part it played in the £100m power station contract which Babcock and Wilcox and General Electric were recently awarded by Kowloon Electricity Supply Company of Hong Kong. For the first time the Department of Industry played an integral part in the negotiation of such a contract, and the Prime Minister took an active interest. There is now conjecture whether this may not set a pattern for future deals of this kind.

While it is clear that the Department of Industry's role as main negotiator came about because of the circumstances of the UK power industry, the fact that it was a negotiated rather than tendered contract and the UK's special relationship with Hong Kong, the deal clearly broke new ground.

Mr. Alan Williams, Minister of State at the Department of Industry, was in overall charge of an operation aimed at providing an attractive package of equipment and finance, and Lazards was appointed by the department to advise on finance.

General Electric was appointed main contractor by the department, and a three-man committee was appointed for the development of tactics and negotiating procedures. They were Mr. Alastair Macdonald, an assistant secretary at the department, Mr. Norman Scott, contracts director of GEC, and Mr. David Gennill, assistant director of Lazards.

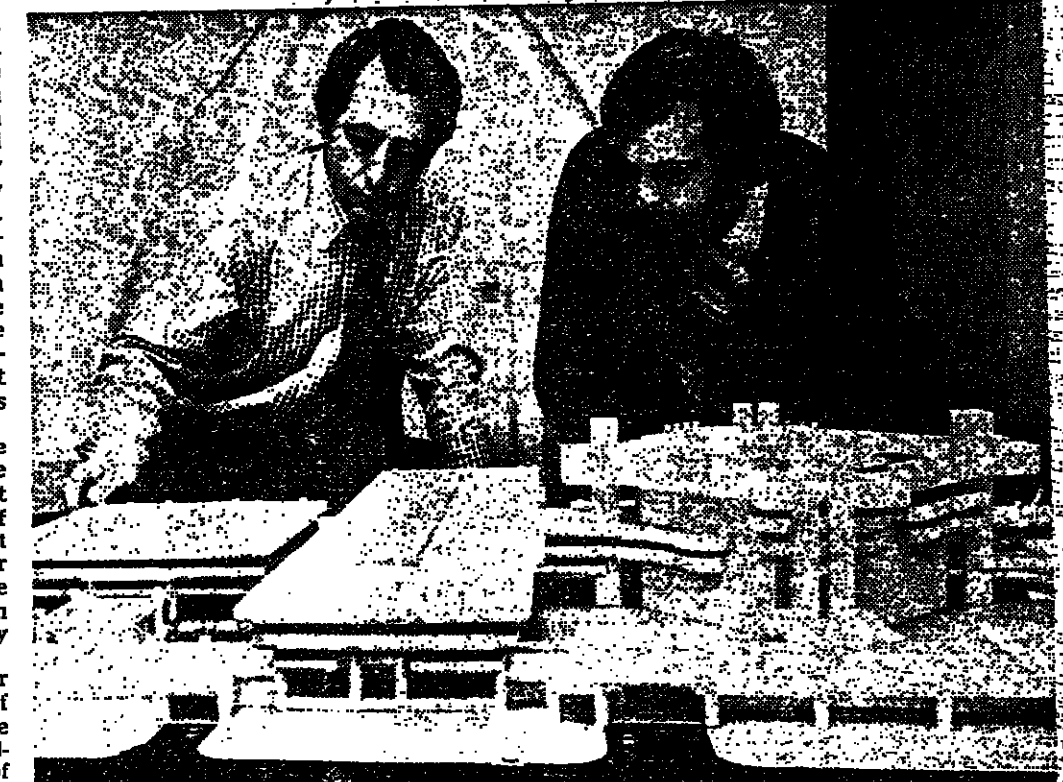
One of the clear advantages of the actual negotiation, which was conducted partly by Mr. John Lippitt, a Deputy Secretary at the department, was that the buyer was dealing directly with the British Government, a well-known client.

Unusual

The eventual deal, which was unusual in a number of other respects, was concluded with a £90m export credit and J. Henry Schroder Wagg as the lead managers. The loan was the largest of its kind to be guaranteed by the Export Credits Guarantee Department.

However, the novelty of the agreement have caused some problems, notably over the role of ECGD, which arguably should have had a more prominent part to play, and of the British Overseas Trade Board's Overseas Projects Group, which was recently reorganised to play a bigger part in co-ordinating so-called jumbo contract bids by British companies.

Late last year, following considerable pressure from industry, ECED introduced an insurance scheme providing cover for companies involved in export contracts worth £50m or more, for an experimental period of



A model of the proposed United Arab Emirates National Assembly Hall being designed by architects and town planners, John Brunton and Partners.

three years. So far no policies have been taken out under this scheme.

Overall, the BOTB now faces more difficult circumstances, due to the slowdown in world trade and a general tightening of world markets.

The success of Export Year has done much to persuade industry that promotional activities of this kind can be useful in bringing home to all employees the importance of being competitive, particularly when selling abroad. But the question now vital to management is whether this achievement can be sustained and penetration of markets (often at considerable cost) can be followed up with an established presence in the country concerned.

Clearly attempting to capitalise on the enthusiasm for Export Year, the BOTB recently launched Export United, stressing the need for co-operation by all members of companies. It has the support of the Confederation of British Industry, the Trades Union Congress and various other industrial and commercial organisations.

A number of companies, such as JC Bamford Excavators have decided to make 1978 their export year, usually linked in with export targets for specific countries or products, while others have opted to continue their 1977 export year in an effort to maintain some of the impetus generated.

Following a long period of criticism about the lack of encouragement for small

exporters, the BOTB recently introduced the Market Entry Guarantee Scheme (MEGS) and the first agreement for its use has been signed with Osro, a Hemel Hempstead-based company which manufactures metal and plastic finishing materials.

Under the scheme, the BOTB can provide 50 per cent towards the eligible costs of a venture in return for a levy on sales receipts on a company's exports. Eligible costs are broadly the overhead costs of the activity, which are written off as incurred and can only be recovered by the exporter through his profit margin on sales.

The investment period, during which contributions are made to MEGS, and the following recovery period during which the levy continues, are set in relation to the rate of the levy so that the scheme is expected to recover its contributions with a return on investment of 2.5 per cent above the clearing banks' base rate.

Recovery

The levy payments stop when this has been achieved and if sales do not materialise as expected, the levy payments stop at the end of the agreed recovery period. For this potential loss to the scheme, the company pays an annual premium of 3 per cent of the potential scheme contributions during the years when the contributions are being received by the company.

There are no limits to the size of the company which may apply but the maximum contribution to any one project is £100,000

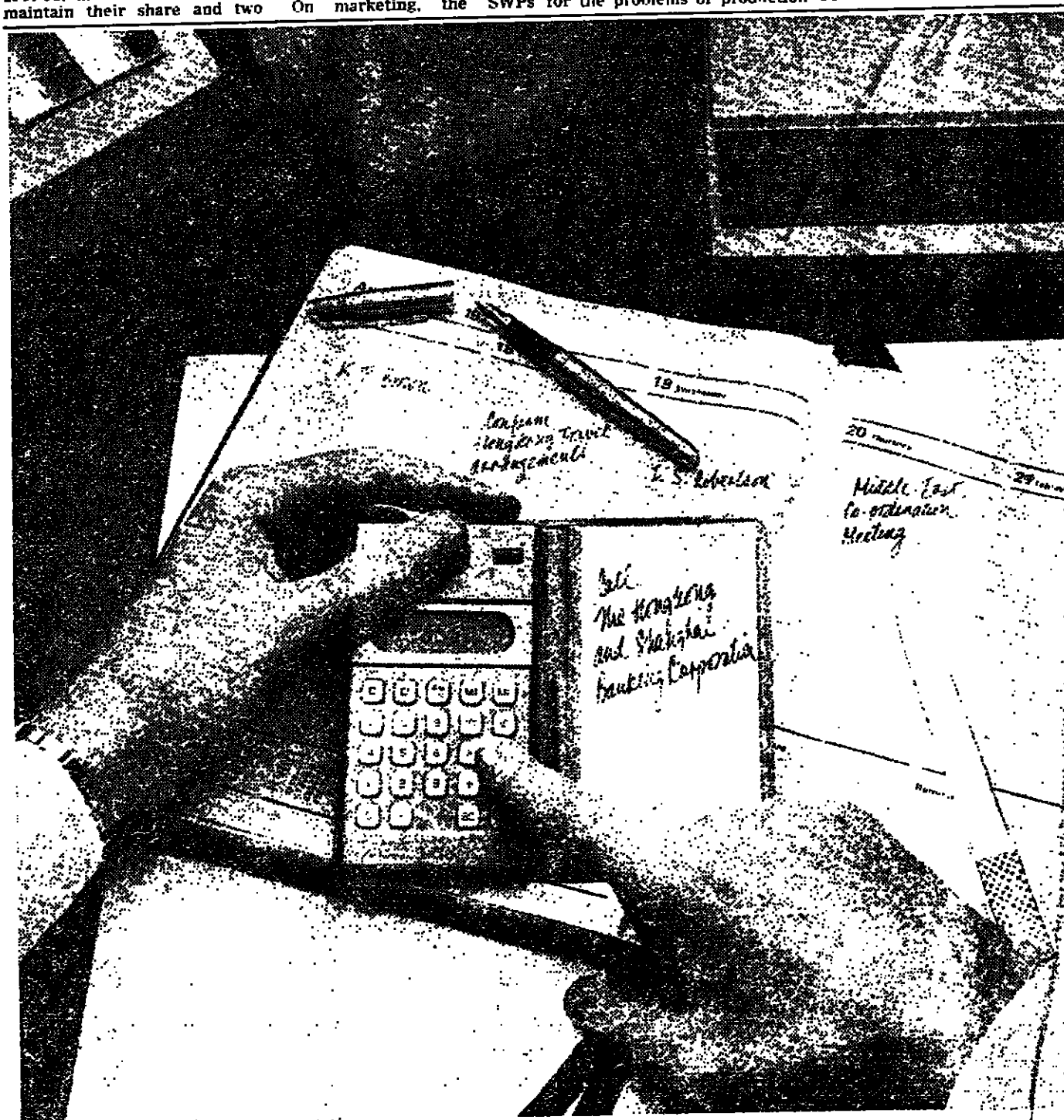
spread over a maximum period of five years. There is also a minimum contribution of £20,000 to any one project. Companies are also expected to show that their proposed venture is a well-planned package, and that they have the capability to carry through the project.

Mr. Roger Selman, a director of Osro, said that the scheme gave his company the confidence to take on the risks of a new venture and believed that it could build up sales in the U.S. over the next three years. Its main contribution would be towards costs of office and staff in the new market.

The BOTB said that Osro's application had been speedily approved due to the fact that it fully met all the terms of the scheme. It had done much of the necessary initial research into the U.S. market.

The aim of MEGS, while offering aid which does not give much away on interest rates, to provide a reasonably quick service without becoming involved in any in-depth evaluation of a company's export project. So far the BOTB has received more than 600 inquiries and about 60 applications, of which seven are being processed.

The BOTB reports that the flow of applications so far is better than expected and it is likely that between 70 and 80 per cent of companies will get approval. Of the companies which have applied, 67 per cent have a turnover of less than £2m a year, affording fears that smaller companies would not get fair treatment.



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SOCIETY TODAY

Paying for a better pension deal

JUST ABOUT every leading politician will be telling us this summer that people should be able to choose the age at which they retire. Flexible retirement is a slogan with such strength behind it, in both Western Europe and the U.S., that all parties will feel obliged to say something positive about the idea. It sounds fine, but it leaves on one side the \$64bn question of who will pay?

In principle, the most appropriate answer would be "the pensioner, during his or her lifetime of work" but the trouble with that is that a large and growing proportion of the pension upon which most retired people depend is financed by working taxpayers.

Flexible retirement would add to this burden unless it was accompanied by what would amount to a revolutionary shift of the responsibility for pensions from the State to the individual—that is, to a system of actuarially sound endowment policies.

There is no other way. It can already be discerned from the growing debate in Britain that this fiscal hurdle lies ahead. In the U.S. they have begun to trip over it, following a new law that permits most people to stay at work until 70 whatever their employers or workmates may have to say about the matter.

This crucial connection between the age of retirement and the method of paying for it is, sadly, too often left out. The National Association of Pension Funds has naturally not forgotten the principles involved, but its recent voluminous report has so far suffered the fate of being adopted as the basis of a submission by the Equal Opportunities Commission that whatever else happens the important

thing is that men and women should both be governed by the same rules.

No one other than an unimaginably courageous chauvinist would seriously quarrel with this, but the trouble is that a strong focus on equality between the genders is too narrow. The EEC has come up with, not quite a recommendation, but rather "a practical proposal for discussion" that everyone should retire at 63, which would mean three years more for women and two years less for men.

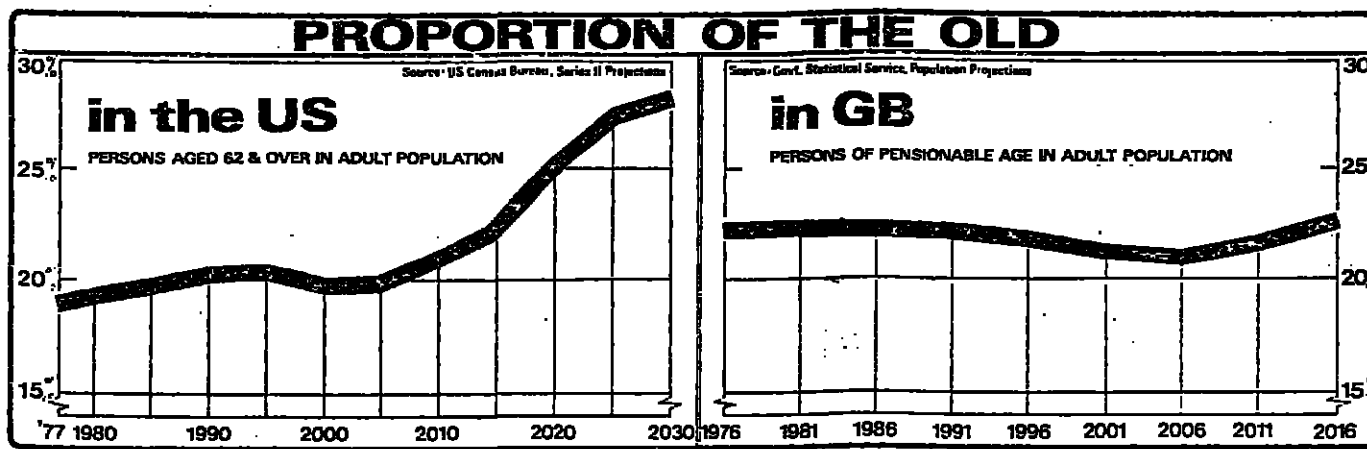
Leaving aside some contrary opinions from the Department of Health and Social Security it appears that this compromise is the nearest thing to being cost-free—if one can adjust the equations to indicate that the savings on women's later pensions would compensate for men's earlier ones. Yet even the Commission must acknowledge that such calculations are necessarily imperfect.

Option

If there is any kind of option built in—and in this age when flexible retirement is a political necessity it must be—then there is no certain way of knowing who will take which option. If the individuals really were saving for their own futures this might not matter. However, when pensions are increasingly taxpayer-financed then adjusting the age of pension collection is only a partial adjustment to an essentially uncontrollable indicator of costs.

In Britain another potential indicator of costs is the declared policy of the Trades Union Congress, which has decided to press for a lower pensionable age.

This first appeared in their



Although the proportion of pensioners in the UK is not rising dramatically, the number of very old pensioners is.

"statement of objects" in 1925, and was repeated only a few weeks ago when Mr. Len Murray told the annual conference of the National Association of Pension Funds that to accept the suggestion of a retirement age of 63 for all would be "to stop back from achieving the policy that has the overwhelming support of working people—the right to retire for all, men and women, at 60, on adequate pensions."

To rub it in, Mr. Murray spoke of a phased programme for reducing the retirement age for men and added that the TUC would be totally opposed to anything that would deprive women of their existing right to a national insurance pension at 60. This policy is preferred by the TUC partly because it is one of their sacred cows, but more importantly at the moment because trade union leaders seem to see it as a means of combating unemployment.

The TUC is here being as narrow in its own view of the

principles involved as is the Equal Opportunities Commission. Many people in arduous and unpleasant jobs—coal mining for example—naturally want to retire early. In some such jobs a contract like the "Thirty years and out" negotiated with the unions by the U.S. steel corporation in America would be desired by most workers and understandably so. Thirty years down a coal mine would be more than enough for most people.

"Grey power"

But for others—a minority perhaps but a significant one—the opportunity to continue in work, particularly in the service sector, would not be unwelcome. It was the realisation that this was so that led Congress to accept a brief but intensive campaign by the proponents of "grey power" (pensioners' rights) in the U.S. to amend the law against "age discrimination" in such a way that most private sector employees are now given a

statutory right to work until 70 if they choose.

The Equal Opportunities Commission will understand the significance of such a law for women. As increasing numbers of them come into the labour market, it becomes plain that those whose children are past nursery age can look forward to an active and possibly uninterrupted working life as long as that of some men.

A woman aged 40 would have a quarter of a century in which to pursue a decent career if her retirement age was raised to the male's 65, and the chance for her own equivalent of "30 years and out" if the law over here allowed what it now does in the U.S.—work until 70.

To those who say "yes, but what about unemployment?" the reply is to look to the population figures. In many Western countries, and certainly Britain and the U.S., the large influx of wartime "baby boom" young workers will continue for only a few years more. By the early 1980s the supply of young

labour will begin to slow down, so that the likelihood is of an increasing labour shortage.

At the same time there will be an increase in the numbers of old people in the U.S., and in the UK an increase in the cost of giving old people decent care (because the number of very old pensioners is rising sharply). Flexible retirement is perhaps the only way of providing for adjustment of the size of the labour force, at the far end of the scale, to meet the peaks and valleys of the working-population curve.

Much of what I have said so far can be expected in the Government's forthcoming Green Paper on the retirement age, and provided there is a plentiful insertion of the phrase "flexible retirement," the likelihood is that the Tories will give three cheers and say that the only difference they have

must save more and must be encouraged by reductions in taxation on unearned income to save more.

Such a Green Paper might suffice as something scratched up for a summer pre-election campaign, but without an actuarially based pensions if answer to the practically unanswerable question of costs it will not be enough. In the U.S. they are preoccupied with the discovery that the social security system invented during the depression still leaves many parents now in a foolish predicament while any hope of financing an improvement comes up against the mighty force of the taxpayers' revolt that achieved such a triumph in California a few weeks ago.

Future

Nor is the danger merely fiscal. In this article I have deliberately omitted the

state pension to a level that is historically high by British standards but still in line with standards of the insurance-based systems of the wealthier Continental countries. Yet there can be little doubt that the substantial further increases, desirable as they may be, would meet taxpayer resistance of the type that has so shaken the Americans.

And there is no getting around the fact that any move towards flexible retirement based on the present tax-and-you-pay principle would be more costly than what we have now. In an ideal world there may be another option—perhaps a return to care by an extended family of a kind that is still enjoyed in Japan—but that kind of family is probably irrevocable.

What is left is simply this: the hopes for our elderly can only be met by the elderly themselves. In working life they (that is, most of us now) must save more and must be encouraged by reductions in taxation on unearned income to save more.

In later life those who want

Care for the aged is not a constant in human society. The Japanese veneration of their elders is one extreme—the British tendency to place them on one side is close to the other.

As the burden on working taxpayers increases the extreme could be pushed even further so that retired people, particularly the very old, might increasingly come to be seen as an irritating social burden. Such a future seems far from impossible to anyone who has witnessed the shrinking back from social security that is already taking place.

In short, behind the present rhetoric about flexible retirement lies the awkward reality that the only people upon whom many of us will be able to rely when we retire is ourselves.

Joe Rogaly

Letters to the Editor

Investment in Westland

From Mr. M. Webber

Sir—I am the convenor for the hourly-paid employees at Westland Helicopters, Yeovil. The employees I represent are very concerned with the profitability of the company, the profit that is needed for dividends, re-investment, wages, and security of employment. We, who invest our livelihoods, are aware of the need in our industry and would like to make those who invest money equally aware.

We started on the present piecework scheme in 1975. Before its introduction we repeatedly told the company that it would not be an improvement. Within 12 months the company was complaining as to the effectiveness of the system. Early in 1977 the deputy managing director of Westland Helicopters proposed, and was accepted, a flat rate system with no piecework. This was subsequently withdrawn by the Westland Aircraft Board.

Later in the year representatives of the same Board insisted that Lys assembly workers should go on a flat rate before any wage increase could be paid. This was agreed, along with a proposal to negotiate a flat rate system by April, 1978. Negotiations have now reached an impasse.

In view of the poor company performance we are no longer pursuing a wage claim. The company is, however, still attempting to impose another proposal that would reduce the skilled workers' earnings by £12.50.

Our real concern is the belief by the Westland Aircraft Board that a reduction of £12.50 and transfer from piecework productivity will generate higher productivity and believe, would, I genuinely believe, have a company with a product, skills, and prospects second to none. I can only hope the people who invest money in the company use their authority wisely.

M. Webber, Convenor, Westland Helicopters, Yeovil.

Merseyside progress

From the chairman, Planning and Land Committee, City of Liverpool.

Sir—The article on Merseyside "Exploding the myth" by Mrs. David (June 16) was for the most part a fair and balanced account of the present industrial situation on Merseyside. We in Liverpool are particularly pleased that Mr. David brought national attention to the recent objective shown that the image of Merseyside is no longer justified.

The suggested solution involving package management/union is not a novel one. It was proposed by me in the City Council as leader of the Liberal group some years ago. Nothing, however, would do more for Merseyside than an industrial relations charter for a fixed period on the lines so common and effective in the U.S.

The dismissal of the idea of a port which, although put forward by the Liberals originally, is now the policy of the City Council has been done in a dignified manner. In the first place it is interesting to note that the Liverpool Council has followed Liverpool's lead in the Port of London in the second place. In the third place, it is interesting to note that the Merseyside as a whole is to be a major problem, which is resolved, then a major

new dynamic has to be introduced outside the ordinary government grant structure. That is why the free port proposal provides for a linked free trade industrial estate with direct taxation inducements (such as exist elsewhere in the EEC) and the use of the land bridge across the M62 to Hull which would be a linked free port.

There has been a shortsighted failure to recognise that an east-west trade axis is highly desirable in order to stop the present "two nations" situation economically. There is also a clear mental block within the Whitehall bureaucracy in so far as they appear to ignore the need for this country and the EEC to trade with the rest of the world, in particular the Americas, and the enormous advantages which would accrue to Liverpool, Hull and the EEC if the city's scheme was to be adopted.

I agree that solutions will have to come from within the area as well. That is why the city council has taken specific action which complements government activity to which Mr. David refers. At this very moment there are in hand schemes for a major re-development of Lime Street Station and the old North Western Hotel by British Rail.

On the waterfront there are two highly imaginative schemes for shopping facilities likely to go ahead in the near future and the PSA is currently undertaking a major port development and will soon start a new civil service office development on the former Exchange development is planned on the Central Station site which will give a tremendous boost to the central shopping area.

The council is itself undertaking a comprehensive new building programme on cleared sites and will bring into the city centre a new active population and new vigour. I suggest therefore that Liverpool is doing a great deal to help itself and that the most encouraging factor is the vast amount of money now being invested by private enterprise in development within the city.

I hope that Mr. David's article and this letter will encourage more industrialists to come to Liverpool and Merseyside where they will be assured of a warm welcome.

Cyril Carr, Municipal Buildings, Dale Street, Liverpool.

London's problems

From the Member of Greater London Council for Chiswick.

Sir—In their article of June 15, John Brennan and David Churchill put together a masterly summary of the unemployment problem that London faces. It is all too true that government intervention is failing to recognise the magnitude of the problem and adhere to policies which put London's inner city areas at such a disadvantage. Even London's partnership areas have been given only limited concessions by government.

This whole question of London's industrial and inner city problems is one which is of the utmost concern to the London Employment Forum. Chaired by the Greater London Council and comprising representatives of the City of London, the London Boroughs and TUC, the London Association and the Chamber of Commerce and Industry, the Forum has been

arguing strongly for the urgent action which is needed to rescue London's inner city areas and help its jobless. It has urged on Ministers the need for assisted area status to be given to London's inner city areas, for further relaxation of controls over industrial development and within overall public expenditure limits, for additional government resources to rejuvenate London's run-down areas. The Forum is keeping in close touch with London MPs on the economic problems facing London and to assist them in presenting London's case and getting something really effective done about it.

We still have a long way to go to convince central Government of London's dire needs, but when we have, in the London Employment Forum, a group representing all sides of industry and local government, unified in their common resolve to see these needs met, I would not share the pessimism with which John Brennan and David Churchill conclude their article.

Richard Brew, (Chairman of the London Employment Forum), Members' Lobby, County Hall, SE1.

Local authority spending

From Mr. M. Swadlow.

Sir—The article on "Value for Money" in local authority finance (June 14) might have referred to a major problem which has been barely tackled. Looking primarily at capital expenditure rather than revenue we find that the potential for learning from experience is insufficiently recognised.

The problem is acute in the public sector where capital is often spent to meet real but unquantifiable needs. Having spent the money it is politically desirable to claim success for the venture and this allows little room for critical analysis as to how the money might have been spent more wisely. The absence of this critical facility means that the ability to learn from the experience is only available to a very small number of people who happen to be close to the particular circumstances. Some criteria (e.g., reducing accidents) are comparatively easy but others (e.g., improving amenity or appearance) are much more difficult.

The next step is to relate cause and effect so that any required achievement becomes more predictable. The complexities of the situation are usually such that balanced objective views at this stage are difficult. Nevertheless, if increased value is to be achieved progress must be made in such analyses. It is important to recognise the opportunities of increasing value for money.

Maurice Snowdon, 142, Borough Road, Middlesbrough, Cleveland.

Share prices and audits

From Dr. M. Barron.

Sir—The article by Dr. Firth (June 14) on the effects of audit qualifications on share prices described an interesting piece of research and made some plausible proposals for changes in reporting practice. Unfortunately it is not necessarily true that the recommendations follow from the research.

Dr. Firth's research method was to look at a period immediately after the announcement of the audit qualification, London, W8.

and compare the share price movements of a "qualified" group of companies with a comparable group of companies which had not had their accounts qualified. Then, in his words, "if any significant difference occurred... this was attributed to the information content of the audit qualification." The difficulty arises because of the near impossibility of finding, for a group of companies with qualified accounts, a comparable set of companies which are identical except in so far as they have "clean" accounts.

For example, most companies that receive a "going concern" qualification do so because of their alarmingly high debt levels, and it is perfectly plausible to believe that when a company announces high debt levels the share price will be adversely affected. Of course, it is also plausible to believe that an audit qualification contains information beyond that which the analyst could have found out for himself by looking at the debt, the audit qualification, or something entirely different, which causes the price movement.

In other words, since an audit qualification will frequently be published alongside other adverse information, it is not clear whether it is the qualification per se or the underlying information which is important. Hence, given the necessary limitations of preliminary announcements, it is by no means clear that the earlier announcement of the status of the audit report is the highest priority.

Michael J. Barron (Lecturer in Accounting), London Graduate School of Business Studies, Sussex Place, Regent's Park, W1.

EEC textiles battle

From the Head of the UK Office, Commission of the European Communities.

Sir—I am sorry to have to return to this issue, but in his letter (June 23) Mr. Beson makes an implied accusation of bad faith which I am afraid I must contest. He alleges that the Commission made a deal on textiles without the knowledge of the member states. In fact, the Commission's negotiator, who discussed the proposed talks with the representatives of all the member Governments, I can only categorically reaffirm that Mr. Beson's allegation is unfounded.

We realise that the Community's procedures for negotiating with non-member countries may seem complex and can give rise to misunderstandings. If there is a misunderstanding over this problem, Portuguese textiles, and if Mr. Beson is seeking to explain it by attributing bad faith to the Commission, I am afraid that he is wrong.

On the question of consultation, the Commission is bound to consult with the member states on its negotiations with non-member countries; but it is not the normal custom to discuss with other parties the details of a negotiation in progress. It is, however, the Commission's firm practice to consult with the European trade unions on the Community's policy on synthetic fibres—as I stated in my previous letter. Reference to a Hitlerian "new order" in this context, irrelevant, to say the least.

Richard Mayne, 20, Kensington Palace Gardens, London, W8.

Today's Events

GENERAL
EEC Foreign Ministers end two-day meeting, Luxembourg.

U.S. Senate reconsiders Anglo-American double taxation treaty following deletion of controversial clause exempting British companies from unitary tax provisions in certain states.

Mr. W. Wapenhams, World Bank vice-president, chairs three-day meeting opening in Paris to discuss further aid to Zambian economy.

Comecon annual summit opens in Bucharest (until June 30).

Hr. Helmut Schmidt, West German Chancellor, ends two-day visit to Nigeria.

Sir Leslie Murphy, chairman, National Enterprise Board, speaks at Foreign Press Association luncheon, 21, Carlton House Terrace, S.W.1.

Confederation of Shipbuilding and Engineering Unions conference opens, Eastbourne (until June 30).

Second and final day of Financial Times conference on Scottish Finance and Industry, Edinburgh.

International Whaling Commission annual meeting continues, Mount Royal Hotel, W.1.

Road Safety Exhibition opens, Old Library, Guildhall, E.C.2. (until July 7).

PARLIAMENTARY BUSINESS
House of Commons: Remaining stages of... Employment... (Constitutional) Bill, House of Commons Administration Bill.

House of Lords: Transport Bill, Finance Corporation Bill, Finance Corporation Bill.

committee, Judicature (NI) Bill, consideration of Commons amendments, Community Service by Offenders (Scotland) Bill, second reading, Petroleum regulation orders.

Select Committees: European Legislation, sub-committee 11, W. 11.10. British Syphon Ltd., Subject: Shepconal marketing, Sheffield, 12, English National, Witnesses: Imported Meat Trade Association, Scottish NFU (10.30 Capital Ind., 20, Aldermanbury, am. Room 151, Nationalised Industries, sub-committee A.1, 11.30, Fosco Minsep, 30, Queen Anne's Grove, S.W., 12.30, Mappa services, Witnesses: Transport and General Workers' Union (4 pm, Room 8).

COMPANY RESULTS
Financial dividends: First Consort Investment Trust, First National Wire and Plastic Prods., Folke Finance Corporation, Falmes, stone, 3.15.

COMPANY MEETINGS
British Shoe, 40, Duke Street, W. 11.10. British Syphon Ltd., Sheffield, 12, English National, 11, Austin Friars, E.C. 12, Equity Capital Ind., 20, Aldermanbury, E.C. 5, Executex Clothes, Leeds, am. Room 151, Nationalised Industries, sub-committee A.1, 11.30, Fosco Minsep, 30, Queen Anne's Grove, S.W., 12.30, Mappa services, Witnesses: Transport and General Workers' Union (4 pm, Room 8).

COMPANY RESULTS
Financial dividends: First Consort Investment Trust, First National Wire and Plastic Prods., Folke Finance Corporation, Falmes, stone, 3.15.

BANCO DI ROMA

Incorporated in Italy with limited liability

PAID UP CAPITAL AND RESERVES OF LIT. 95,500,000,000
REGISTERED AND HEAD OFFICE — ROME

ANNUAL MEETING OF SHAREHOLDERS
APRIL 21, 1978

The annual meeting of the shareholders of Banco di Roma, held on the 21st April 1978, has approved the Balance Sheet as at 31st Dec. 1977 as well as the relevant Profit and Loss Account which closed with a net profit of Lit. 6,502,204,075.

The Meeting has also decided to distribute a 10% dividend, to allocate Lit. 2.5 billion to reserves— which therefore rise to Lit. 25.5 billion - and to carry forward the remaining profit of Lit. 136,360,507.

The aggregate total of capital funds, consisting of capital stock, reserve - equal to 63.75% of the issued capital - and balance carried over, increases to Lit. 201.3 billion.

Deposits received in Lire and foreign currencies as at 31.12.77 were Lit. 11,275.7 billion with an increase of 16.04% on the previous financial year. Loans in Lire and foreign currencies amounted to Lit. 7,852.8 billion with an increase of Lit. 946.5 billion (equal to 13.7%) on the previous financial year.

The meeting has nominated as Directors Avv. Ugo Niutta and Dott. Alessandro Alessandrini.

As triennial mandate of the Board of Auditors had expired the Meeting was also called to appoint a new Board for the three years 1978/1980 and nominated: Prof. Carlo Merlani, Chairman; Dott. Gastone Brusadelli, Prof. Paolo Emilio Cassandaro, Dott. Fausto Persegiani and Dott. Aldo Serangeli, Regular Auditors; Dott. Domenico Bernardi and Dott. Enzo Donnini, alternate auditors.

The meeting also accepted the proposal to increase the capital stock from Lit. 40,000,000,000 to Lit. 70,000,000,000:

— for Lit. 10,000,000,000 by issue of 2,000,000 new shares at the price of Lit. 5,000 each to be offered

in option to the shareholders on the basis of 1 new share for every 4 old ones held;

— for Lit. 20,000,000,000 by issue of No. 4,000,000 shares of Lit. 5,000 each to be offered free to the shareholders on the basis of 1 new share for every 2 old ones held.

Consequently the Art. 6 of the Statute is modified as follows:

• The Capital Stock is fixed at Lit. 70 billion, consisting of No. 14,000,000 shares each having a par value of Lit. 5,000.

The Board of Directors reappointed Dott. Leopoldo Medugno as Chairman and Dott. Danilo Ciulli as Deputy Chairman.

Avv. Giovanni Guidi and Dott. Alessandro Alessandrini are the Managing Directors.

Avv. Tommaso Rubbi is the Secretary of the Board of Directors.

FINANCIAL HIGHLIGHTS OF OUR BALANCE SHEET AS AT 31 DECEMBER 1977

ASSETS	\$ thousands
Cash resources	1,858,243
Investment securities	2,092,770
Loans	9,238,578
LIABILITIES	
Capital and reserves	233,929
Deposits	13,265,574
Net profit	7,650

INTERNATIONAL PARTNERS: BANCO HISPANO AMERICANO, COMMERZBANK, CREDIT LYONNAIS

COMPANY NEWS+COMMENT

Whitcroft down £0.75m to £4.25m

IN LINE with indications in their interim statement, the directors of Whitcroft, textiles, engineering and construction group, report taxable profits down from a peak £5m to £4.25m for the March 31 1978 year.

At half-way, profits were down from £2.18m to £1.78m and although directors said they expected second-half results to be substantially ahead of the first half, they added that the group would not achieve the profits for the 1978-79 year.

Stated earnings per 50p share are down from 45.4p to 35.18p and the dividend is stepped up to 18.4p (12p) the maximum permitted, as forecast, with a final payment of 9p net.

Turnover for the period was £55.11m and excluded that of George Longden and Son, which was closed during the year. For 1977-78 turnover was £53.9m but included £8.6m from Longden. Also included in the turnover for 1977-78 was the group's share of associates turnover, with the comparative figure being restated.

There was an extraordinary debit of £0.5m for the year, representing mainly the loss on closure of Longden and includes the trading loss to the date of closure. Last time there was an extraordinary credit of £0.53m which has been restored to conform with a change in accounting policy for goodwill.

Since the end of March the group has acquired Morville Electrical for £3.4m cash; this company turned in pre-tax profits of £0.71m for the March 31 year.

Net tangible assets per share of Whitcroft were 238.7p (215.31p).

comment

Whitcroft's profit shortfall was held at 13 per cent in the traditionally more important second half following the 18 per cent side in the first six months. Profits from textiles now account for half the total though last year's contribution fell from £2.4m to £2.2m before tax. Sales here were mainly affected by low consumer demand for Whitcroft's household products and cheap imports, while reduced orders from the company's largest customer added to problems. The building side is now concentrating on smaller contracts while the recent closure of lost making subsidiary George Longden will accelerate this process. Orders, however, are still hard to find and margins have been squeezed. Building and engineering supplies were hit by much lower profits from the Belfast subsidiary which contributed only £100,000 against £1m last time. But the group's two engineering companies are both doing well and with Whitcroft in acquisitive moods this sector looks its likely target. At 207p the shares are on a p/e of 5.6 and yield 10 per cent.

DRUMMOND INVS.

A petition seeking the winding up of Drummond Investors, the financial services company, was adjourned for a week in the High Court yesterday. Mr. Justice Oliver granted the adjournment after learning that a scheme of arrangement for the company was to be put before a judge for his approval on Monday.

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Bankers Trust hopeful

In his annual statement, Mr. H. C. Baring, the chairman of the Bankers' Investment Trust says he is hopeful that the current year's results will produce higher earnings and dividends.

As already known, pre-tax revenue rose from £1.58m to £1.67m for the year to April 30, 1978, and earnings per 25p share were better at 2.58p (2.41p). The dividend is lifted to 2.35p (2.23p) net.

During the year, the directors decided to invest more in the U.S. and to make an initial investment in Japan and to pay for this the large holding of Emprunt 7 per cent Ffr 1,000 Bonds was sold.

A start has been made in reducing the company's holdings of Water Board preference stocks and this has had an adverse effect on revenue, but should improve its capital position, the chairman adds.

The 20 largest equity investments by market value at the year-end amounted to £9.48m or 31.1 per cent of the total portfolio of £30.46m (£28.25m). Unrealised surplus on investments stood at £14.06m (£12.23m).

At April 30, 1978, Prudential Assurance Company held 9.5 per cent of the equity, Scottish Widows Fund and Life Assurance Society 9 per cent, London and Manchester Assurance Company 6.5 per cent and Pearl Assurance Company 6 per cent.

Meeting, Winchester House, EC, July 18, at 2.30 pm.

Advance seen by London Prudential Inv.

In spite of worries over worsening inflationary trends in the UK and U.S. the directors of London Prudential Investment Trust continue to believe there are attractive investment opportunities around and that the company should remain fairly fully invested, says Mr. M. B. Baring, the chairman.

By this time next year they hope to show an increase in asset

value as well as income growth, he tells members.

As already known for the year to April 30, 1978, revenue before tax improved to £263,559 (£223,901) on gross revenue of £297,473 (£263,008) and the net dividend is raised to 2.35p (2.41p) per 25p share. Mr. Baring points out that the dividend increase has almost kept pace with the increase in the cost of living and the directors hope to be able to maintain this trend for another year.

Meeting, 20, Fenchurch Street, EC, on July 19 at 11.45 am.

Upturn at J. Grant (East)

For the year ended January 31, 1978, pre-tax profits of James Grant and Co. (East) (house furnishings), rose £105,000 to £738,000 with turnover increased from £12.8m to £14.4m.

In his annual statement with the accounts, Mr. H. Oppenheim, the chairman, says sales for the first three months of this year are slightly ahead of last year and, providing the general economic climate remains stable, the directors look forward to another satisfactory year.

An upturn in consumer spending is expected at the end of the year, but there is, as yet, no sign of any large increase, the chairman says.

The year's profit is struck after interest of £303,000 (£239,000) but includes a £10,000 (£87,000) decrease in deferred service charges. Tax took £434,000 (£332,000).

A retained final dividend of 0.4375p maintains the total at 0.875p on the privately held capital. Earnings per 25p share are shown at 17.3p (17.2p). Extraordinary items total £31,000 (£315,000) and debenture redemption transfer takes £20,000 (£18,000).

Rhodesian Corporation

Profits of the Rhodesian Corporation amounted to £204,000 against £270,000 for the half-year ended March 31, 1978, before tax 19.

of £110,000 (£140,000). The profit last year totalled £85,000. Revenue from farms and estates is of a seasonal nature and accrues almost entirely in the second half, the directors say. Present indications are that incomes from this source for the full year should show an improvement compared with 1977.

Dawson chief sees shortfall

THE UNUSUALLY favourable conditions which applied to 1977-78 year are unlikely to be exactly repeated in the current year, says Mr. Alan Smith, chairman of Dawson International, in his annual statement. However, although sales volumes and margins are likely to be lower, the group is well able and better equipped than ever to meet this.

As reported on June 20 Dawson achieved record pre-tax profits of £15.53m for the March 31, 1978, year compared with £10.57m last time, on turnover up from £57.26m to £52.6m. The dividend is lifted to 3.7219p (3.3323p).

To date, order books are satisfactory against budgets, the chairman says, and it is the directors' intention to maintain the inherent strength and efficiencies of the group. Dawson owns world famous brand names which will be increasingly promoted in order to increase its share of world markets.

With their advisors, the directors are looking at acquisitions to broaden the group's existing business, and also in other related industries.

Mr. Smith says that the group is continuing its policy of installing the latest and most efficient machinery for its factories. For the year ended March 31, 1978, the year there was a planned expenditure of £4.5m and the chairman says that a further £5m is currently planned.

William Baird and Co. holds 28.3 per cent of the equity; Woodbourne Nominees 15.4 per cent; and Prudential Assurance 6 per cent.

Meeting, Edinburgh, July 18 at 11.45 am.

Statement Page 29

Downturn at Walker and Staff

DESPITE RISING from £61,495 to £71,847 in the first half, pre-tax profit at Walker and Staff (Holdings) fell from £197,940 to £180,697 in the March 31, 1978, year.

After tax of £15,967 (£30,465) and an extraordinary profit of £6,623 (£3,147) profit was £171,353 compared with £164,322. Turnover was £3.28m (£2m).

Earnings per 5p share are shown at 7.31p against 7.16p and the dividend is up from 0.5143p net to 0.57437p.

Comparative figures of the engineering supply stockist and distributor are adjusted for ED

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
John Booth	1.97	Aug. 7	1.78	1.97	1.78
Brunner Inv.	1.55	Aug. 4	1.6	1.55	1.55
Cattle's	1.2	—	1.46	1.2	1.46
Country Gentlemen's	1.2	—	0.73	1.2	0.73
Cronite	1.2	—	2.75	1.2	2.75
Eldridge Pope	1.2	Aug. 17	5.81	1.2	5.81
Sekong Rubber	0.93	Sept. 5	0.95	0.93	0.95
Trident TV	0.93	—	0.51	0.93	0.51
Walker & Staff	0.87	—	1.4	0.87	1.4
Wilson Bros.	0.75	Oct. 5	9.57	0.75	9.57
Whitcroft	9	Aug. 13	9.57	9	9.57

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

Regalian group loss reduced to £1.95m

GROUP results of Regalian Properties for the year ended March 31, 1978, show a loss before tax of £1.95m compared with a £2.74m deficit in the previous year. The loss per 25p share is stated as 47.24p against 50.09p.

However the directors point out that as a result of the release of the parent company from its guarantees and obligations, the group loss does not diminish shareholders' funds.

The parent company results are therefore deemed to be of greater significance to shareholders and show a profit of £237,207 (£23,633) on higher turnover of £438,382 against £171,360. Earnings per share are 7.58p (1.58p).

As a result of the group loss from £13.1m to £12.1m, the loss was after crediting interest adjustment in prior years of £204,964 (£24,476) but before tax of £1,711,111 (£1,111). There is also a provision of £28,960 (£24,529) against investment in joint companies.

It has been emphasised in the past that shareholders' funds are derived from profits of Regalian Properties Ltd. and these profits arise mainly from the management agreement, the directors state.

It would be prudent therefore to sound a note of caution for as the group's turnover increases there is an inevitable decrease in stock which will affect turnover and hence profitability in future years.

Current trading gives rise to a reasonable expectation of the maintenance of profit levels in the present year but the replacement of stock at reasonable cost will be a significant factor.

The Board is investigating various commercial and industrial schemes with a view to establishing alternative sources of profitability.

Orders for the compulsory winding up of 47 companies have been made in the High Court. They were—

Wilson Bros. tops £1m

THE SUBSTANTIALLY higher profits expected by Wilson Bros., publisher of greeting cards, for the year ended March 31, 1978, turn out to be a 37.1 per cent rise to a record £1.09m from turnover up 20.3 per cent to £12.51m.

First half profits had increased from £548,174 to £688,029. A net first dividend of 0.757p raises the total from 1.257p to 1.403p. If the income tax rate is reduced before the AGM on August 9, an appropriately increased final dividend is recommended by the directors.

The accounting policy relating to ED19 gives rise to a tax charge in the accounts of £374,107 and the application of this policy requires a restatement of the tax charge in 1977 from £223,574 to a credit of £8,070.

As a result earnings per share for 1977 have been increased from 4.77p as published in the 1977 accounts to 6.55p. Earnings per share in 1977-78 are 6.19p.

Turnover 1977-78 1976-77
Trading profit 1,090,806 1,097,778
Gravelling cards, etc. 1,437,327 1,153,472
Loss on sale 6,470 31,862
Investment income 37,121 78,449
Expenses 37,977 80,454
Interest charges 263,398 331,414
Profit before tax 1,084,945 792,842
Tax 177,823 15,670
Extraordinary credit 177,823
Attributable 1,084,945 804,912
To capital reserve 177,823
Interim dividend 74,414 57,596
Final dividend 77,201 67,201
Retained 531,223 656,113

Following the £1.3m turnover to a profit of £396,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

Last month Mr. H. J. Edwards and associates acquired 5.25m shares in the group from the chairman and the executives of the estate of Mr. A. A. Garcia. Following completion of this deal Mr. Garcia will resign as chairman and managing director and will be succeeded by Mr. Edwards who will become chairman and chief executive. Mr. M. Thompson will join the Board as managing director.

Commenting on the results the chairman expressed great profitability of the continuing London hotels again increased substantially in 1977 with trading profits more than doubling on a sales gain of 35 per cent. The pattern of growth in sales and trading profit has continued in the first 20

weeks of 1978 with sales up 25 per cent on the comparative figures for last year.

Overseas hotels produced an increase in trading profit of 94 per cent with most of the increase arising from the Hotel de France at Chateau in Paris, while the Park Hotel in Amsterdam produced a small improvement.

During the year the London hotels were professionally revalued at £16,155,000 to produce a surplus of £5,611,535.

The directors have again reviewed the group's investment in City House Copenhagen. Although the rental income has increased during the year, because of exchange rate fluctuations and local property conditions, it has been decided to carry the investment at the same value as in 1976 and a provision of £619,735 has been made.

Meeting, Sherlock Holmes Hotel, W, July 18 at 11.30 am.

Pentland sees first half jump

Mr. Stephen Rubin, the chairman of Pentland Industries, told the annual meeting that turnover and profits for the first quarter of 1978 showed a marked improvement and anticipates that the half-yearly statement will show a significant advance despite the development costs of new ventures.

Pentland's principal subsidiaries engage in marketing, importing and distributing all types of merchandise.

Adda looks to further profit growth

Following the £1.3m turnover to a profit of £396,000 in 1977 Mr. D. D. Garcia, chairman of Adda International, says that he anticipates further growth in hotel profits both in UK and overseas in the current year.

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Cattle's turns in £1.5m for year

FOLLOWING "1978" £1.5m over up 40 per cent and net increase to £108,000 in the first profits up 65 per cent.

half pre-tax profits of £108,000 (Holdings) rose from an estimated £1.22m to £1.5m in the year ended March 31, 1978. Turnover totalled £1.22m against £1.22m.

The profit is up £1.5m on the previous year's activities. Had the same basis been used this year, pre-tax profits would have been £1.22m, a rise of just under 20 per cent on the 1977-78 year.

Turnover in the first two months of the year was £1.22m, compared with £1.22m in the first two months of 1977. The group's profit was £1.5m, compared with £1.22m in the first two months of 1977.

Costs of borrowing have moved up sharply recently, but despite this the group's profit is expected to be £1.5m for the year.

Basic earnings per share are shown at 44p (32p) and the net final dividend is 1.5p against an equivalent of 1.22p in 1977. The total from 2p to 2.2p, a one-for-five scrip issue, represents a 40 per cent increase.

Mr. R. Wray, the chairman, says trading profits have topped £2m for the first time and are almost double the 1977-78 year's figure. The two years' trading shows a 131 per cent growth over the 1975-76 trading year, of £281,000.

In the Shopstock department, the group's largest, turnover rose 10 per cent in the year, while the 10 new branch offices were opened during the year and two more added through acquisitions.

The Grimsby and Huddersfield branches were acquired, while the 1975-76 trading profit of £281,000.

Despite the drop in earnings as a result of new branch openings in the early years of development, the group's expansion in the way and 10 new locations have been earmarked for the current year, the chairman says.

Cattle's Holdings' Finance through the year ended March 31, 1978, pre-tax profits more than doubled, from £1.22m to £2.44m. Branch offices increased from seven to 11 and three existing offices were re-located in more suitable premises at the end of the year.

Disappointing results in the retail side of the group's activities have been a cause for concern over recent years and the group's management is keen to see the White Horse and the Derby cease trading on March 31, 1978.

The Derby store has since reopened as a new branch of the group's expansion in the way and 10 new locations have been earmarked for the current year, the chairman says.

The interim dividend is raised from 0.7312p to 0.50437p per 25p share.

The interim dividend is raised from 0.7312p to 0.50437p per 25p share.

Turnover for the first six months amounted to £3.7m against £2.75m. Profit is before tax of £580,000 (£58,000).

The group is in investment holding with subsidiaries engaged in design, production and sale of castings and fabrications in nickel and chromium alloys.

Continued to progress with turn-

overed on September 28, 1978.

Adrian Computer Services Redemption request forms will be issued on July 24, 1978.

Continued to progress with turn-

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LANDSIT gives priority to letting vacant space

THE IMMEDIATE priority of Landsit Investment Trust is to let the vacant space in its investment and development properties, Lord Samuel, the chairman, says in the directors' report with accounts.

In the March 31, 1978, year the group substantially reduced the amount of vacant space, with the registered annual rental value of properties cut from £11.2m to £5.5m.

Of the total £5.52m relates to properties completed at balance sheet date. £1.15m to those properties to be completed in the year and the remainder to those due for completion after March 31, 1978.

Lord Samuel points out that after making adjustment for the rental value of voids in properties, in new revitalisations and in developments begun in the year the total rental value of the group's vacant properties was reduced by some 25m.

There are signs that LANDSIT will be stepping up its development programme, which has been severely curtailed since 1974.

Lord Samuel says improvements in opportunities for development are now evident and the group intends to take advantage of these opportunities with its own properties as they arise, as well as to undertake revitalisation work. "It is not foreseen that this would be on a large scale," he says.

With the curtailment of development, outgoings on pro-

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange for the purposes of considering dividends. Such meetings are usually held for the purposes of considering dividends. Official indications are not available whether dividends proposed are interim or final and the sub-dividing shown below are based mainly on last year's practice.

TODAY

Investment Trusts

SAIT Investment Trust

Finland-Caird (Dundee), Equity Consortium Investment Trust, Impetal Consortium, U.K.P. Property Holdings and Investment Trust, Remick, Standard Chartered Bank, Tocaland

FUTURE DATES

July 29

Alfred Textile

July 30

Euroland International

July 31

Finland

July 4

Baker (George)

July 5

Brakham Millar

July 6

Calsonic Associated Cinemas

July 7

Latnam (James)

July 8

Mandell Brewery

July 9

Ever (Monagrove L)

July 10

Shaw Carpers

July 11

Stanhope General Investment

Eldridge Pope up at mid-term

BEFORE EXTRAORDINARY profits of £69,541 against £17,186 previously taxable profit of £129,665 to £155,122 in the March 31, 1978, half year.

Turnover of the malster and wine and spirit merchant was £5.77m, compared with £5.1m. The interim dividend is up from 2.73p net per £1 share to 2.83p. Last year on record pre-tax profits of £1.08m a 3.35p final was paid. The company has close status.

Improvement expected at Brunning Grp.

Preliminary budgets at Brunning Group indicate that it should continue to increase turnover and profits in the current year, Mr. Geoffrey Brunning, the chairman, says in his annual statement.

As previously reported pre-tax profit in the March 31, 1978 year climbed from £0.65m to £0.81m.

Among subsidiaries, Circular Distributors has begun the year with forward order books healthy, while current indications are that the caravan operations will have a much better trading year.

With boat building, the company has reached capacity with no room for expansion, but a new factory in Northants will be in production by next summer. The printing side is expected to do better while silencing capacity at Novolor (Glass Processing) has been increased 24 times.

At balance date net current assets were £2.37m (£2.22m) and fixed assets £1.58m (£1.23m). Meeting, 100 Whitechapel Road, E, July 21 at 12.15 pm.

Readicut plans to spend over £20m by 1983

OVER £20m of capital expenditure is planned by Readicut International by 1983, with £5.9m being envisaged for the current year, says Mr. P. J. P. Croset, chairman, in his annual statement, with the major spending in the manufacturing division (textiles) and "others."

And the group is planning for higher sales and profits in the 1978-79 year.

As reported on May 18, with turnover up from £87.72m to £76.38m pre-tax profit of the group for the March 31, 1978, year advanced from £7.22m to £7.29m and the dividend is increased to 1.58p (1.42p) per share. Exports rose by 23 per cent to £21.77m.

On a CCA basis pre-tax profit is adjusted to £4.81m after depreciation adjustment £1.65m, cost of sales £1.35m and the gearing factor 50.24m.

In the retail division Mr. Croset says prospects for the current year, with lower inflation and larger discounts, are much healthier and an improvement in both sales and profits is anticipated.

Birth Furnishings in the manufacturing division (textiles) has the necessary capacity available to meet the rising output levels predicted for the automotive industry at home and abroad, he says, and the present popularity of its product range in all sectors augurs well for the future.

The remaining companies in this division will do better, he adds, in the current year for they start with better order books and they are producing "articles which include a higher technology either in their production or their finishing, both of which make it more difficult for competition to follow."

Prospects are brighter in the yarns division, as margins continue to improve and the benefits of research on new manufacturing methods come into use for yarn production; he says there is every indication that the current year may be better both for sales and profit.

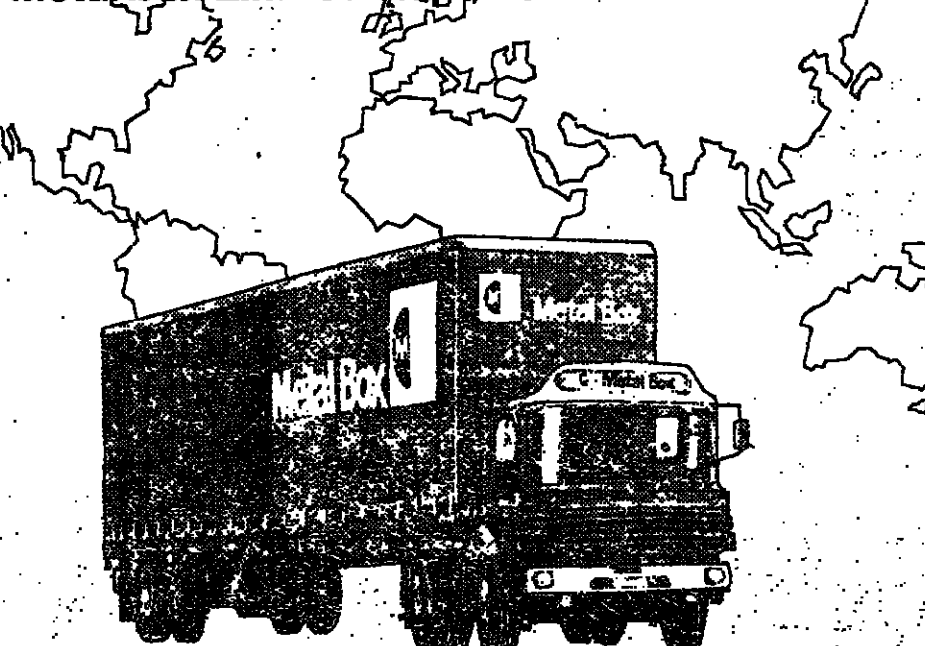
At Duncliff in the "others" sector, further growth is seen, with increasing opportunities for exporting. The remaining companies in this division all anticipate improving their contributions during the year ahead," Mr. Croset states.

Prospects in manufacturing division (carpets) look more encouraging, he adds. Sales to the U.S. should benefit from the strengthening of the U.S. dollar, but Australia will remain an exposure.

Present indications for the group's overseas activities are that performance will improve, but profits may not reach the record level achieved in 1976-77. Meeting, Great Eastern Hotel, EC, July 20 at 12.30 pm.

- New 2-piece can plant to open at Braunstone, Leics by the beginning of 1979.
- Capital investment at Venesta International Packaging to increase productivity.
- Encouraging year from Security and General Printing Division.
- Equipment interests consolidated in Metal Box Engineering: a strong base.

Metal Box Limited Reports and Accounts 1978



- The interchange of technical and market knowledge between the Stelrad and Ideal businesses has yielded higher sales and profits.
- Higher sales and profits from Metal Box Singapore.
- Trading conditions in India more favourable - sales and profits up.
- Lamicon plastic bottles develop satisfactorily.

Metal Box moves forward worldwide in a difficult year.

Extracts from the Statement of Sir Alex Page Chairman, Metal Box Limited, taken from the Company's Annual Reports and Accounts 1978:

Review of the Year

While overseas the past year, on the whole, was satisfactory, at home it has been a difficult one, not only because of the unfavourable weather conditions for food and beverage cans, but also because of certain industrial unrest and these difficulties have resulted in lower profits. The technology of can making is undergoing a significant change and we have made a substantial investment in two-piece can manufacture, which has not yet earned any return. This technological change has involved both changes in the nature of the work of employees in some of our factories and in the degree of skills required. These changes have taken place against the background of the three Phases of the Government's wages policy, one result of which has been the drastic reduction of differentials between rates for skilled and those for unskilled work. The result has been substantial industrial unrest in some factories with the consequence that our new equipment has not been properly utilised. Once again despite this industrial unrest, which mainly has been confined to one or two particular areas, the vast majority of the Company's employees have demonstrated their loyalty to the Company and conscientious devotion to their work. I should like to thank them for their efforts in what, I know, have been difficult circumstances.

Results

Sales at home were 18% higher than last year and overseas the increase was 7%; combined sales were 14% higher. Including associated companies, the combined profit of £55.8 million was 4% less than for last year.

Exports

Exports last year amounted to £59.3 million, an increase of £15.8 million (36%) compared with the previous year.

Continental Group Agreement

One of the most significant steps has been the renegotiation of our Technical Agreement with The Continental Group Inc. of the U.S. We are thus free to pursue a separate course for the development and exploitation of can making and crown cap making technologies. I wish to express

	%	1978 £'000	1977 £'000
Sales			
Home	+18.1	532,897	451,364
Overseas	+6.9	274,562	256,809
	+14.0	807,459	708,173
Profit before taxation			
Home	-9.0	34,341	37,732
Overseas	+2.5	20,436	19,935
Associated Companies	+138.7	1,000	419
	-4.0	55,777	58,086
Taxation	-41.0	10,777	18,263
Profit after taxation	+13.0	45,000	39,823
Interest of minority shareholders	+54.5	6,232	4,034
Profit before extraordinary items			
Extraordinary items	-8.3	38,768	35,789
		(4,172)	4,292
Interest of Metal Box Limited	-13.7	34,596	40,081
Dividends			
On preference stocks		99	99
Interim ordinary dividend of 6.6p		4,002	3,487
Final ordinary dividend of 8.2662p - proposed		4,927	4,446
	+12.4	9,028	8,032
Profit retained in the business			
Metal Box Limited		24,421	22,215
Subsidiaries		494	9,511
Associated Companies		653	323
	-20.2	25,568	32,049
Earnings per £1 ordinary stock unit		64.9p	61.0p

Environment

It is gratifying to report that the Industry Committee for Packaging and the Environment (INCPEN) has with Government backing achieved its objective of a Voluntary Code of Practice for the Packaging Industry and the Packaging Council with responsibility for monitoring it. With our full support INCPEN has also joined with sister organisations in other EEC countries who share our concern about the prejudice being shown against packaging by the Environment and Consumer Protection Service of the EEC.

Overseas

The Overseas Company, despite political problems in a number of territories, has had a reasonably good year; in particular, the glass plant in Nigeria is well established and is making good profits.

Outlook

The prospects for the economy do not appear to favour any substantial general increase in sales this year. There are opportunities for increasing efficiency and profits; if we can overcome the industrial relations problems which affected us last year. I believe that there are signs that this is happening but until we can give incentives for greater effort, skill and responsibility, which is difficult under the pay policy, problems are bound to arise.



Metal Box
A good business to be in

our gratitude to Continental for all the help which Metal Box has received from them over nearly half a century.

Metal Box - Standun Inc.

Our first major project following the termination of the Continental Can agreement has been the formation jointly with Standun Inc. of Compton, Los Angeles, of a company to manufacture two-piece beverage cans at a factory to be built in the Los Angeles area. The new corporation has signed a contract to supply Pepsi-Cola Bottling Group with beverage cans.

To: The Secretariat, Metal Box Limited, Queens House, Forbury Road, Reading, RG1 3JH.
Please send me a copy of the Reports and Accounts 1978.

Name _____
Address _____

Comben GROUP

Extracts from Chairman's Review

- * It is gratifying to report slightly increased profits of £1,303,302 in another difficult period for the house-building industry.
- * Demand for new homes has significantly accelerated and increased margins are now being obtained.
- * The land bank continues to be in excess of 6,000 plots, sufficient for four years at current production levels.
- * An increase of 20% in the final dividend is recommended.

Year to 31 March	1978 £'000	1977 £'000
Turnover	24,664	18,799
Profit before taxation	1,303	1,261
Profit after taxation	978	1,175
Earnings per share	3.85p	4.63p
Dividends per share	1.70p	1.45p
Net assets per share	36.6p	27.7p

Copies of the Report and Accounts are available from The Secretary, Comben Group Ltd., Fanum House, 28-32 Park Row, Bristol BS1 5JL.

THE SOUTH AFRICAN LAND AND EXPLORATION COMPANY LIMITED
(Incorporated in the Republic of South Africa)

EXPLORATORY DRILLING PROGRAMME

In respect of the drilling programme in the area to the south and south west of the mine workings, the result of the third deflection (a long deflection) of borehole SWP. 1 is announced. The results are detailed below for information.

Borehole SWP. 1 is situated in the claim area on the farm Witpoortje 117 I.R. approximately 3,300 metres west north west of the south west corner of 1976, and is continuing, commenced in the latter part of 1976, and is continuing. Auxiliary short deflections are now to be drilled from the third deflection.

Main Reef Leader	Depth Metres	Corrected Width Cm.	Gold g/t	Uranium g/t
1st Deflection	3 065	71.3	0.33	0.05
2nd Deflection	3 064	83.9	0.45	0.07
3rd Deflection	3 065	90.9	0.58	0.08
4th Deflection	3 044	110.4	1.57	0.07

Core recovery was complete in all cases but the base of the reef was disturbed by minor faulting in the 2nd Deflection. In regard to the other borehole SRK. 1, which was also started in the latter part of 1976, drilling is continuing. SRK. 1, on portion 10 of the farm Rooikraal 156 I.R., the mineral rights of which are held by the Company, is situated approximately 2,700 metres south west of the south west corner of the mining lease.

Witpoortje
June 27, 1978

Swiss connection in Newman's Dutch deal

THE UN
(OF S

ION STEEL CORP
(SOUTH AFRICA) LTD

ATION
LITED

June 21. Reducing his holding to 1,900,000 shares (24.5 per cent).
Herman Smith — Donegal Securities has acquired a further 47,000 ordinary shares increasing its holding to 252,000 shares (5.44 per cent). Mr. M. Herman Smith and Mr. R. Herman Smith (directors) are also directors of Donegal Securities.

J. F. Tigar joins Guinness Mahon

Mr. John Edwards has been appointed managing director of the products divisions of LOUIS C. EDWARDS AND SONS (MANCHESTER) following the retirement of Mr. George McCord.

Mr. John Redgrave has been appointed chairman of WALTER LAWRENCE LTD. He succeeds Mr. Brian Prichard, who will remain a director of the parent Board and a director of Walter Lawrence Estates. Mr. T. J. C.

Industrial recession affects results

tyres but our tyre cord production unit in Rochdale is one of the most modern in Europe and it should be possible to retain this unit on a profitable level of production.

There is no clear evidence as yet of a sustained recovery in demand for our products. The timing of this is still unpredictable, but I am confident that the Company with its modernised capacity should be in a strong position to reap the

(Incorporated in the Republic of South Africa)

23rd June 1978

property portfolio."

property portfolio."

THE BOMBER TWO

1. *Chlorophyll a* (Chl *a*)

Your place in the big build-up

The Eurolink Industrial Centre is a joint operation by The London Life Association Limited, and The Blue Circle Group

INTERNATIONAL FINANCIAL AND COMPANY NEWS

German Cartel Office
ponders action over
VEBA-BP gas deal

BY LESLIE COLLITT

BERLIN, June 26.

THE WEST GERMAN Cartel Office is examining the DM 800m (\$385m) deal between Deutsche BP and the VEBA energy group to see whether it will take action against it.

Herr Wolfgang Kartt, president of the Cartel Office in Berlin, said particular attention is being paid to VEBA's sale to Deutsche BP of a 25 per cent share in Ruhrigas, West Germany's largest natural gas company.

If the Cartel Office objects to the deal, this agency of the West German Economics Ministry would place itself in opposition to the German Government, which controls 44 per cent of VEBA.

Such a conflict of interest has been seen before, however, when the Cartel Office investigated oil companies, including VEBA, in 1974 for allegedly overcharging customers in West Germany.

In the same year, Volkswagen, in which the government is a large minority shareholder, was charged with unjustified price rises but the Cartel Office subsequently dropped the case.

Herr Kartt made his remarks while presenting the Cartel Office report on its activities last year. At the same time, a representa-

AUSTRIAN BREWING

Viennese beer barons leave the stage

BY PAUL LENDVAI IN VIENNA

WITH THE planned takeover of Austria's oldest brewery, the completed merger of the third and fourth largest, and the emergence of an aggressive, price-cutting newcomer, management in the industry is being forced to react to tougher competition as sales stagnate.

Schwechatzer Brauerei, owned by the family of Mautner-Markhof, "beer barons," will disappear as an independent producer when the acquisition by the larger and reputedly more efficient Brau AG of Linz goes through, while Goessler and Reinholdshaus have already combined to form an enlarged brewing concern in the province of Styria.

Ever since the 1840s, the Mautner-Markhof family has dominated both the brewing industry and, increasingly, the cultural scene in Vienna. Since World War Two, the family, ac-

ting as the patron of arts and sport, has become the symbol of private capitalism in a country where most major industries are either nationalised or belong to the industrial holdings of the large banks. But the image of the "beer barons" as the "super rich" in an Austria governed for the past eight years by the Socialists has never reflected their real financial position.

Nevertheless, the news that Schwechatzer Brauerei, so long identified with the Mautner-Markhofs, is to be absorbed by Brau AG has made headlines, even in the popular dailies. Last autumn, the two companies had already agreed to merge their holding companies without affecting the independence of the respective breweries. Follow-

ing the merger, Brau AG's output will be 1.35m hectolitres, while Schwechatzer's output will be 1.05m hectolitres. The new group would account for 42.7 per cent of Austria's beer output and probably rank 15th in the European brewery league.

When the idea of the merger was first mooted in 1969, the Mautner-Markhof family brewery was offered a 38 per cent interest in the Linz company. By the time of the actual announce-

ment this April, Brau AG's offer was expected to be reduced to a 25 per cent holding in exchange for Schwechatzer's total assets. Now, however, the final arrangements may have to be held up because of the even lower evaluation put on the Schwechatzer assets. It is reliably reported that Brau's final offer is a mere 13 per cent stake.

The situation is complicated because the family only owns just over half of Schwechatzer's capital. A 20 per cent interest is held by the Creditanstalt bank and controlled by the Federal government. The main opposition to the latest offer comes from the Creditanstalt, which in turn also has a 25 per cent interest in Goessler and Reinholdshaus. These two merged this year and operate under the new name of Steirische Brauindustrie AG, with a market share of 29.7 per cent.

The mergers also involve the small and medium-sized

breweries fighting over the rest of a shrinking market. But the recent emergence of a complete newcomer has now changed the entire picture. Herr Fritz Eger, a producer of fibre board from the Tyrol, has erected a new brewery in Sankt Poelten which will go on stream at the end of June. Already, he has given notice that his cheap beer will be marketed all over the country.

With an initial output of 200,000 hectolitres against annual industry-wide production of 7.5m hectolitres, Herr Eger is a small producer. Nevertheless, relying on the most modern technology and aggressive marketing, the newcomer in Sankt Poelten is likely to be an increasingly dangerous competitor to the established companies. Thus the bowing out of the Mautner-Markhof dynasty, while certainly the most publicised, is not necessarily the most crucial element in the changing world of Austrian breweries.

Improvement at Swedish Match

BY WILLIAM DUFFLORCE

STOCKHOLM, June 26.

SWEDISH MATCH made very modest pre-tax earnings of Kr 5m (\$1.08m) in the first four months of 1978 during which it raised turnover by 19 per cent to Kr 1.65bn (\$365m). In the corresponding period of 1977 the group reported a zero result.

The management is sticking to its forecast of "slightly improved operating results" for 1978 as a whole, even though developments within some product fields during the first four months have been considerably worse than expected.

The Kr 5m pre-tax figure is struck as usual after cost-calculated depreciation and includes net interest costs of

Kr 28m, which is Kr 2m less than in 1977. The interim report does not show any extraordinary items because "it is too early to quantify items of this kind."

However, the 1977 account was dominated by the extraordinary items. These included income from the sale of a 29 per cent share in Wilkinson Match among other holdings and even larger costs incurred from the restructuring of the group and the krona devaluation. Together these items left the group Kr 38m in the red before allocations and taxes.

It has been assumed that there would be further restructuring costs this year, although Mr. Gunar Dahlsten, the managing

LKAB reconstruction urged

BY OUR NORDIC CORRESPONDENT

STOCKHOLM, June 26.

LKAB, the state company operating the north Swedish iron mines, can be restored to profit within five years. But the conditions are a financial reconstruction, a stronger marketing effort, the development of higher quality ore products and a decrease of 1,000 in the workforce. The extraordinarily high freight rates charged by the Swedish State Railways for carrying the ores to Narvik and Lulea harbours must also be drastically reduced.

This is the preliminary finding of the team which has been

against 126m tonnes in 1977; but underlines that LKAB must also look for new customers outside Europe.

The preliminary calculations indicate that LKAB could increase its ore deliveries to about 26m tonnes in 1982. This compares with the 19m tonnes sold last year and the 32m tonnes delivered in its peak year of 1974. The team itself warns against too much reliance on such forecasts.

Mr. Sven Johansson, the managing director, commented that LKAB could expect to run at a loss for two more years.

Alfa Romeo losses total L98bn

MILAN, June 26.

ALFA ROMEO plans to reduce its capital to L52.5bn from L150.5bn by reducing the nominal value of its shares, to cover losses for 1977 of L98.4bn (\$114m).

The 1977 loss figure includes L48.7bn for the writing down of the state-controlled company's participation in Alfa Sud, the car plant near Naples jointly owned with Alfa parent company Finmeccanica. For 1976, Alfa Reuter

reported a loss of L48.4bn. Alfa Romeo ended 1977 with short-term debts of L199bn against L180bn at the end of 1976, and medium and long-term debts of L99bn compared with L77bn.

Sales last year rose to L92.5bn from L81.5bn, but production was little changed from 1976 due to

Turkish credit stepped up

BY METIN MUNIR

ANKARA, June 26.

CITIBANK has raised from \$100m to \$150m the seven year facility under the so-called "constructive remittance scheme," a new system contrived to pay off Turkey's debts to foreign suppliers, banking sources told the Financial Times here today.

The 50 per cent increase occurred because a large number of suppliers wanted to subscribe to the scheme. Banking sources also say that a number of other major international banks are planning to provide similar loans to Turkey.

Under the constructive remittance scheme Citibank will make \$150m available to the Turkish central banks which will pay off just due debts to selected suppliers. Repayment of the loan, over seven years, with a spread of 1.5 per cent, will be guaranteed the recipient suppliers as well as by Turkey. The suppliers would be selected by Turkey from among those whose credit with Citibank is good.

Although the scheme appears to be attractive for all concerned there are certain doubts

Triumph increases profit

BY JOHN WICKS

ZURICH, June 26.

Despite the textile recession, Univers AG and consisting of turnover of Triumph International, the leading underwear, foundation garment and swimwear concern, rose by 5 per cent last year to SwFr 750m (\$415m). The group, which has 31 subsidiaries throughout the world, also reports a further rise in profits. The European division, headed by the Berne company Triumph

Alfa Romeo losses total L98bn

MILAN, June 26.

ALFA ROMEO plans to reduce its capital to L52.5bn from L150.5bn by reducing the nominal value of its shares, to cover losses for 1977 of L98.4bn (\$114m).

The 1977 loss figure includes L48.7bn for the writing down of the state-controlled company's participation in Alfa Sud, the car plant near Naples jointly owned with Alfa parent company Finmeccanica. For 1976, Alfa Reuter

reported a loss of L48.4bn. Alfa Romeo ended 1977 with short-term debts of L199bn against L180bn at the end of 1976, and medium and long-term debts of L99bn compared with L77bn.

Sales last year rose to L92.5bn from L81.5bn, but production was little changed from 1976 due to

Banque Bruxelles Lambert

Main balance-sheet items

at 31st March (BF billion)

	31-3-77	31-3-78	Change
Balance-sheet total	429.8	493.4	+ 14.8 %
Deposits of customers (including medium-term notes)	240.9	269.2	+ 11.8 %
Deposits of banks (including subsidiaries and non-guaranteed call money)	149.0	180.5	+ 21.1 %
Shareholders' equity	103.0(1)	120.0(1)(2)	+ 17.0 %
Loans to private sector	178.8	206.6	+ 15.6 %
Loans to Belgian public sector	111.2	132.0	+ 18.7 %

(1) After distribution of the net profit of the financial year.
(2) Taking into account the subordinated private loan of BF 1.5 billion, for 15 years, issued in April 1978.

**Development of activities
and improvement in profitability**
Net dividend increased from BF 60 to BF 72

The financial year ending on 31st March 1978 may be resumed as follows:

• Continued growth with an increase in one year of BF 59.8 billion in customers' and banks' deposits.
• Reinforced role in the national economy. Total of credits accorded to the private sector was BF 338.6 billion on 31st March 1978, an increase of 16.8 % compared with 31st March 1977. This increase in the placing of Belgian public sector loans amounted to BF 48.5 billion.

• Better tailoring of specific services to various categories of customers. Particular attention paid to small and medium-sized companies, with notably the aim of stimulating their international business.

• Promotion of computerised standing-order payments. Over 120,000 customers hold cards for the "Banqueomat" (automatic cash dispenser) and more than 415,000 hold Eurocheque cards which open to them over 200,000 branches of banks in 39 countries.

• Expansion of most activities, particularly international. Increase in short-term finance of foreign trade. The bank has been

sed share in medium-term financing of capital goods exports, very active in countries to Algeria, Peru, Togo, Dubai, Cyprus, Qatar among other countries in Europe. It has managed or co-managed 39 Eurobond issues, foreign loans or private placements amounting to the equivalent of \$ 1.48 billion.

• Extension in the bank's presence abroad by additions to its overseas network and joint ventures. New Representative Offices opened in Dubai and, in collaboration with Banque Internationale à

Luxembourg, in Singapore. The setting up, with the Korea Exchange Bank, of a jointly-owned subsidiary company, Korea-Europe Associated Finance Company (K.E.A.F.), in the context of the promotion of financial and commercial relations between Europe and South Korea.

• Tightening of the links with the multinational banking groups in which the bank is associated (Abecon, S.F.E. and S.F.O.M.).

• Development of the bank's computer system, whose capacity has more than doubled in two years.

• Constant attention to rigorous reinforcement of internal control and management procedures.

• Deceleration in the growth of overhead costs and, thus, consolidation of the progressive return to profitability begun in 1976-1977.

Profit, before duties, taxes, depreciation and provisions, amounted to BF 2,107.7 million as against BF 1,992.4 million in 1976-1977. After deduction of fiscal charges and amounts for depreciation and provisions, the financial year closed with a net profit of BF 702.3 million compared with BF 594 million in 1976-1977.

The Annual General Meeting, which was held on 22nd June 1978, approved payment to the 3,200,000 shares in issue before the last capital increase of a dividend of BF 72, net of withholding tax, compared with BF 60 for the previous financial year. This dividend has been paid pro rata to the 2,000,000 new shares dated 15th May 1977.

The annual report is available on request from Bank Brussels Lambert (UK) Ltd, St Helen's - 1 Undershaft, London EC3P 3EY

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Japanese audio groups plan to merge

By Yoko Shibata

TOKYO, June 26.

CROWN RADIO, a medium-sized audio equipment maker listed on the Tokyo Stock Exchange, and Cybernet, a top, but unlisted, citizen band transceiver maker, plan to merge on an equal basis from October 1.

Crown and Cybernet are highly export-oriented companies. The merger is aimed at meeting the effects of the rise in the yen in the foreign exchange. The companies believe at the same time that they can strengthen each other in "techniques, office management and manufacturing." It will be possible, they say, to develop and vary products by the combination of Crown's audio techniques and the communications experience of Cybernet.

The rise in the yen left Crown with a deficit of ¥300m (\$1.4m) for the fiscal year ended last month, and with ¥1.58bn of cumulative deficits at the end of the year.

Industrial sources regard the initiative for the merger as having been taken by Cybernet, which had been seeking the opportunity to increase the stock exchange, but dropped the plan with the fading of the transceiver boom. Its business performance has been deteriorating.

The Tokyo Stock Exchange is studying the merger, and has halted transaction in Crown's stocks. The exchange is thought likely to examine the merger particularly closely since Cybernet is larger than Crown in terms of sales network and employees.

The company arising from the merger, to be called Crown-Cybernet, will have a capital of ¥1.8bn. The president will be Mr. Kazuki Tomono, of Cybernet, and the chairman Mr. Kurihara Suezumi.

Swiss bank to open in Tokyo

By John Wicks

ZURICH, June 26. SWISS VOLKSBANK, of Berne, Switzerland's fourth biggest commercial bank, is to open a representative office in Tokyo on July 1. This is intended to improve services to the bank's internationally-active clientele and to strengthen business links in the Far East.

The office will be headed by Kenzo Wada, formerly a managing director in the Japanese Ministry of Finance.

Malays offered stake in East Asiatic (Malaysia)

BY WONG SULONG

KUALA LUMPUR, June 26.

EAST ASIATIC COMPANY (EAC) is to sell 35 per cent of its Malaysian subsidiary, East Asiatic (Malaysia) Sdn Bhd, to a group of Malaysians, to conform with the Government policy of allowing Malaysians wider participation in the country's corporate sector.

EAC said that it has received approval from the Malaysian Capital Issues Committee to sell 21m one ringgit shares in East Asiatic Company (Malaysia) at 1.6 ringgits per share.

Of the 21m shares offered for sale, 15m will be reserved for Malays, while the other 6m will be open to other Malaysians.

EAC said that the firm commitments have been received in respect of 11.5m shares from Malay financial institutions, and the remainder 3.5m uncommitted shares would be managed by Permatian Bering Sarawak, the merchant bank which is the adviser to EAC in the reconstruction scheme.

East Asiatic Company (Malaysia) was formed in 1976, and has acquired from the parent, Danish company, its plantations, the production and distribution of Dunlop pharmaceutical and nutritional products, and its general trading, including the assembly of Vespa scooters. The parent company retained its interests in the Carlsberg Brewery, and in shipping and forwarding, and the manufacture of shoes in Malaysia.

In its prospectus, EAC (Malaysia) said it expects to make a pre-tax profit of 19.5m ringgits for the current year, and that it should be able to pay a dividend of 20 per cent.

On the sale price offer of 1.6 ringgit, the prospective gross dividend yield is 12.5 per cent, and the prospective price-earnings ratio, based on forecast pre-tax profits, is 4.90.

EAC intends to make occasional offers of shares in EAC (Malaysia) to Malaysians, so that by 1980, 51 per cent of the Malaysian subsidiary would be held by Malaysians.

Mitsubishi Corporation has established a commodity trading company in Kuala Lumpur, in partnership with two Malay firms, Wong Sulong writes from Kuala Lumpur.

New markets lift Zim Israel

BY L. DANIEL

TEL AVIV, June 26.

NET PROFITS at Zim Israel Navigation Company rose by 10 per cent in 1977 to \$4m, turnover also increased 10 per cent, to \$45m.

The company hopes to break even in the current year, in spite of heavy losses arising from the general strike in the fleet three months ago and the resulting loss of some customers.

The dividend for 1977 is unchanged at 15 per cent.

Although Zim is the country's national carrier, 70 per cent of its turnover of \$45m last year was from the sale of cargo through Israeli ports destined for foreign ports. At the same time, the company's share in total exports-imports through Israeli ports declined by 6 per cent. The company has been losing money on its home lines and tanker trade, but more than balanced this by earnings on freight carried between foreign ports. The company had benefited from "entering new markets, especially in developing countries," Mr. Y. Rotem, said.

Zim's operations brought the 67 ships, totalling 1.8m dwt, owned or chartered from Israeli companies, together with 35 chartered foreign vessels with an aggregate 200,000 dwt.

Ampal-American Israel Corporation, the American investment affiliate of Bank Hapoalim BM, has had a good year, both in growth and developing the liquid natural gas plant in Israel. Mr. Jacob Levinson, chairman, states in the annual report, our Financial Staff writes, Ampal is paying a dividend of 80 per share for 1977, equivalent to a 10 per cent return on the \$5.00 share price.

A "A" stock, which was offered to the public during the year, in 1977 the Ampal group extended loans to and made investments in Israeli enterprises from most profitable operation and sources in the United States and was hit hardest by the seamen's strike. Zim currently operates \$183,000,000.

Singapore bank raises stake in Haw Par

By H. F. LEE

SINGAPORE, June 26.

Haw Par Bankers International has announced that the United Overseas Bank (UOB) group—one of Singapore's Big Four banks—now owns 8m of its shares, equivalent to 7.5 per cent of Haw Par's issued capital.

Haw Par also disclosed that it has been informed by Mr. Wee Cho Yaw—chairman of UOB and a director of Haw Par—that UOB Investments Pte. had acquired 500,000 Haw Par shares on June 15. Mr. Wee is a major shareholder of UOB Investments.

With the acquisition, Haw Par stated, Mr. Wee is deemed to be interested in a total of 8.5m shares in the company, or 8.5 per cent of its issued capital.

Mr. Wee and UOB are now believed to be the second largest single group of shareholders in Haw Par. The highest being Charter Consolidated Investments, of the UK, which at the end of last year held 14.125m shares, or 13.2 per cent.

Sime Darby unit's sale

Sime Darby Western International BV, a wholly-owned subsidiary of Sime Darby, has sold for cash its 40 per cent minority interest in the Belgian manufacturing engineering company, Constructie Werkhuizen Vandekerckhove (VOK), an industrial estate writes.

The shares were sold through Madecore, the majority shareholder in VOK, to UCO, a Belgian textile manufacturer. Sime Darby acquired its shareholding in late 1973 for the equivalent of Malaysian \$2.2m and the sale price to UCO is the equivalent of \$182.3m (almost US\$1m).

This divestment is consistent with Sime Darby's policy to concentrate on those areas of business which are more closely related to its traditional skills and experience.

Union Steel starts at faster pace

BY RICHARD ROLFE

JOHANNESBURG, June 26.

UNION STEEL Corporation the improved tone of the first (USCO)—profits of which fell four months, the chairman does not expect appreciable recovery sharply in its year to December, but expects a recovery in the steel market before 1978 trading conditions for the first four months of the current year, "basically in an up-swing." The local steel market, he says, is ahead of the comparable 1977 faster than the consumer price index. But in special steels, D. Marais, told shareholders, "there has been a revival, led by the annual meeting that not restocking, among merchants, profit over the period was up. The group's other interests, east from R0.1m in the previous year, lags, copper fabrication, and to R1.3m (\$1.6m), mainly because aluminium conductor production of higher profits in the steel city, remain depressed.

The shares, at 30 cents, yield 5.5 cents to 2.5 cents. There is no dividend in the current year. The state steel is highly geared, with depreciation of USCO, including preferential interest on borrowings, with Anglo American absorbing R5.6m out of last year's industrial Corporation (AMIC) R8.5m trading profit. Despite holding 13 per cent.

Modest gain at Russell

BY OUR OWN CORRESPONDENT

JOHANNESBURG, June 26.

RUSSELL HOLDINGS, the main this is a premium rating, reflect South African specialist retailer Russell's relative immunity of furniture and household to the lengthy recession, appliances, maintained profit, in the year to April 30, on a modest rise in turnover and Listing of the ordinary and 11.5 held its total dividend for the per cent preference shares of year at 10 cents a share.

At the group's 200 stores, sales, London Stock Exchange has been rose from R109m to R118m, cancelled at the company's (R136m) and pre-tax profit request the Stock Exchange said, improved R0.2m to R12.8m. Reuter reports in London, the (R14.7m). After provisions for market capitalisation and share-normal and deferred tax, net holding position is such that an attributable income was also adequate market in the securities R0.2m to the good at R7.2m to cannot be maintained. Dealings make earnings of 40 cents a share, are still permitted under the rule which allows transactions in share.

The shares yield 8 per cent at London in any shares traded on 125 cents and in sector terms, a foreign stock exchange.

Plan for NZ securities control

BY DAI HAYWARD

WELLINGTON, June 26.

THE New Zealand Government number of submissions from is to establish a Securities Commission, interested parties recommended the setting up of a Securities Commission.

The Commission, which will be established later this year, will have the power to cancel Securities Advertisement BIR to pay prospectuses and will introduce a measure of control a check on claims made in over financial advertising. A financial advertising.

Jardine Industries losses widening

By Ron Hilderson

HONG KONG, June 26.

JARDINE INDUSTRIES, which Jardine Matheson & Co. proposes to acquire in 10 per cent of the equity, has reported a widening loss of HK\$2.7m (\$3.51m) in the first four months of 1978. This represents a worsening of the loss of HK\$1.7m in the first four months of 1977, which saw an operating loss of HK\$2.5m for the year. The latest figures are given in the document issued to the Jardine Matheson group in the document Jardine Industries' chairman, Mr. David Newbould, points out the many of the group's activities are seasonal, with the second half of the year being more important. However, he says, the results for the first four months of this year compare unfavourably with the year-earlier figures.

He warns that the reported HK\$2.7m loss, came before making certain provisions and extraordinary charges. In addition, it has now become apparent that provisions will have to be made for the write-down of stock and for warranty claims, he says.

Jardine Matheson is offering HK\$4 in cash for each of the 4.7m Jardine Industries shares it does not own. The scheme of arrangement involved, to become effective, must be approved by holders of at least 75 per cent of the outside shares. Subject to the passage of a resolution at an extraordinary general meeting on July 21, and to obtaining court approval, the scheme will become effective on August 1.

As reported at the time of the 1977 annual report, Jardine Industries' troubles stem mainly from losses incurred by its Concept 2000 group of subsidiaries, which moved into the manufacture of radios, television games and other consumer electronics for sale in the U.S.

Bids		Offers	
Alcan Australia 5pc 1989	94 1/2	95 1/2	
Alcan 5pc 1987	94	95 1/2	
Australia 5pc 1991	94 1/2	95 1/2	
Australia 5pc 1992	94 1/2	95 1/2	
Bankers Trust 5pc 1982	94 1/2	95 1/2	
Bankers Trust 5pc 1980	94 1/2	95 1/2	
Bankers Trust 5pc 1978	94 1/2	95 1/2	
Bankers Trust 5pc 1976	94 1/2	95 1/2	
Bankers Trust 5pc 1974	94 1/2	95 1/2	
Bankers Trust 5pc 1972	94 1/2	95 1/2	
Bankers Trust 5pc 1970	94 1/2	95 1/2	
Bankers Trust 5pc 1968	94 1/2	95 1/2	
Bankers Trust 5pc 1966	94 1/2	95 1/2	
Bankers Trust 5pc 1964	94 1/2	95 1/2	
Bankers Trust 5pc 1962	94 1/2	95 1/2	
Bankers Trust 5pc 1960	94 1/2	95 1/2	
Bankers Trust 5pc 1956	94 1/2	95 1/2	
Bankers Trust 5pc 1952	94 1/2	95 1/2	
Bankers Trust 5pc 1948	94 1/2	95 1/2	
Bankers Trust 5pc 1944	94 1/2	95 1/2	
Bankers Trust 5pc 1940	94 1/2	95 1/2	
Bankers Trust 5pc 1936	94 1/2	95 1/2	
Bankers Trust 5pc 1932	94 1/2	95 1/2	
Bankers Trust 5pc 1928	94 1/2	95 1/2	
Bankers Trust 5pc 1924	94 1/2	95 1/2	
Bankers Trust 5pc 1920	94 1/2	95 1/2	
Bankers Trust 5pc 1916	94 1/2	95 1/2	
Bankers Trust 5pc 1912	94 1/2	95 1/2	
Bankers Trust 5pc 1908	94 1/2	95 1/2	
Bankers Trust 5pc 1904	94 1/2	95 1/2	
Bankers Trust 5pc 1900	94 1/2	95 1/2	
Bankers Trust 5pc 1896	94 1/2	95 1/2	
Bankers Trust 5pc 1892	94 1/2	95 1/2	
Bankers Trust 5pc 1888	94 1/2	95 1/2	
Bankers Trust 5pc 1884	94 1/2	95 1/2	
Bankers Trust 5pc 1880	94 1/2	95 1/2	
Bankers Trust 5pc 1876	94 1/2	95 1/2	
Bankers Trust 5pc 1872	94 1/2	95 1/2	
Bankers Trust 5pc 1868	94 1/2	95 1/2	
Bankers Trust 5pc 1864	94 1/2	95 1/2	
Bankers Trust 5pc 1860	94 1/2	95 1/2	
Bankers Trust 5pc 1856	94 1/2	95 1/2	
Bankers Trust 5pc 1852	94 1/2	95 1/2	
Bankers Trust 5pc 1848	94 1/2	95 1/2	
Bankers Trust 5pc 1844	94 1/2	95 1/2	
Bankers Trust 5pc 1840	94 1/2	95 1/2	
Bankers Trust 5pc 1836	94 1/2	95 1/2	
Bankers Trust 5pc 1832	94 1/2	95 1/2	
Bankers Trust 5pc 1828	94 1/2	95 1/2	
Bankers Trust 5pc 1824	94 1/2	95 1/2	
Bankers Trust 5pc 1820	94 1/2	95 1/2	
Bankers Trust 5pc 1816	94 1/2	95 1/2	
Bankers Trust 5pc 1812	94 1/2	95 1/2	
Bankers Trust 5pc 1808	94 1/2	95 1/2	
Bankers Trust 5pc 1804	94 1/2	95 1/2	
Bankers Trust 5pc 1800	94 1/2	95 1/2	
Bankers Trust 5pc 1796	94 1/2	95 1/2	
Bankers Trust 5pc 1792	94 1/2	95 1/2	
Bankers Trust 5pc 1788	94 1/2	95 1/2	
Bankers Trust 5pc 1784	94 1/2	95 1/2	
Bankers Trust 5pc 1780	94 1/2	95 1/2	
Bankers Trust 5pc 1776	94 1/2	95 1/2	
Bankers Trust 5pc 1772	94 1/2	95 1/2	
Bankers Trust 5pc 1768	94 1/2	95 1/2	
Bankers Trust 5pc 1764	94 1/2	95 1/2	
Bankers Trust 5pc 1760	94 1/2	95 1/2	
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Bankers Trust 5pc 1608	94 1/2	95 1/2	
Bankers Trust 5pc 1604	94 1/2	95 1/2	
Bankers Trust 5pc 1600	94 1/2	95 1/2	
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Bankers Trust 5pc 1512	94 1/2	95 1/2	
Bankers Trust 5pc 1508	94 1/2	95 1/2	
Bankers Trust 5pc 1504	94 1/2	95 1/2	
Bankers Trust 5pc 1500	94 1/2	95 1/2	
Bankers Trust 5pc 1496	94 1/2	95 1/2	
Bankers Trust 5pc 1492	94 1/2	95 1/2	
Bankers Trust 5pc 1488	94 1/2	95 1/2	
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Bankers Trust 5pc 1412	94 1/2	95 1/2	
Bankers Trust 5pc 1408	94 1/2	95 1/2	
Bankers Trust 5pc 1404	94 1/2	95 1/2	
Bankers Trust 5pc 1400	94 1/2	95 1/2	
Bankers Trust 5pc 1396	94 1/2	95 1/2	
Bankers Trust 5pc 1392	94 1/2	95 1/2	
Bankers Trust 5pc 1388	94 1/2	95 1/2	
Bankers Trust 5pc 1384	94 1/2	95 1/2	
Bankers Trust 5pc 1380	94 1/2	95 1/2	
Bankers Trust 5pc 1376	94 1/2	95 1/2	
Bankers Trust 5pc 1372	94 1/2	95 1/2	
Bankers Trust 5pc 1368	94 1/2	95 1/2	
Bankers Trust 5pc 1364	94 1/2	95 1/2	
Bankers Trust 5pc 1360	94 1/2	95 1/2	
Bankers Trust 5pc 1356	94 1/2	95 1/2	
Bankers Trust 5pc 1352	94 1/2	95 1/2	
Bankers Trust 5pc 1348	94 1/2	95 1/2	
Bankers Trust 5pc 1344	94 1/2	95 1/2	
Bankers Trust 5pc 1340	94 1/2	95 1/2	
Bankers Trust 5pc 1336	94 1/2	95 1/2	
Bankers Trust 5pc 1332	94 1/2	95 1/2	
Bankers Trust 5pc 1328	94 1/2	95 1/2	
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Bankers Trust 5pc 1316	94 1/2	95 1/2	
Bankers Trust 5pc 1312	94 1/2	95 1/2	
Bankers Trust 5pc 1308	94 1/2	95 1/2	
Bankers Trust 5pc 1304	94 1/2	95 1/2	
Bankers Trust 5pc 1300	94 1/2	95 1/2	
Bankers Trust 5pc 1296	94 1/2	95 1/2	
Bankers Trust 5pc 1292	94 1/2	95 1/2	
Bankers Trust 5pc 1288	94 1/2	95 1/2	
Bankers Trust 5pc 1284	94 1/2	95 1/2	
Bankers Trust 5pc 1280	94 1/2	95 1/2	
Bankers Trust 5pc 1276	94 1/2	95 1/2	
Bankers Trust 5pc 1272	94 1/2	95 1/2	
Bankers Trust 5pc 1268	94 1/2	95 1/2	
Bankers Trust 5pc 1264	94 1/2	95 1/2	
Bankers Trust 5pc 1260	94 1/2	95 1/2	
Bankers Trust 5pc 1256	94 1/2	95 1/2	
Bankers Trust 5pc 1252	94 1/2	95 1/2	
Bankers Trust 5pc 1248	94 1/2	95 1/2	
Bankers Trust 5pc 1244	94 1/2	95 1/2	
Bankers Trust 5pc 1240	94 1/2	95 1/2	
Bankers Trust 5pc 1236	94 1/2	95 1/2	
Bankers Trust 5pc 1232	94 1/2	95 1/2	
Bankers Trust 5pc 1228	94 1/2	95 1/2	
Bankers Trust 5pc 1224	94 1/2	95 1/2	
Bankers Trust 5pc 1220	94 1/2	95 1/2	
Bankers Trust 5pc 1216	94 1/2	95 1/2	
Bankers Trust 5pc 1212	94 1/2	95 1/2	
Bankers Trust 5pc 1208	94 1/2	95 1/2	
Bankers Trust 5pc 1204	94 1/2	95 1/2	
Bankers Trust 5pc 1200	94 1/2	95 1/2	
Bankers Trust 5pc 1196	94 1/2	95 1/2	
Bankers Trust 5pc 1192	94 1/2	95 1/2	
Bankers Trust 5pc 1188	94 1/2	95 1/2	
Bankers Trust 5pc 1184	94 1/2	95 1/2	
Bankers Trust 5pc 1180	94 1/2	95 1/2	
Bankers Trust 5pc 1176	94 1/2	95 1/2	
Bankers Trust 5pc 1172	94 1/2	95 1/2	
Bankers Trust 5pc 1168	94 1/2	95 1/2	
Bankers Trust 5pc 1164	94 1/2	95 1/2	
Bankers Trust 5pc 1160	94 1/2	95 1/2	
Bankers Trust 5pc 1156	94 1/2	95 1/2	
Bankers Trust 5pc 1152	94 1/2	95 1/2	
Bankers Trust 5pc 1148	94 1/2	95 1/2	
Bankers Trust 5pc 1144	94 1/2	95 1/2	
Bankers Trust 5pc 1140	94 1/2	95 1/2	
Bankers Trust 5pc 1136	94 1/2	95 1/2	
Bankers Trust 5pc 1132	94 1/2	95 1/2	
Bankers Trust 5pc 1128	94 1/2	95 1/2	
Bankers Trust 5pc 1124	94 1/2	95 1/2	
Bankers Trust 5pc 1120	94 1/2	95 1/2	
Bankers Trust 5pc 1116	94 1/2	95 1/2	
Bankers Trust 5pc 1112	94 1/2	95 1/2	
Bankers Trust 5pc 1108	94 1/2	95 1/2	
Bankers Trust 5pc 1104	94 1/2	95 1/2	
Bankers Trust 5pc 1100	94 1/2	95 1/2	
Bankers Trust 5pc 1096	94 1/2	95 1/2	
Bankers Trust 5pc 1092	94 1/2	95 1/2	
Bankers Trust 5pc 1088	94 1/2	95 1/2	
Bankers Trust 5pc 1084	94 1/2	95 1/2	
Bankers Trust 5pc 1080	94 1/2	95 1/2	
Bankers Trust 5pc 1076	94 1/2	95 1/2	
Bankers Trust 5pc 1072	94 1/2	95 1/2	
Bankers Trust 5pc 1068	94 1/2	95 1/2	
Bankers Trust 5pc 1064	94 1/2	95 1/2	
Bankers Trust 5pc 1060	94 1/2	95 1/2	
Bankers Trust 5pc 1056	94 1/2	95 1/2	
Bankers Trust 5pc 1052	94 1/2	95 1/2	
Bankers Trust 5pc 1048	94 1/2	95 1/2	
Bankers Trust 5pc 1044	94 1/2	95 1/2	
Bankers Trust 5pc 1040	94 1/2	95 1/2	
Bankers Trust 5pc 1036	94 1/2	95 1/2	
Bankers Trust 5pc 1032	94 1/2	95 1/2	
Bankers Trust 5pc 1028	94 1/2	95 1/2	
Bankers Trust 5pc 1024	94 1/2	95 1/2	
Bankers Trust 5pc 1020	94 1/2	95 1/2	
Bankers Trust 5pc 1016	94 1/2	95 1/2	
Bankers Trust 5pc 1012	94 1/2	95 1/2	
Bankers Trust 5pc 1008	94 1/2	95 1/2	
Bankers Trust 5pc 1004	94 1/2	95 1/2	
Bankers Trust 5pc 1000	94 1/2	95 1/2	
Bankers Trust 5pc 996	94 1/2	95 1/2	
Bankers Trust 5pc 992	94 1/2	95 1/2	
Bankers Trust 5pc 988	94 1/2	95 1/2	
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Bankers Trust 5pc 980	94 1/2	95 1/2	
Bankers Trust 5pc 976	94 1/2	95 1/2	
Bankers Trust 5pc 972	94 1/2	95 1/2	
Bankers Trust 5pc 968	94 1/2	95 1/2	
Bankers Trust 5pc 964	94 1/2	95 1/2	
Bankers Trust 5pc 960	94 1/2	95 1/2	
Bankers Trust 5pc 956	94 1/2	95 1/2	
Bankers Trust 5pc 952	94 1/2	95 1/2	
Bankers Trust 5pc 948	94 1/2	95 1/2	
Bankers Trust			

BANCA POPOLARE DI BERGAMO

U.S. \$15,000,000

MEDIUM TERM LOAN

MANAGED BY

CITICORP INTERNATIONAL GROUP

TRADE DEVELOPMENT BANK

LONDON BRANCH

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SOCIETE ANONYMEBANQUE INTERNATIONALE
A LUXEMBOURG, S.A.TRADE DEVELOPMENT BANK
LONDON BRANCH

CITICORP INTERNATIONAL BANK LIMITED

AGENT

MAY 19, 1978

The Government of the Republic of Indonesia

acting by and through the
DEPARTMENT OF FINANCE

US\$ 8,473,777

buyer credit
guaranteed by E.C.G.D.arranged
and provided by

LLOYDS BANK INTERNATIONAL LIMITED

A Member of the Lloyds Bank Group



This announcement appears as a matter of record only.

June 27, 1978

\$25,000,000

Iberduero

(Hidroelectrica Iberica Iberduero, S.A.)

9 1/2% Senior Dollar Notes due 1993

The undersigned arranged the direct placement of the above Notes
with institutional investors in the United States.Smith Barney, Harris Upham & Co.
Incorporated

Banco de Vizcaya

Banco de Bilbao

